

Austria	100.00	100.00	100.00	100.00	100.00
Belgium	100.00	100.00	100.00	100.00	100.00
Canada	100.00	100.00	100.00	100.00	100.00
France	100.00	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00	100.00	100.00
Portugal	100.00	100.00	100.00	100.00	100.00
Spain	100.00	100.00	100.00	100.00	100.00
Sweden	100.00	100.00	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00	100.00
USA	100.00	100.00	100.00	100.00	100.00

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

JAPAN
A grudging welcome
for foreigners
Page 4

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World News Business Summary

Railway bomb causes chaos for London commuters

A bomb planted by the IRA exploded on the railway line at Clapham, London, paralysing the capital's rail network and causing chaos for up to one million commuters. It came after a man claiming to be from the Irish Republican Army telephoned a bomb threat to a television station. London's eight main rail stations were closed and hundreds of thousands of travellers arrived hours late for work or not at all. Page 6

No Indian settlement
Chinese premier Li Peng ended a six-day visit to India without progress towards settling the border dispute which brought the two countries into conflict in 1962. Page 4

Woman to run M15
Britain appointed the first woman to run its M15 counter-espionage service, Stella Rimington, 56, is currently deputy to M15 director general Sir Patrick Walker, who leaves in February. Observer, Page 16

Resolution repealed
The United Nations repealed the General Assembly's 1975 resolution equating Zionism with racism. The resolution had led to widespread charges of UN anti-semitism.

Briton jailed in France
David Morris, 56, a British estate agent, was jailed for a year and given a further three-year suspended sentence by a court in Grasse, southern France, for the manslaughter of a French youth during a hit-and-run boating accident off Antibes in 1989.

Slowing down
European Community transport ministers agreed that all lorries and buses in the EC should be fitted with speed limiters from the mid-1990s. Lorries will be held to 85kph and buses to 100kph. Page 2

Children's milk scandal
Argentina's president Carlos Menem faces his fourth corruption scandal of the year, following a newspaper allegation that two presidential aides sold sub-standard powdered milk at inflated prices to a government child nutrition programme. Page 3

Greeks to down tools
A million Greek workers are expected to strike for 24 hours today in protest at austerity measures in the 1992 budget which is being debated in parliament this week.

N-fuel lorry on fire
A lorry carrying five tonnes of nuclear fuel was in collision with a car and blazed for three hours at Springfield, Massachusetts. There was no immediate sign of a radioactive leak.

Women in front line
The British air force is to allow women pilots to fly combat jets from next year.

Crime up 19 per cent
Crime in England and Wales rose 19 per cent to 5.1m recorded offences in the year to September. Most crimes - 94 per cent - were against property, with violent crime, up by 6 per cent over the previous year, accounting for 5 per cent.

UK tops low-pay league
Britain has the highest proportion of low-paid workers in the European Community, and Belgium the lowest, according to a study conducted by the Brussels Commission by the French research organisation Centre des Etudes des Revenus et des Coûts. Page 2

Aids to escalate
Aids will kill more than six million Africans in the next decade and four million children will be born with the HIV virus, a World Health Organisation conference in Dakar was told.

'Double-dip' recession fears in UK manufacturing

Britain's manufacturing industry, which the government hopes will help pull the economy into recovery, faces the prospect of a "double-dip" recession, official figures suggested.

A sharp underlying fall in factory production since the summer suggests the manufacturing sector has started to run out of steam and that the outlook is even more bleak as export markets such as the US weaken. Page 18

MR CONRAD BLACK, Canadian publisher of the UK Daily Telegraph, extended his media empire to Australia through the AEL (AFL) (AFL) acquisition of John Fairfax, publisher of The Sydney Morning Herald, The (Melbourne) Age and the Australian Financial Review. Page 19

TOYOTA MOTOR, Japan's largest carmaker, forecast a 35 per cent fall in pre-tax profits for the six months to the end of December, due mainly to a sharp fall in sales of high-margin luxury cars. Page 19

WESTINGHOUSE CREDIT: Negotiations for the sale of parts of the troubled financial services business to its rival, GE Capital, have ended without agreement, creating fresh uncertainty over the future of the Westinghouse business. Page 19

MR ASH NADIR, former chairman of Polly Peck International, the collapsed fruit and electronics conglomerate, pursued his own private interest at the High Court in London as the High Court in London was told yesterday. Page 19

CONTINENTAL, German tyre-maker, is to split its main business division into two separate profit centres - one servicing the car market and the other specialising in tyres for commercial vehicles. Page 20

NIKE, US sports shoe and apparel maker, posted record second-quarter results, continuing its trend of improving its performance in the face of recession and a dreary retail environment. Page 21

FARM SUBSIDIES: Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, has said he will put forward final draft agreements on all areas in the Uruguay Round trade talks on Friday. Page 5

BRITISH Aerospace has won its first order, worth more than \$450m, for a new derivative of its BAe 146 jet aimed specifically at US regional airlines. The buyer is Business Express, the biggest regional airline operating in the US north-east. Page 5

BANK OF ISRAEL triggered a sharp reduction in interest rates, seizing on a fall in the rate of inflation to try to regenerate flagging growth and help stem mounting unemployment levels. Page 6

BERLIN'S Christmas retail sales, fuelled by a spending spree by east Germans, are expected to top last year's record turnover. Stores are reporting a 15 per cent rise in turnover for December against last year. Page 2

PRUDENTIAL, UK's largest life insurance company, has resigned from the Unit Trust Association in a public row which has pitted one sector of the financial services industry against the other. Page 6

SANDOZ, Swiss chemical and pharmaceutical group, is to buy a 60 per cent stake in Systex, a California developer of processes and cellular products based on human blood chemistry, for \$320m. Page 20

JAPANESE car dealers warned they would face losses if forced by trade pressure from Washington to stock US models, which they consider unpopular with Japanese consumers. Page 5

Yeltsin seeks single strategic command for Soviet arsenal under military figure

Deal on Soviet N-arms control due 'next week'

By John Lloyd and Gillian Tett in Moscow and Chrystia Freeland in Kiev

AN AGREEMENT putting all Soviet nuclear weapons under a single command will be signed next week by the Commonwealth of Independent States, Mr Boris Yeltsin, the Russian president, yesterday told Mr James Baker, the US secretary of state.

Mr Yeltsin, who also demanded US recognition of Russia as a separate state, appeared to be proposing a single strategic nuclear command under the ultimate control of a military figure responsible to the presidents of the states making up the commonwealth.

In a hectic day of talks in Moscow with Mr Baker, the Russian president said, according to the Tass news service, that only Russia would "for the time being" remain a nuclear state. He said Ukraine and Belarus, the two other founder members of the commonwealth, would sign the nuclear non-proliferation treaty, and carry out their stated aim of destroying nuclear weapons on their territory. These declarations come as all three states are discussing joint political control of nuclear weapons.

The fourth state with strategic nuclear arms - Kazakhstan, not one of the three original members - would enter

PAGE 18
■ Editorial Comment: Helping post-Soviet reform
PAGE 18
■ Moscow faces nuclear button dilemma

into discussions on the issue next week, Mr Yeltsin said.

He claimed that six more states would join the commonwealth by Saturday, and that it would be 10-strong by the end of the year or early 1992 - with only Azerbaijan, Georgia, and the now-independent Baltic states, outside it.

Mr Leonid Kravchuk, the Ukrainian president, cast doubts on the stability of the new commonwealth.

Mr Kravchuk, in an interview with the Financial Times, said Ukraine was not completely committed to raising prices on January 2 in tandem with Russia's planned price liberalisation.

If Ukraine did not receive a promised Rouble from Russia, it would be unable to raise prices. Even if Ukraine did receive the extra cash, Mr Kravchuk said, it might not free prices until January 15.

Meanwhile, EC governments yesterday decided to give the Soviet republics Ecu600m

(\$774m) extra in food grants and credits, amid rising concern that the economic hardship may accentuate political instability.

The EC approved a first Ecu500m tranche of an eventual Ecu1.25bn Community food credit to the Soviet Union, and Ecu100m out of a promised Ecu200 food grant.

In Moscow, Mr Baker said after his day of talks that he was "reassured" about the military situation in the Soviet Union. "I have seen nothing which would cause any more concern", taking into consideration the political changes in the country, he said.

Mr Baker took a non-committal attitude to Mr Yeltsin's demand for recognition, saying only that "we will obviously be looking at the suggestion". US officials have said nuclear control and human rights issues must be discussed before recognition is given - but concede that it cannot be withheld indefinitely.

Mr Baker went out of his way to praise Mr Gorbachev before his meeting with him, saying: "The world is fundamentally different, Mr President, from what it was two or three years ago. The fundamental changes are due in no small part to your efforts."



Time out: Baker cuts short a press conference to prepare for his next round of talks

EC seeks compromise over Yugoslav states

By Judy Dempsey in Zagreb, Laura Silber in Belgrade and Agencies

GERMANY came under intense pressure from its European Community partners yesterday to delay recognition of the breakaway Yugoslav republics of Slovenia and Croatia.

European Community foreign ministers sought a compromise formula to head off a move that many fear would spread the undeclared civil war into Bosnia and other parts of Yugoslavia.

Mr Hans-Dietrich Genscher, the German foreign minister, argued strongly in favour of early recognition but stressed the need for co-ordinated action by all of the EC states and his belief that a German

decision to recognise the two republics would be followed by others.

"Others will join. Bonn will not be going it alone if it goes ahead with early recognition. There will not be a move by Germany on its own," he told reporters. He did not name the states to which he was referring.

Mr Uffe Ellemann-Jensen, the Danish foreign minister said he hoped a compromise between Bonn and its EC partners could be struck on the basis of a Franco-German proposal to draw up a list of criteria which any new state would have to meet before it could gain EC recognition.

The criteria discussed by foreign ministers included whether a prospective new state had done enough to protect minorities in its territory, whether it was democratic and whether borders were being changed by force.

These criteria could also form the basis of the EC's approach to recognising Russia, Ukraine and other former Soviet republics.

Meanwhile United Nations observers are expected to arrive in Yugoslavia tomorrow to prepare for possible full-scale UN intervention to keep the peace between Croats and Serbs.

Fresh fighting flared in

many parts of Croatia on Monday, stunning already slender hopes that a significant force of UN peacekeeping troops may be assembled and dispatched to Yugoslavia soon.

A UN spokeswoman said the observers - 11 military experts, two civilian police and seven civilians - "would be in Yugoslavia for about a week. They would tour Kroatia and eastern and western Slavonia, scenes of heavy fighting in the past five months.

The UN Security Council voted unanimously on Sunday to send the observers.

However, it will dispatch a full peacekeeping force in order to monitor a ceasefire

only and not to impose one.

"After the breakdown of 14 negotiated ceasefires, there is no sign of a new truce. An unconfirmed report on Croatian radio said federal aircraft bombed a village near Daruvar, east of Zagreb, yesterday, killing several people."

It said the army attacked a nearby town of Nova Gradiska and one civilian was killed by shellfire. The eastern city of Osijek also came under fire.

The official Tanjug news agency, reporting the Serbian dominated army's attack, also spoke of fighting around Nova Gradiska but said it had been started by the Croats.

EC monitors, who continue

to negotiate with the Croatian authorities on the withdrawal of all federal army units from the barracks, said they had found a mass grave in the village of Vocin, in central Croatia.

Ms Renilde Steeghs, the EC acting spokeswoman, said 26 of the 34 bodies belonged to elderly people. She also said the village of Hum, close to Vocin, which was captured last week, was retaken at the week-end by Croatian forces.

Meanwhile, an editorial in Vjesnik, Croatia's main daily newspaper, said a second war front could spread to the central republic of Bosnia-Herzegovina.

Fall in US output fires hopes of interest rate cut

By George Graham in Washington

THE ANNOUNCEMENT by the US Federal Reserve Board that industrial production had fallen by 0.4 per cent in November has strengthened expectations that the Fed will cut interest rates once again in the next few days.

This fresh evidence that the US economy had weakened again was more than most economists had expected leaving output 0.5 per cent lower over the past year.

Amid low inflation, weak consumer demand and thin sales during the Christmas retail season, the production figures are seen as likely to tip the Fed towards lowering the rates quickly.

Industrial capacity utilisation also fell to 79.1 per cent, leaving factories operating at their lowest rates since May, when the economy was generally recognised to be still in recession.

Mr Allen Sinai, chief economist of the Boston Company consulting group, said: "Here is yet another key monthly

indicator that says we did not come out of recession. It certainly underscores the need for and likelihood of the Federal Reserve easing very soon."

Economists at broker C.J. Lawrence said: "We expect the Fed to cut the discount rate ¼ point by the end of the week, and then another ¼ point by the end of January, bringing the discount rate and the 91-day bill rate down to 3.5 per cent."

The Fed's policy-making open market committee is due to meet today, and many economists believe it will announce a cut in the discount rate, currently 4.5 per cent, shortly after this meeting.

The Bush administration has been pressing for further cuts in interest rates to help stimulate the sputtering economy, with Mr Michael Boskin, the chief White House economist, arguing last week that the Fed had "ample room" to ease monetary policy.

A slight increase in the rate of inflation, now running at 3.0

per cent year-on-year, has provided the Fed with an argument for not easing its policy.

The Fed already has lowered its discount rate five times since last December with the last cut on November 6 to 4.5 per cent bringing it to its lowest in 18 years.

The fall in industrial output last month reflected especially a sharp drop in production of cars and automotive parts, as well as a strike at Caterpillar, which reduced output in the construction and mining equipment sector.

Consumer sector car and truck production fell 5.8 per cent last month after seasonal adjustment, the Fed said, although the level of output remained 17.5 per cent higher than a year earlier.

Utilities output rose by 1.3 per cent on a seasonally-adjusted basis, as cold weather in some regions increased demand for electricity.

World stockmarkets, Back page, Section III

The Llama and the Gnu

A fable for institutional investors

There it is again, thought the llama, barely able to discern the distant call above the torrential rain.

He cocked his ears; the voice, from down in the valley, came through more clearly. "Possum!" it said. "Possum! Where are you?"

Sensing distress, the surefooted llama deftly negotiated his way down the slope made slippery by the deluge.

"Possum!" the voice repeated. As the llama neared the swollen, surging river, he spied a gnu, already stuck knee-deep in mud, and slowly sinking. "Need some help?" queried the llama.

"You haven't seen the possum - lethargic sort, very myopic - have you?" panted the unfortunate gnu.

"Not lately. What do you want with him, anyway?" "He's my guide. He led me down here for the forage, which looked good at the time. Then the rains came. Now he's gone. And I'm stuck."

"Forget the possum," replied the llama. "He'd be of little help now, anyway. Here, dip your head forward a little."

The gnu complied. Throwing a foraging over one formidable horn, the llama pulled with the steady force needed to wrest the wildebeest from the muck.

With a final tug, the gnu broke free. Nodding toward the ridge from which he came, the llama said, "Let's get out of here. Follow me."

"Whoa. Wait a minute," cried the suddenly dubious gnu. "That's what the possum said. And all I got was stuck."

"I'm no possum," said the llama, a bit indignantly. "I've been around, and I know we must move up to safety."

"But it's raining up there, too," the gnu lamented.

"Cats and dogs," confirmed the llama.

"So what's the use?" despaired the gnu. "It's never going to stop!"

"Folger!" the llama retorted. "It'll stop; it always does. In the highlands, you'll at least be on solid ground - and in a better position once the rain ends."

"You won't leave me in the lurch, like the possum did, will you? Or take me places I shouldn't go?"

"It'll be you and me, together, right to the top," the llama assured him.

The gnu pondered this for a moment. Finding no flaw, he nodded his assent. "Okay. Let's go."

With that, they began to climb, the llama pointing out the pitfalls and confidently leading the gnu up the bluff.

Moral

When you can't stop the rain, get the right kind of help and move to higher ground.

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President with a commitment to push hard for a trade pact

The odds in favour of a North American Free Trade Agreement shortened at the weekend when President Carlos Salinas de Gortari of Mexico (pictured) and President George Bush agreed to push hard for a pact early next year. Page 5

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MARKETS

STERLING New York lunchtime: \$1.522 London: \$1.5215 (1.517) DM2.875 (2.875) FF9.2225 (9.22) SF2.254 (same) Y224 (same) £ Index 91.5 (same)	DOLLAR New York lunchtime: DM1.5773 FF5.3985 SF1.3943 Y128.4 London: DM1.5785 (1.5225) FF5.3925 (5.405) SF1.3985 (1.3985) Y128.45 (128.45) Tokyo close: 128.45 US lunchtime rates Fed Funds: 4 ½% (4 ½%)	STOCK INDICES FT-SE 100: 2,404.8 (-10.8) FT-A 100: 1,770.11 (-0.4%) FT-SE Eurostock 100: 1,051.15 (+0.05) New York lunchtime: DJ Ind. Av. 2,827.33 (+12.97) S&P Comp 385.59 (+1.11) Tokyo Nikkei 22,838.57 (+81.77) LONDON MONEY 3-month interbank: 10 ½% (10 ½%) Line long gilt future: Mar 92: 105 ½% (105 ½%)
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Chief price changes yesterday: Page 19

JAN 1992

EUROPEAN NEWS

Brussels seeks ways to rescue pact with Efta

By David Buchan in Brussels and Robert Taylor in Stockholm

EC FOREIGN ministers yesterday asked their ambassadors and the European Commission to plot the Community's next move in the legal saga over the European Economic Area (EEA).

Following the European Court of Justice's weekend rejection of judicial aspects of the EEA accord, the EC's Dutch presidency conceded the EEA deal might have to be partly re-negotiated. But the ambitious agreement with the European Free Trade Association (Efta) to form a single market of some 380m people in 19 countries should still be signed by next February, so that it could be ratified by parliaments and come into effect on January 1, 1993, Mr Hans van den Broek, the Dutch foreign minister, said yesterday.

Efta countries said yesterday they expected to hear on Thursday from the EC what solutions there might be to what was essentially an internal wrangle between EC institutions. Mr Ulf Dinkelspiel, Sweden's EC affairs minister and former chief EEA negotiator, said he was "disappointed and surprised" that this latest snag should arise. The danger, however, is that the EEA risks causing more political - and now legal - trouble than it is worth to Efta countries which seem to be deciding that they would be better off inside the

EC as full members. Finland and Switzerland look likely to follow Austria and Sweden in applying to join.

The biggest trouble appears to lie in Norway where Mrs Gro Harlem Brundtland's minority Labour government was already finding it hard to secure the necessary three-quarters majority in parliament to ratify the EEA agreement. Any dilution of the deal to placate the European court could make it impossible for Mrs Brundtland to win the political support she needs.

Norway's prime minister has a personal interest in the success of the EEA. It was due to her initiative in March 1989 that EC president Jacques Delors came to an Efta heads of government summit in Oslo to agree on negotiations between the two economic blocs on the EEA.

If the EEA does fall apart over the next few weeks it seems likely to provoke a national debate in Norway on whether the country should make a formal application to Brussels for EC membership even though Norwegians remain evenly divided on the issue.

The Finnish centre-right administration of Mr Esko Aho is expected to make up its mind by next February on whether or not to seek EC entry.

EC steps up aid to Soviet republics

By David Buchan in Brussels

EC governments yesterday decided to give the emerging commonwealth of Soviet republics Ecu600m (\$774m) extra in food grants and credits, amid rising concern that economic hardship may accentuate political instability.

Foreign finance ministers of the 12 EC states approved a first Ecu500m tranche of an eventual Ecu1.35bn Community food credit to the Soviet Union, and Ecu100m out of a promised Ecu200 food grant.

The extra EC aid could rise to Ecu700m, if and when the European Parliament gives its agreement this week to the second Ecu100m slice of the food grant coming out of funds already appropriated in this year's budget for EC farm price support.

At last week's Maastricht summit, EC leaders expressed concern about shortages appearing in big cities such as Moscow and St Petersburg and promised more aid. Yesterday, ministers agreed to send a mixed task force of Commission and national experts to these two cities to supervise food deliveries.

In view of growing Soviet insolvency, it seems likely that EC credits will effectively have to be considered as straight grants. Brussels is encountering increasing problems in lending to the Soviet Union via commercial banks. An Ecu500m syndicated credit, led by Deutsche Bank and guaranteed 88 per cent by the EC, was formally signed here three weeks ago by Mr Ivan Silayev, head of the inter-republican committee, but there are still apparently problems in disbursing it, EC officials say.

Partly as a result of the months of haggling over the Deutsche Bank credit, the EC has decided to make its Ecu1.25bn food credit - the first slice of which was approved yesterday - in the form of a direct Community loan, raised on the capital markets and backed by a guarantee on the EC budget. "Certainly, there is a risk, but less than lending to the Maxwell corporation," said an EC official.

There was no reference in yesterday's ministerial debates to the recent US call for a conference on Soviet aid needs, but there was much talk about the need for guarantees that republics would assume the debt and arms control obligations undertaken by the old Soviet central government.

A dark side of Croatia not easy to see

Judy Dempsey reports from Zagreb on alleged intimidation of Serbs and liberal Croats

MR SVETOVAR Livada knows that when his telephone rings it may well be a death threat. In the past two weeks the 63-year-old retired rural sociologist, who was sacked from Zagreb university in 1981 for criticising the communist party's agrarian policy, has been questioned twice by the Croatian police.

On December 5, he was summoned to the central police station on Dordieva Street in Zagreb under article 236/1 of the constitution, which amounts to sedition against the state.

He was questioned about his activities as vice-president of the Serbian Democratic Forum (SDF), a liberal movement set up to protect the ethnic, political and cultural rights of the 560,000-strong Serb community in Croatia and to promote trust between Croats and Serbs. Last week, the authorities, without issuing a summons, sent a car round to collect Mr Livada for more questioning.

Mr Livada's experience is no exception. In what many describe as a growing atmosphere of intimidation, as a Serb, he, and many of his colleagues who criticise the

authoritarian tendencies of the government, fear they may be on a hit-list.

"My close Croat academic friends have warned me to be careful. They told me that I am on a special hit-list," he said. There is a growing number of reports alleging that many Serbs have disappeared since the war started in Croatia on June 25.

Between October 17 and November 1, the SDF received reports claiming that between 26 and 120 Serbian men and women went missing from the town of Gospić, south of Zagreb, the capital.

In Zagreb, at least four Serbs have been reported kidnapped. Mr Milorad Pupovac, head of the SDF, said two of them, Mr Milorad Zec and Mr Milos Ivosevic, well-known business men, had been killed.

Liberal Serbs in Zagreb say that because of the civil war, according to unofficial Red Cross figures, has claimed the lives of 25,000 Serbs, Croats and federal troops, local Croats

in the republic's villages and towns are seeking revenge against the Serbs.

"We have reports of massacres of Croats by Serb irregulars, and Serbs by local Croats," said Mr Ivan Cickic, head of the Croatian Peasants Party, Croatian government officials deny the existence of any Serb hit-list. However, the ruling nationalist, right-wing Croatian Democratic Movement, headed by Mr Franjo

Tas against Serbs often take place on the local level. "The government cannot control everything that takes place throughout the republic," he said.

However, liberal Croatian critics, who have been increasingly marginalised by the government, place a large part of the blame on Mr Josip Manolic, president of the Commission for Protecting the Constitution, and former head of the secret police in Croatia under the communist regime.

They say Mr Zdravko Mustac, who until last April was under-secretary with special responsibility for the secret police at the federal government's interior ministry, should also share responsibility.

"Many of the people now running the government are former communists. They have no democratic credentials. They have donned the mantle of extreme nationalism," said a retired Croatian academic who was imprisoned by Mr Manolic in 1968.

Croats are also being interrogated, beaten up, or killed, as Amnesty International, the international human rights movement, recently documented.

General Milan Đoković, who defended the Croatian city of Vukovar until it surrendered to the federal army last month, was accused by Mr Tudjman of complicity with federal army counter-intelligence. General Đoković was brought back to Zagreb and beaten up, according to Croats in Zagreb.

The Croatian government has reacted to growing criticism of discrimination and intimidation of the Serb community by passing a law which on paper offers political and cultural rights to the Serbs.

But Serb and Croat liberals say this law will not dilute the growing atmosphere of revenge against the Serbs pervading the republic. Nor will it provide any checks and balances on the increasingly authoritarian nature of the Tudjman government.

"This brings us to the whole question of recognition," said Mr Pupovac. "Recognition by western governments of Croatia's independence implies the rule of law and democratic rights. The European Community and the United Nations must work towards setting up a framework for introducing democracy throughout all the republics," he added.

Central Europeans sign EC accords

By David Buchan in Brussels

POLAND, Hungary and Czechoslovakia yesterday stressed their goal of eventually joining the European Community as they signed far-reaching association accords in Brussels.

One last obstacle to the so-called Europe association agreements, which clearly state the central European countries' aspirations to EC membership, was overcome yesterday when Spain won assurances that the EC would take safeguard measures if there were surges in steel imports from central Europe.

The year-long negotiations were thus marked right to the end on the Community side by hard-headed commercial protectionism at odds with the

EC's political rhetoric about welcoming new democracies into the fold.

None the less, the agreements will lead to free trade over 10 years, with the Community lowering its barriers to industrial imports more quickly - within five to six years - than the central Europeans will be required to do.

The latter have already sharply redirected their trade towards the west.

Over the 1988-90 period Poland's exports to the EC rose by 53 per cent, Hungary's by 27 per cent, and Czechoslovakia's by 22 per cent, while Poland's imports from the EC increased by 59 per cent, Hungary's 22 per cent and Czechoslovakia's 17 per cent.

EC's political rhetoric about welcoming new democracies into the fold.

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Christian Democrats debate a new world role for a united Germany

By Quentin Peel in Dresden

DRESDEN is a good place to talk about responsibility. The ruins of the Frauenkirche are a grim reminder of the wartime bombing which devastated this great Baroque city, once known as Florence on the Elbe.

Yesterday the Christian Democratic Union (CDU), Chancellor Helmut Kohl's party in Germany's ruling coalition, came to Dresden to talk about responsibility. Only this time it was all about post-war responsibility.

Half the debate was about the past, about responsibility for sins of the 40 years of Communist Party rule in what was East Germany, and in particular about the role of the CDU in the past.

Partly as a result of the months of haggling over the Deutsche Bank credit, the EC has decided to make its Ecu1.25bn food credit - the first slice of which was approved yesterday - in the form of a direct Community loan, raised on the capital markets and backed by a guarantee on the EC budget. "Certainly, there is a risk, but less than lending to the Maxwell corporation," said an EC official.

There was no reference in yesterday's ministerial debates to the recent US call for a conference on Soviet aid needs, but there was much talk about the need for guarantees that republics would assume the debt and arms control obligations undertaken by the old Soviet central government.



Chancellor Helmut Kohl (left) and Defence Minister Gerhard Stoltenberg at the congress in Dresden yesterday

past building trust," is a major theme of this party congress.

"On one side there is too much uncertainty. On the other side there is too much self-confidence," said Mr Hans-Joachim Maaz, a psychotherapist from the eastern city of Halle. "Overcoming the past must be an internal process: but it is an internal process not only for us east Germans, but also for the westerners."

Mr Alfred Gomolka, premier of Mecklenburg-Vorpommern, said it was out of West German governments had compromised with the East, just as eastern citizens had been forced to do.

Many easterners were forced to choose "between martyrdom and collaboration." In the west, they chose to invite Mr Erich Honecker as an honoured guest of the state when he was the detested eastern communist leader.

Like so many debates on responsibility, the result was inconclusive. "They talked about the importance of talking to each other," said an eastern journalist. "They didn't talk about anything concrete."

As for the debate on Germany's new role in the world, it was almost equally unexciting. There was an overwhelming

conviction of the need to work within the EC, but there were also calls for more assertion of "national self-interest."

"There was also considerable disappointment that the EC summit in Maastricht did not go further to found a common European foreign policy - but no-one wanted to tackle the question of why Germany seems determined to go it alone on Yugoslavia."

One thing was clear. A united Germany does have more responsibilities in the outside world, and its interests are suddenly as much in the east as in the west.

Food costs lift French inflation

By Alice Rawsthorn

FRENCH inflation rose to an annual rate of 3 per cent last month, according to provisional figures published yesterday by Insee, the state statistics institute. In spite of the increase, France still boasts the lowest inflation rate among the Group of Seven industrialised countries.

Consumer prices in France climbed by 0.3 per cent in November, reflecting increased domestic food and food prices.

The Ministry of Finance, which is said to consider the November outcome a "good performance" given recent changes in exchange rates and oil prices, also announced a current account surplus of more than FF7.3bn (\$1.3bn) for October, against a FF2.6bn deficit for September. The deficit for the first 10 months of the year now totals FF17.2bn, against a FF19bn deficit during the period in 1990.

France's low inflation reflects continuing economic recovery under Mr Pierre Bérégovoy, finance minister. The annualised inflation rate of 3 per cent compares with 4.2 per cent in Germany, considered by the French government to be an important benchmark.

France will tomorrow announce industrial production figures for October. Analysts expect an increase of between 0.3 and 0.5 per cent in September, indicating a slowing of the summer's growth.

Securities directive stalled by divisions

By Andrew Hill in Brussels

SENIOR officials of the Twelve yesterday failed to break the deadlock over proposals to standardise EC securities regulation.

Negotiations on the draft investment services directive again stalled on the issue of transparency: whether, how and when transactions should be made public.

Britain, Germany and Ireland - eager to protect their market-makers - oppose rapid disclosure, but the French lead a group of countries which want speedy publication of trades.

After 80 minutes of discussion, the Dutch presidency agreed it was not worth passing the issue to finance ministers, meeting in the same building, and the directive would have to be shelved until the Portuguese presidency, which begins next month.

Mr John Redwood, the British minister for corporate affairs, blamed French intransigence for the stalemate. "But it's better to avoid something bad going into place than agree

on something bad for the sake of agreement," he said.

Separately, EC finance ministers welcomed Portugal's tough budgetary plan for bringing its economy into line with its Community partners as part of the move towards economic and monetary union (Emu).

Mr Jorge Braga de Macedo, the Portuguese finance minister, said the outcome of last week's Maastricht summit - which imposed a final deadline of 1993 for a single EC currency - was "a Community dimension".

"We see Maastricht as happy confirmation of what we were intending to do anyway," said Mr Braga de Macedo yesterday.

Portugal has pledged to bring its annual inflation rate running at 11.4 per cent - in line with the EC average, reducing it to 4 per cent by the end of 1995. The government has also put strict ceilings on expenditure, and promised to curb wages in the public sector.



Mr Gavril Popov (above), Moscow's mayor, is refusing to go back on his decision to resign, suggesting radical democratic opposition to the Russian president, Mr Boris Yeltsin, may be gathering pace, writes Gillian Tett in Moscow. Speaking after the launch of the Movement for Democratic Reform, Mr Popov said his move was being forced by conflicts with his city council and Mr Yeltsin on reform.

Community opts for 'speed limiters'

By David Gardner in Brussels

EUROPEAN Community transport ministers opted yesterday for radical measures to improve road safety, deciding that from 1994 new lorries and buses would be fitted with "speed limiters" preventing them from exceeding newly-prescribed speed limits.

The speed limit for new lorries will be 85km an hour and the limit for buses will be 100km an hour. The UK argued for a higher 60 miles an hour (96km per hour) limit for trucks, but the 12 finally agreed unanimously on the lower limit.

The limits will apply to freight vehicles over 12 tonnes, and buses of over five tonnes carrying more than eight passengers, from January 1, 1994 for all new vehicles registered after that date. The same limits

will be mandatory for all cross-border vehicles in these categories that have 1988-94 registrations, but from January 1, 1995, for national transport, these vehicles will have a further year's grace.

The speed limiters, or "governors" as they are also known, allow a margin of about 5km an hour over the pre-set limit before interrupting the fuel supply. Their introduction is part of an EC programme intended to limit the carnage on Community roads, now costing an average of 30,000 deaths and 1.5m injuries a year.

The decision has to negotiate technical hiccups and requires the European Parliament's opinion. But the measures are virtually certain to become law by the time prescribed.

Ciba-Geigy shifts study centre site

By Alice Rawsthorn in Paris

CIBA-GEIGY, the Swiss pharmaceuticals group, has dropped plans to build a \$F130m (\$86.3m) genetic engineering research centre in Basle following opposition from environmental groups, writes Ian Rodger in Zurich.

The company said in a statement that it was examining an alternative site in the Alsace region of France.

When Ciba applied two years ago for a building permit for its genetic engineering project, environmentalists challenged it on the grounds that there was insufficient knowledge of the technology's long-term effects.

When the permit was granted last summer the environmentalists appealed, a process which can stretch out for years. Ciba said this could lead to unacceptable delays.

Britain in top rank of low-pay study

By Alice Rawsthorn in Paris

BRITAIN has the highest proportion of low-paid workers in the European Community, and Belgium the lowest, according to a study conducted by the Brussels Commission by the French research organisation Centre des Etudes des Revenus et des Coûts.

CERC attributes the large number of low-paid workers in Britain and also in Ireland to the practice of negotiating pay on a company-by-company basis and to the absence of a minimum wage.

It says there tend to be proportionally fewer low-paid workers in countries such as Italy and Germany where pay negotiations are generally conducted across different divisions of particular industries, rather than within individual companies. However, in all EC

countries, most low-paid employees are women, young people or those with poor qualifications.

CERC found 30 per cent of all UK full-time employees fall into the low-paid category, that is they earn less than 66 per cent of the median wage. In Spain, 19 per cent of the workforce falls into the low-paid category, and in Ireland, 18 per cent.

The figure is only 5 per cent in Belgium, rising to 11 per cent in the Netherlands, 12 per cent in Portugal, 13 per cent in Germany (excluding the east), 14 per cent in France and 14.5 per cent in Italy.

CERC suggests the decline in influence of UK wages councils and of Irish joint labour committees has contributed to the high proportion of low-paid workers in those countries.

Irish farmers' salvation could be blowing in the wind

FARMERS on the windswept western coast of Ireland, facing a decline in their traditional livelihoods through agricultural reforms, may one day regard the wind as their salvation.

Harvesting the wind could be the 21st century answer to Ireland's financially-strapped agricultural sector, while helping to alleviate the country's near total dependence on fossil fuels for energy supplies.

The European Wind Energy Association has identified Ireland as having some of the best wind resources in the EC, equalled only by Scotland. If Ireland harnessed this it could provide all the country's electricity needs and become a net exporter to the rest of the community.

If 15 per cent EC capital funding is approved, next year will see the setting up of Ireland's first commercial windfarm. It is a £17.1m (\$11.8m) private venture undertaken by Nordtank, a Danish company and a leader in the manufacture of wind

turbines. A director of the company said that when the EC made funding available for renewable energy projects in the mid-1980s it started looking for the most viable areas for a windfarm. Ireland, where the 3,000km western seaboard has average windspeeds in excess of seven metres/second, was "clearly the number one on that," he added.

The Irish government, however, has been slow to catch on to the potential of the resource.

Mr Michael O'Connell, head of the alternative energy section at the Irish Department of Energy, said: "Our policy is to encourage the development of wind energy where it is economically and technically viable, but this does not extend to the provision of any particular grants."

The Nordtank project - which will have 21 turbines totalling 6.4MW capacity - will receive only 3.6 Irish pence/kWh generated from the ESB, Ireland's electricity supply board. This is the same rate paid to

Windfarming is seen as a viable alternative for the agricultural sector, writes Tim Coone

hydro-electric suppliers and compares with 11.5p/kWh in England and Wales, according to Mr John Halliday, a specialist at the Rutherford Appleton Laboratory at Oxford.

He said wind energy was now starting to take off in the UK as a result of a fossil fuel tax, which is being used to encourage alternative sources of energy.

The main factor which could bring about a rapid change in Irish policy is the planned EC energy tax on carbon-based fuels. The proposed £10 a barrel levy, to be introduced pro-

gressively up to the year 2000, has sparked concern in Ireland, which generates 95 per cent of its electricity using coal, oil, gas or peat.

In the mid-1980s it invested heavily in a 900MW coal-fired plant, bringing the ESB's total capacity close to 4,000MW. It is the cheapest power station in the system and produces 43 per cent of electricity supplied to the grid.

It was originally thought this plant would provide sufficient capacity until the end of the century. Demand has grown rapidly, however, and Mr Robin McKee, head of the electricity section at the Department of Energy, believes new plant will be needed by 1994 or 1995.

A planned 600MW cable connection to the UK, to buy power from the UK grid, is unlikely to be on line until the latter half of the decade.

Mr McKee said the government's view was that a new fossil-fuel power station would be the most likely solution, adding the econom-

ics and reliability of wind turbines had not been proved.

With a total budget of about £55m a year, the Department of Energy has little cash to spare to promote alternative energy supplies.

Ms Mary Flaherty, opposition Fine Gael spokesperson on energy, claims the government does not have an energy policy. A Fine Gael policy paper published in 1987 stated that "as little as 100 sq km would be needed to supply 10 per cent of our electricity [from wind]... the [wind] programme needs a much stronger commitment".

The Danish government, which is the European leader in the field, already has 360MW-capacity of wind turbines installed and plans to have about 2,000MW, or 10 per cent of its electricity supply, generated from windfarms by the turn of the century.

The European Wind Energy Association, in a report produced last October, says "the same 10 per cent

figure is realistic as a long-term goal for Europe of, say, 40 years".

The determinant factor in Ireland's case will be finance. Specialists claim the technology has been proved to work, and that what is now needed is a change in the institutional approach to the pricing policy for wind-generated energy.

Mr O'Connell believes that with official encouragement "wind turbines will get on to the market and prices will come down". This has been the Danish experience, and subsidies have been steadily reduced since the introduction of turbines.

The Irish farmers on the coasts of Donegal, Mayo and Galway - struggling with declining sheep, beef and milk subsidies - could justifiably argue for a replacement subsidy to harvest the resource presently blowing over their heads. The concept of farming wind might still require a considerable stretch of the imagination, though, and not just on the part of farmers.

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مكتبات الأصيل

Kerrey gains most in party's first presidential debate

Democrats in the spotlight

By George Graham in Washington

CANDIDATES for the Democratic party's presidential nomination have laboured for months under two shadows: those of President George Bush, the Republican incumbent one of them must face, and of Governor Mario Cuomo of New York, the Democratic enigma whose musings over whether to run for the presidency have eclipsed the six principal contenders already in the running.

On Sunday, these candidates finally got their chance to emerge from the shade in the first televised debate of the election season. While no clear winners emerged, the event did at least give a bit of the limelight to the candidates, whose lack of national recognition is one of their biggest handicaps against Mr. Bush. The limelight is likely to swing again this week, however, as Mr. Cuomo is expected to make up his mind by Friday — the filing deadline for the February 18 New Hampshire primary, the first big vote in the race.

Instant assessments from Washington commentators suggested that Senator Bob Kerrey of Nebraska had gained the most from the debate, which was watched by an estimated 8m viewers.

Mr. Kerrey, a youthful war hero who lost his leg in Vietnam, has fared poorly since he launched his campaign 2½ months ago. He suffered when an ill-judged joke was picked up by a harking microphone, and he has struggled to convey much of a message beyond his detailed plan for national health insurance.

His great strength as Nebraska's governor and then senator, however, was his ability to win popularity while espousing unpopular causes. In Sunday's debate, he showed a glimpse of this by proudly reaffirming his opposition to the Gulf war.

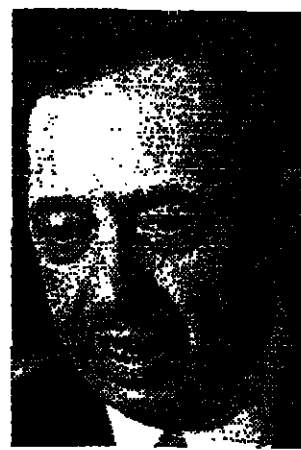
Political analysts also said Governor Bill Clinton of Arkansas, who has so far been front-runner among the Democrats, had failed to make much of a mark in the televised debate and appeared to be resting on his laurels.

Newspaper sampling of voters in New Hampshire and Indiana, however, suggested the opposite. Viewers interviewed by USA Today newspaper said Mr. Clinton had given the impression of coolness by steering clear of the bickering that marked the debate.

The Clinton campaign's biggest victory, however, came in Florida, where Mr. Clinton won 54 per cent of the votes in a



Clinton: coolness



Cuomo: musing

straw poll of Democratic delegates, substantially outdistancing Senator Tom Harkin of Iowa, with 31 per cent, and Mr. Kerrey, with 10 per cent.

The straw poll and the debate underlined the emergence of these three candidates as the Democrats' first division, with former California Governor Jerry Brown, Governor Douglas Wilder of Virginia and former Senator Paul Tsongas of Massachusetts playing in a junior league.

The debate shed little light on the economic issues that divide the candidates: efforts to

discuss these were short-circuited by Mr. Brown, who missed few opportunities to appeal raucously for cash contributions. "Brown was a real mess. He just put a monkey wrench into everything," commented Mrs. Tiby Sharlin, a Washington Democrat who watched the debate.

Mr. Brown is sometimes known as "Governor Moonbeam" for his dabbings in eastern mysticism and his sojourns with Mother Teresa in Calcutta, but his shrill rantings suggested he had learnt little about inner peace.

Venezuela sell-offs gather pace

AFTER a lacklustre start, the Venezuelan government's privatisation programme appears to be gathering pace.

The programme, announced in 1989, recently scored a stunning success when an international consortium headed by GTE surprised the government — and virtually everyone else — by offering \$1.85bn (£1.05bn) for 40 per cent of the shares of the state telecommunications company, CANTV.

GTE, which has a 51 per cent interest in the consortium, bid approximately \$1bn more than the government's minimum price. Apparently, the group sees great possibilities for CANTV, which in the past has lost large sums of money: last year it reported an operating profit on revenues of some \$50m, but registered a net loss of \$71m due to losses in debt service and foreign exchange transactions.

On December 3, GTE and its partners — Telefonos de Espana, La Electricidad de Caracas, Venezuela's largest private utility; the Banco Mercantil group of Venezuela; and AT&T — finalised the takeover of CANTV shares, announced that the \$1.85bn had been paid to the Venezuelan government, and assumed operating control of the company.

The new owners face a formidable task. They are taking over a company that has been one of Venezuela's most ineffi-

cient, whose poor service has hurt economic development and caused huge problems for the population.

CANTV, with 20,000 employees, has about 1.5m telephone subscribers nationwide, and demand for new telephones alone has been estimated at around 4m. Making domestic and international calls in Venezuela is normally an exer-

(Aeropostal), a shipyard (Asti-nave), several hotels and a cable car, a cement company, sugar mills, and water and electric power concerns. There appears as yet to be no plan for the early privatisation of parts of CVG, the state's heavy industrial conglomerate.

Regional governments are also letting out management contracts for operating Vene-

all flights to be cancelled. The company says the strike, in pursuit of a rise in basic wages of more than 300 per cent, is costing \$1.35m a day.

Privatisation began slowly for a number of reasons. First, the VIF had to make a list of government properties that might be sold, overcome any legal problems associated with privatisation and decide on priorities and bidding procedures. The inventory alone presented a big problem, since past governments in Venezuela had no clear idea of what the state actually owned.

The fund then had to face stiff domestic opposition that developed as the list of companies to be privatised — big generators of red ink and public services badly in need of reform — was made public. The opponents included politicians, including some figures from the ruling government party, who worried about selling "strategic" companies such as the CANTV, especially to foreigners. The latter, for example, carries out electronic surveillance for the government.

Other opponents included groups who in some way benefited from the status quo. However, the charge that the national patrimony is being sold for a pittance will have been deflected, at least in part, by the price obtained for CANTV at last month's auction.

State telecom company sale has given the privatisation programme a boost, reports Joe Mann

case in frustration, as the system is poorly maintained and extremely congested. Those who lacked influence in the past had to wait up to eight years for a telephone line.

Before CANTV was sold, the administration of President Carlos Andrés Pérez had little to show in terms of selling state enterprises, to which it had given high priority.

At the time, the government had sold only three commercial banks and its main international airline, Viasa.

However, the pace of privatisation is expected to pick up sharply over the next year, as the government-owned Venezuelan Investment Fund (VIF) and its international advisers put a variety of companies on the block. These include another international airline

zuela's commercial ports. The sale of 60 per cent of Viasa's shares brought the government \$145.5m and gave Iberia and its Venezuelan partners operating control over a company with a spotty record of profits and service.

Although the deal represented the privatisation of an important state asset, it was disappointing. Perhaps a dozen international airlines had expressed interest in buying control of Viasa, but only one consortium — Iberia and Venezuela's Banco Provincial group — tendered last August. The disappointment was clearly erased in the euphoria of the CANTV bidding, which attracted two consortia.

But Viasa now faces a challenge from pilots, who went on strike on November 24, forcing

Collor launches attack on critics

By Christina Lamb in Rio de Janeiro

BRAZIL'S President Fernando Collor de Mello launched a bitter attack on his critics yesterday in a desperate attempt to recoup some of his government's flagging popularity.

Returning from a trip to Rome to find his government mired in accusations of corruption over a billion-dollar plan to build industrial education centres where children would be taught, fed and given health care, Mr. Collor yesterday called journalists together to defend this pet project against calls for its suspension.

Faced with a barrage of hostile questions Mr. Collor insisted he would persevere with the programme, known as "My People Project", and said: "This is a courageous programme to help children who are dying of hunger, becoming prostitutes, thieves or drug addicts. It should be a national priority, he said.

He accused his detractors of "a campaign against our children and our future".

Corruption is the latest in a series of problems for Mr. Collor. Ironically, while he has improved Brazil's image abroad in recent months, initiating a letter of intent with the International Monetary Fund for a \$2bn (£1.1bn) loan,

Mr. Collor's domestic popularity has dropped from 80 per cent 18 months ago to around 20 per cent today.

The government's tight monetary policy has provoked the worst recession for a decade and its planned fiscal adjustment is now under threat because of Mr. Collor's failure to secure political support for a sweeping tax reform, needed if the IMF is to approve a loan. Due to go into recess on Thursday, Congress has refused to approve the federal budget.

Appearing haggard and under pressure, Mr. Collor said he had reduced inflation from 1,500 to 600 per cent a year. He hit at "businessmen" saying: "It's easy to blame the government for their inefficiencies. Why don't they look at themselves?" He said business in São Paulo provoked unemployment by putting up prices and "betting on a new shock plan".

"Until recently when a company had difficulties it could come to the presidency crying for an emergency operation such as cheap government credit. Well, that no longer exists. Those who are inefficient will collapse and should go and do something else such as starting a bar or a small shop," he said.

Menem faces fourth scandal of the year

By John Barham in Buenos Aires

ARGENTINA'S President Carlos Menem is facing his fourth corruption scandal of the year, following the allegation by an opposition newspaper that two presidential aides abused their positions to sell sub-standard powdered milk at inflated prices to a government child nutrition programme.

One of the aides, Mr. Carlos Spadone, took leave of absence last week. He said his business dealings with the government were perfectly legal, but recognised they could be unethical. Pressure in the media is now growing for Mr. Menem to sack Mr. Miguel Angel Vico, his private secretary, who is accused of colluding with Mr. Spadone.

In January, Mr. Menem purged half his cabinet after the press leaked a US embassy letter complaining of corruption. In March, the press carried reports from Spain that three officials, including Mr. Menem's sister-in-law and appointments secretary, were

implicated in an international drug money laundering scheme. In September, Mr. Vittorio Orsi resigned as planning secretary after accusing officials of corruption in handling government contracts.

In each case, *Página 12*, a left-wing newspaper, was the first to report on the alleged misdeeds of Mr. Menem's entourage. *Página 12*, founded in 1986, has doubled its average daily circulation to over 100,000 in the last year. But it is still operating on a shoestring even though it is now Argentina's third best-selling newspaper.

Officials have ordered all departments to stop advertising in the newspaper. Mr. Jorge Lanata, the editor, says government advertising makes up 25 per cent of its advertising revenue. On Sunday he printed a form for readers to send to the courts charging the government with "abuse of authority" and "crimes against press freedom".

Hopes for Haiti deal

By Canute James in Port of Spain, Trinidad

THE Organisation of American States has reported progress in its attempts to secure the reinstatement of Haitian President Jean-Bertrand Aristide, overthrown at the end of September.

Mr. Christopher Thomas, OAS assistant secretary general, said a prime minister would be named soon who would be acceptable to Mr. Aristide, the Haitian military which overthrew him, and the Haitian parliament.

Mr. Thomas's statement coincided with reports from Port-au-Prince, Haiti's capital, that Mr. Aristide, who is in exile in Venezuela, and a group of Haitian legislators, had agreed on a new prime minister. There is still some doubt,

however, whether the choice, Mr. Victor Benoit, a school administrator and leader of a centrist party, would be supported by the Haitian senate and, more significantly, by the military, the de facto authority in the Caribbean state.

Mr. Aristide, a populist priest who a year ago won Haiti's first elections in 30 years, was overthrown after seven months in office. Members of the OAS, and several European countries, imposed an economic embargo on Haiti as part of an attempt to force the army to allow the president to return.

The army is not expected to drop its opposition to the president's return. There is also strong objection from the Haitian business community.

If President Bush thinks Americans back his trade agenda at GATT, he's wrong.

A TIMELY WARNING TO GATT DIRECTOR GENERAL ARTHUR DUNKEL

We understand that, overseas, the Bush Administration is portraying its "fast track" authority to conclude GATT negotiations as popular and unchallenged at home. But you should be warned that you are not getting complete information from the U.S. representatives to GATT and other Administration officials.

The fact is, the Congress of the United States is increasingly alarmed by what President Bush has chosen to do with his fast track extension...

In September, a Senate Resolution was introduced to limit fast track.

In October, sixty-four U.S. Senators sent a letter to the President telling him he had better "fix" GATT because the Senate will not change the Marine Mammal Protection Act in response to the August 16th GATT panel ruling on dolphin-unsafe tuna. Over 100 Representatives sent a similar letter.

In November, a resolution was introduced in the House of Representatives, sponsored by much of the House leadership, announcing that Congress will reject a Uruguay Round Agreement unless it includes language that makes GATT compatible with U.S. environmental, health, and safety laws, including laws designed to protect the environment beyond U.S. borders.

Just last week, sixty-two Senators warned the White House not to trade away the right to restrict agricultural imports under Section 22 of the Agricultural Adjustment Act and the Meat Import Act.

The same week, over a third of the House of Representatives wrote President Bush opposing phase-out of the multi-fiber arrangement and conditioning their support for GATT on the Uruguay Round's treatment of textiles.

And that's on top of House Majority Leader Richard Gephardt's strong letter to the Bush Administration about acceptable criteria for the GATT negotiations. This letter explicitly...

■ REJECTED "any agreement that eliminates our ability to impose controls for certain agricultural products under Section 22 of the Agricultural Adjustment Act and the Meat Import Act;"

■ REJECTED "any efforts to diminish the effectiveness of those U.S. trade laws that are already on the books [such as Section 301];"

■ INSISTED that Article XX be fixed within the Uruguay Round to undo the damage of the unacceptable tuna-dolphin panel decision;

■ REJECTED any harmonization provisions that could result in lowering of U.S. health, safety, and environmental standards;

■ DIRECTED that apparel and textiles be put into an "exclusion category" to allow that sensitive industry to address competitive pressures;

■ OPPOSED procurement measures which would end "Buy American" or small and minority business programs;

■ DECLARED UNACCEPTABLE the preemption of federal law or harmonization of sub-federal standards.

House Majority Leader Gephardt's letter announces definitive Congressional requirements for an acceptable Uruguay Round.

Obviously, many of these directives are not satisfied by either the White House positions at GATT or the existing outcomes of the Uruguay Round.

Not only is Congress increasingly aware of the Uruguay Round's down-sides for America, but the Round's potential benefits for the U.S. are also seen as diminishing.

Senator Lloyd Bentsen, chairman of the Senate committee responsible for trade, sent a letter about such Uruguay Round concerns to President Bush on November 7.

Bentsen warned that a GATT that does not clearly advance U.S. commercial interests by "addressing" the key access demands of our agricultural, service and industrial sectors "would not be acceptable to Congress."

Bentsen urged that "vital objectives are not traded away in order to achieve broader geopolitical and foreign policy objectives... It is important for our trading partners to know that the United States... will maintain the position that no deal is better than a bad deal."

As you can judge for yourself by the level of policy controversy back in Washington, the American people, represented by the citizens' groups in this coalition and by the U.S. Congress, are increasingly at odds with the Bush Administration's trade agenda.

We thought it would be useful for you to understand this, lest you carry forward negotiations under the false impression that the Bush Administration's trade agenda is widely backed and its fast track authority is unthreatened.

Fair warning: they are not.

THE CITIZEN TRADE WATCH CAMPAIGN AND THE FAIR TRADE CAMPAIGN

A broad coalition of citizens' organizations — environmental, labor, consumer, agricultural, religious, and others — now conducting a nationwide campaign in the United States to promote a citizens' agenda in the international trade arena.

AMERICAN CITIZENS AND THE U.S. CONGRESS WILL NOT ACCEPT A GATTASTROPHE.

INTERNATIONAL NEWS

Israeli interest rate cut to boost immigration

By Hugh Carnegie in Jerusalem

THE Bank of Israel yesterday triggered a sharp reduction in interest rates, seizing on a fall in the rate of inflation to try to regenerate flagging growth and help stem mounting unemployment levels which threaten Soviet Jewish immigration.

Mr Yitzhak Shamir's government has been alarmed by clear signs that the economy is not expanding fast enough to cope with the accelerated flow of newcomers from the territories of the former Soviet Union on to the job market. More than 35 per cent of such immigrants are now out of work.

With an election next year, ministers are under political pressure to prove they can attract Soviet Jews, who are showing increasing reluctance to embark for Israel. But they are also under strong pressure to keep a tight rein on fiscal and monetary policy by Washington as a condition for \$10bn (\$5.5bn) in US loan guarantees needed to help absorb the influx.

In recent months Mr Jacob Frenkel, the former senior IMF official who took over as Bank of Israel governor in August, insisted on maintaining high interest rates to choke off demand for foreign currency and to squeeze down a surge in inflation.

On Sunday, latest inflation figures showed the consumer price index had risen by only one tenth of 1 per cent in November, the lowest monthly figure for five years. It confirmed a markedly downward trend since August when annual inflation was

running at well over the 20 per cent mark.

Mr Frenkel immediately announced a 3 per cent cut in central bank "discount-window" lending rates for commercial banks, bringing the lowest rate to 12 per cent. The main banks followed suit, bringing relief to borrowers who had been paying more than 30 per cent for some facilities. Business overdraft rates were still likely to be 25 per cent or more, a Bank of Israel spokesman said yesterday.

There was a quick reaction on the Tel Aviv Stock Exchange where the main blue chip index rose 5 per cent on the day after losing more than 12 per cent of its value over the past month.

The fall in inflation was largely a result of a petering out of rampant house price inflation as a building boom closed the gap in housing demand caused by immigration. But the imminent peak in housing starts also contains bad news as government-induced construction has been the main source of 6 per cent growth this year.

Exports, supposed to be the growth engine, have declined. The public sector share of the economy, instead of declining, has risen slightly, with state spending accounting for 60 per cent of gross domestic product.

The rate of GDP growth is now forecast to dip slightly next year while the labour force is set to expand by more than 5 per cent. Overall unemployment is expected to rise to more than 12 per cent.

Mideast peace talks stay in a Washington corridor

ARAB-ISRAELI peace talks entered their second week yesterday, with chances for progress made uncertain by obstinate disputes over procedure and substance, AP reports from Washington.

Mrs Hanan Ashrawi, Palestinian spokeswoman, said her side had proposed to end an impasse between Israel and a joint Palestinian-Jordanian delegation and get the groups into the negotiating room. Leaders of the parties spent the first week in a State Department corridor trying to decide how to conduct their talks.

They returned to the same hallway yesterday, while

Israeli delegations met separately with representatives of Syria and Lebanon.

The dispute revolves around a Palestinian demand to negotiate with Israel directly, separately from Jordan. Israel insists the Palestinians remain under the umbrella of a joint Jordanian-Palestinian delegation, breaking up into working groups for discussions of specific issues with Israel.

Mrs Ashrawi said the Palestinians will propose that all three parties meet in one negotiating room, but then immediately break into two groups to discuss separately Palestinian and Jordanian issues.

Egypt fearful of Iran's influence over Sudan

By Tony Walker in Cairo

EGYPTIAN officials are expressing concern about signs that Iran may be seeking to export its revolution to fertile ground in Sudan where Islamic extremists hold sway.

The four-day visit to Khartoum of President Ali Akbar Hashemi Rafsanjani of Iran - a rare foreign foray for the Iranian leader who is generally considered to represent the more moderate face of the regime - has further deepened Cairo's worry about developments in neighbouring Sudan.

Mr Rafsanjani's speech at a mass rally, offering Iranian backing for the Sudanese people's "revolutionary adherence to Islam" has contributed to the growing unease among Egyptian officials.

A foreign ministry official said Cairo feared Iran's support for prevailing ideology in Sudan may encourage it to harden its position on issues such as Middle East peace and human rights.

Egypt is also worried about Iranian military support for Sudan which is engaged in a bitter civil war with southern

secessionists. Mr Rafsanjani's delegation reportedly included a number of defence experts.

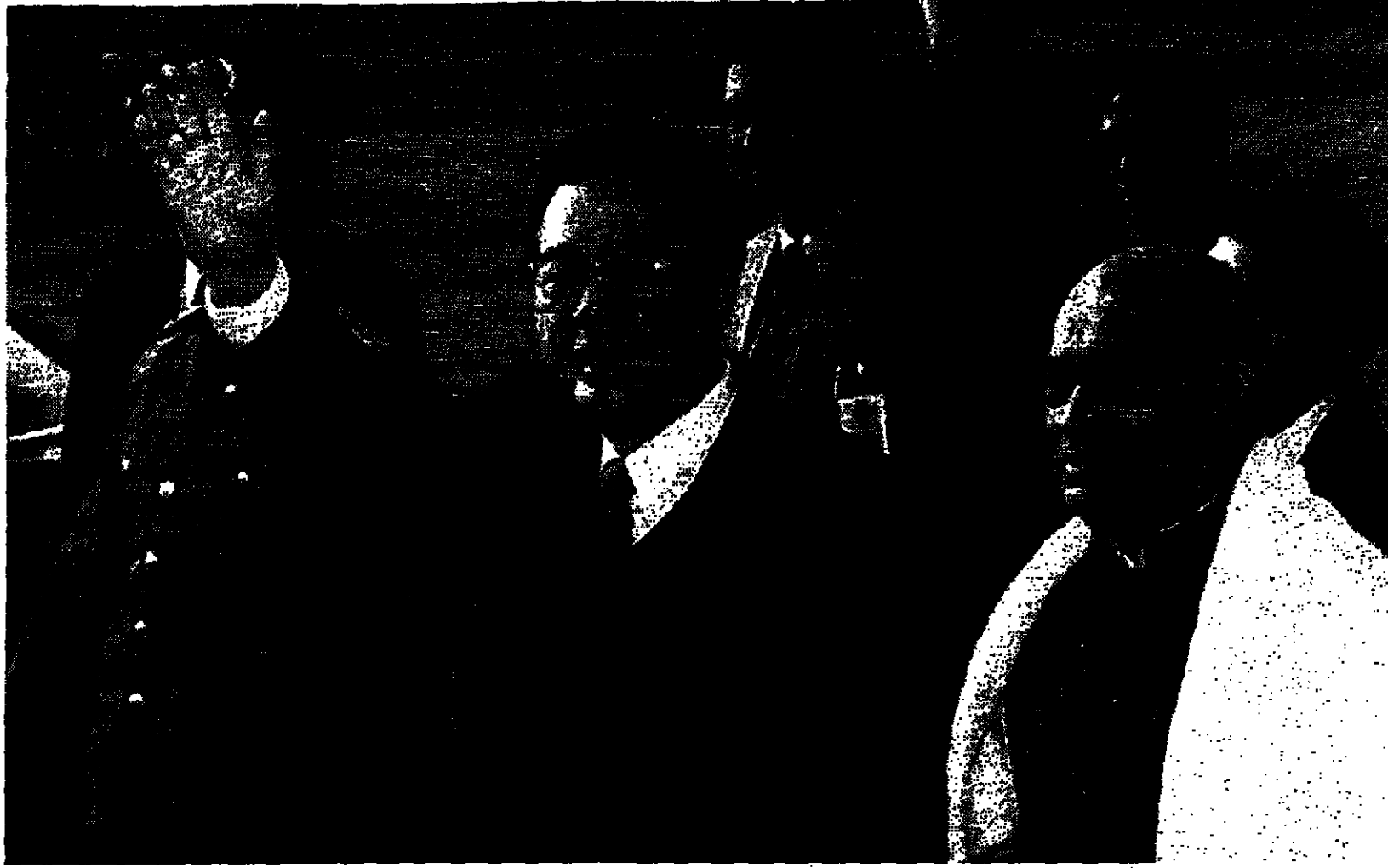
The Iranian leader's visit coincided with reports that Sudan was providing training camps for Islamic militants from across the Arab world.

Egypt's relations with Khartoum are crucial since its lifeblood, the Nile, flows through Sudan.

Cairo has been deeply troubled recently by chaos in Sudan and the coming to power of a military regime backed by Islamic militants.

Iran is reported to be offering Sudan, whose economy is in shambles, oil on concessional terms. It may also be providing some direct financial assistance. Libya was fulfilling that function, but has distanced itself recently under Egyptian pressure.

Libya, which is in danger of being further isolated because of allegations that its agents bombed a Pan Am jet in 1988, needs Egyptian support in dealings with the international community.



Chinese premier Li Peng waves as he leaves the Presidential Palace with Indian prime minister P.V. Narasimha Rao in New Delhi yesterday

LI PENG LEAVES INDIA WITHOUT AGREEMENT ON BORDER

LI PENG, the Chinese premier, yesterday ended a six-day visit to India with the two countries failing to narrow differences over key bilateral issues, David Housego writes from New Delhi.

Mr Narasimha Rao, the Indian prime minister, said after the visit, the first by a Chinese premier in 31 years, that there had been no significant progress on the border dispute which brought the two countries into conflict in 1962. They agreed, however, to pursue talks through officials and for their armed forces to establish closer contacts.

China insisted on including in the final communiqué a toughly worded statement over Tibet reflecting its fears that Tibetan exiles will increasingly use India as a springboard to widen their campaign against Chinese rule.

The communiqué said that China expressed concern at the "continued activities" in India of Tibetan exiles and that it was firmly opposed to independence for Tibet.

By contrast, India repeated its support for Tibetan autonomy while asserting that it did not allow Tibetans to engage in "anti-China political activities".

To save embarrassing Li Peng during the visit, the Indian government arrested several hundred Tibetans who it feared might demonstrate against the Chinese premier.

It also agreed to permit the resumption of border trade that Tibetan exiles in India believe is economically damaging to them.

The agreement will allow exports to India from Tibet - thus competing with Tibetan products manufactured in India by Tibetan exiles.

Notwithstanding the reference to Tibet, India failed to extract from

China any mention in the communiqué of Kashmir. India had sought Chinese condemnation of Pakistan's support in weapons and training of militant separatists in the northern state. The communiqué only contained a vague statement of China's belief that bilateral disputes should be settled peacefully.

Both sides also stuck to their established positions over proposals for declaring southern Asia a nuclear-free zone. China backed Pakistan in declaring its support while India dismissed it as leaving India at a potential disadvantage to China in nuclear capability.

Japan gives 'foreigners' grudging acceptance

Japanese-Brazilians find a welcome in Oizumi's factories. Stefan Wagstyl reports

THE SIGN says "Tropical Vehicles" in Portuguese above a second-hand car dealership in Oizumi, an industrial town on the edge of the sprawling mass of Tokyo. Nearby, a Brazilian supermarket stocks chocolate, guava jam and beer from São Paulo. Round the corner, stands a newly-built restaurant specialising in Brazilian-style beef.

These businesses serve a fast-growing community of Brazilian immigrants hired to ease crippling labour shortages in local engineering factories and workshops.

While Japanese immigration law forbids most foreigners from coming to work in Japan, it makes an exception of foreigners of Japanese origin, or *Nikkeijin*. The biggest group to take advantage of this loophole are the descendants of Japanese who went to Latin America before the second world war, most of them to Brazil.

Companies facing labour shortages have been so keen to hire *Nikkeijin* that the number of Latin Americans in Japan has soared in the last two years from around 20,000 to 50,000-60,000, according to Foreign Ministry estimates.

Oizumi has one of the biggest concentrations of foreigners of Japanese origin - about 2,000 people in a town of 40,000. It also has one of the best records in making its newly-arrived visitors feel welcome.

The town's story shows how the efforts of a handful of individuals can go some way to counter even well-entrenched ignorance and ill-will.

By their own admission, many Japanese find it difficult to accept foreigners living among them. They believe their own history as an isolated island nation has left them ill-prepared to deal easily with foreigners.

Such attitudes become self-fulfilling - as the centuries-long discrimination suffered by Koreans living in Japan attests. "There is a sort of allergy to foreigners," says Yasuyuki Suzuki, a retired diplomat who now heads a national support association for foreigners of Japanese origin.

These prejudices run as deep in Oizumi as elsewhere. But an enlightened group of employers has gone some way towards making the immigrants from South American feel more comfortable than in many other parts of Japan. They have won the support of the town council for schemes to encourage the integration of *Nikkeijin* into Japanese life - including hiring Brazilian-speaking teachers for schools and inviting the *Nikkeijin* community to take part in town festivals.

Much of the credit for helping *Nikkeijin* to settle in Oizumi goes to Mr Katsumi Yonezawa, founder and president of Okayama Industry, a

manufacturing company employing 100 people making seat cushions for railway carriages. Mr Yonezawa used to employ many Asians, including Pakistanis, travelling on short-term tourist visas. But in 1989, he correctly foresaw that a government review of immigration law would make it impossible to continue hiring Asians so he prepared to switch to *Nikkeijin*.

He flew to Brazil four times and recruited a local agent to channel immigrant workers to Oizumi. Using this direct link, Mr Yonezawa and other local employers were able to avoid independent recruitment agencies and other middle-men who have made life miserable for many *Nikkeijin* in Japan.

The biggest cause of irritation for *Nikkeijin* is exploitation by unscrupulous agents who lure workers with mendacious promises of high wages. Some charge fat front-end fees, often for spurious services such as securing airplane tickets and visas. A few agents are linked with *yakuza* - criminal organisations - particularly in industries such as construction where the *yakuza* have long played a part in supplying labour.

Housing also poses problems for immigrants. Japanese landlords are reluctant to rent accommodation to foreigners for fear that they might not be paid or their property damaged. Mr Yonezawa says he and other employers in his group try to persuade local people that *Nikkeijin* make good tenants. "But it is difficult, especially with absentee landlords in Tokyo."

Some agents respond to the housing shortage by placing too many people in cramped accommodation. A *Nikkeijin* worker in Oizumi says that up to 15 men sometimes share a single two-room flat with one bathroom and kitchen. In these circumstances, tensions rise, there are arguments and neighbours complain about shouting and fighting.

Town council officials say Mr Yonezawa's group has been careful to secure adequate housing. The employers are now building new blocks of flats because they cannot find enough on the market. For its part, the council has responded to the influx of *Nikkeijin* by hiring Portuguese-speaking teachers and publishing information in Portuguese.

Formidable difficulties still remain. Mr Yonezawa's group accounts for only about one-third of the Brazilians in Oizumi. Town council officials say other employers are much less scrupulous. Also, even immigrants who have good jobs and housing run into prejudice from a host of other sources - shopkeepers, neighbours, people on the streets. There are bars they cannot enter. "The children are sometimes singled out for bullying

at school," says Mr Akira Iwase, a town planning department official.

Moreover, few immigrants can speak Japanese, nor are they familiar with Japanese customs. For example, a hand book for *Nikkeijin* points out that Japanese do not like open displays of emotion - the complete opposite of Brazilians.

While Mr Yonezawa is regarded as a father by many *Nikkeijin* in Oizumi, he argues that it is in Japanese employers' own interests to help immigrants. "We will never have enough Japanese to work in these factories again. Foreigners make good workers, just like Japanese. There's no difference."

According to the town council's opinion polls, few *Nikkeijin* plan to stay in Japan permanently. They see themselves travelling back and forth, investing their savings in Brazil in land or in a business. Miss Sandra Oshima, a 19-year-old from São Paulo, says: "Oizumi is not so bad but our hearts are in Brazil."

That may be true, but as long as the Japan's labour shortage remains acute, *Nikkeijin* will be drawn to the land of their ancestors. If the experience of immigrant workers in Europe is anything to go by, the *Nikkeijin* stays in Japan will get longer and longer. Already babies have been born to *Nikkeijin* couples in Oizumi. Future customers, perhaps, for Tropical Vehicles.

Australia set to seek economic expansion

By Emilia Tagaza in Canberra

THE AUSTRALIAN Labor government has foreshadowed a shift to expansionary economic policies in an attempt to stay within budget forecasts on growth and employment.

Mr Ralph Willis, the federal treasurer appointed a week ago, said yesterday the government would issue an economic statement in the new year if the December economic results were worse than expected.

"I can see that we would be less likely to reach the budget forecast without a change of policy," Mr Willis said.

The November unemployment rate was 10.5 per cent, the highest jobsless rate since the 1930s depression.

Mr Willis's announcement came at a time when Mr Bob Hawke, the prime minister, under great pressure to relinquish his leadership, is attempting to marshal support from Labor MPs.

The Labor caucus is to meet on Thursday and, while a leadership vote is not on the agenda, Mr Hawke will come prepared for a showdown. The announcement of the expansionary economic policy shift may ensure that he keeps the supporters that backed him in the June ballot.

Conservatives do well in Nigeria

Nigeria's conservatives received a strong boost in their party's quest for national leadership next year after a robust showing in state governorship elections. Political analysts said yesterday, Reuters reports from Lagos.

The weekend elections, contested by two parties created by the military government and held in all 30 states of the federation, were a test of plans to restore civilian rule in late 1992 after national assembly and presidential polls.

Burmese army tightens grip

Burma's military rulers have further tightened their grip on the country by obtaining the expulsion of Ms Aung San Suu Kyi, the detained Nobel peace prize winner, from the party which she led, Our Foreign Staff writes.

The National League for Democracy won a landslide victory in elections last year even though she had been put under house arrest in July 1989. However, the ruling State Law and Order Restoration Council has remained in power, ignoring the election result.

Aids threatens 6m in Africa

Aids will kill more than 6m Africans in the next decade and will eclipse all other diseases as the continent's number one killer, a World Health Organisation conference was told yesterday, Reuters reports from Dakar.

Delegates also heard:

- There will be 4m infants born with Aids in the next 10 years;
- The disease is already decimating the most productive members of Africa's population and that in many rural villages entire families have died from Aids;
- In some African cities 80 per cent of hospital beds are already allocated to Aids patients, no fewer than 50 per cent of whom are suffering from tuberculosis.

Vanuatu elects new prime minister

Right-winger Maxime Carlot was elected prime minister of the South Pacific nation of Vanuatu yesterday through an alliance with Fr Walter Lini, the former premier, Reuters reports from Vila.



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WORLD TRADE NEWS

EC ministers back agreement to end tied aid

By David Dodwell, World Trade Editor

EC finance ministers yesterday backed an agreement among industrial countries not to mix aid with commercial credits as a way to win contract business in the developing world.

The agreement came as the deadline approached for ratifying a deal agreed in principle in October by members of the Organisation for Economic Co-operation and Development (OECD). By yesterday, the EC was the only outstanding signatory, with relief at the OECD's Paris HQ when agreement was confirmed.

The UK government, which has campaigned hard alongside the US and Canada for an end to "mixed credits", is understood to have "twisted arms to breaking point" inside the EC to win agreement, a European banker noted yesterday.

Apart from Japan, a significant user of tied aid to back export business, the prominent European users of such aid have been France, Italy and Spain. Critics say such use dis-

toris free competition for some of the world's fastest growing export markets.

In future, any project deemed "commercially viable" will not be eligible for aid funds, and must rely entirely on commercial credits. OECD officials conceded yesterday it may be some time before they reach an effective definition of a "commercially viable" project.

Officials from 22 of the 24 OECD member states meet in Paris on January 27-29 to write up the rules, expected to come into effect in the first two months of 1992.

These will, for the first time, allow OECD members to vet in advance each others' aid projects to ensure fair play. The body in charge of refereeing the new rules will be an OECD committee, to be known as the consultations group. It will meet monthly in Paris and must be consulted on any officially-funded aid project worth more than \$500m (£38.8m).

Political will boosts hopes of N America trade pact

Efforts by Bush and Salinas have increased prospects of a deal early next year, writes Nancy Dunne

THE ODDS in favour of a North American Free Trade Agreement (Nafta) shortened at the weekend when Presidents George Bush and Carlos Salinas de Gortari agreed to push hard for a pact early next year.

"We want to get it soon," Mr Bush said of efforts to reach an accord with Mexico and Canada. "We want to get it just as soon as we possibly can."

"We are marching ahead aggressively," added Mrs Carla Hills, the US trade representative. "The substance will drive the deadline."

Concern that Congress, with its Democratic Party majority, will reject the pact has been sidelined for the time. Trade officials say they expect a draft agreement with all disputed clauses enclosed by brackets to be concluded by the end of next month.

Progress after that depends on five factors:

- The negotiators themselves and how swiftly they sort out their differences over sensitive issues such as rules of origin, a dispute settlement mechanism and foreign investment in the Mexican energy sector.
- The ability of the negotiators to satisfy congressional demands for environmental



Salinas: a real commitment to push ahead

tion that the Bush administration would manage to delay the talks until after the presidential election next November.

White House political advisers reportedly held a post-mortem after the Wofford victory and decided that the Nafta had been a significant element in the Republican defeat. They fear the issue would "resonate" through the recession-spooked electorate.

"It would be hard for the average American to ignore the implication of job losses,"

business community is vital to his re-election. Many business executives are more excited about the prospects of a Nafta than a revitalised Gatt. They see the Latin American markets as a natural target for US trade expansion.

Some argue that the Pennsylvania senate race provided a lesson on how not to campaign on the Nafta.

The president has already committed himself to free trade with Mexico, and he would look weak if he seems to be back-peddalling. The president is being advised that his best option is to make a strong case for the Nafta that jobs would be created through increased exports to Mexico. The president could point to the healthy growth in US exports to its southern neighbour - \$1.2bn in 1990 - and the building trade surplus this year. He can argue that it is better that cheap labour jobs go to Mexico, which uses its earnings to buy US goods, than to Taiwan or Thailand.

This is also an issue likely to win votes among Mexican Americans.

Congressman Bill Richardson, a New Mexico Democrat, is urging the president not to delay on the Nafta but to include it as part of his economic growth package when he makes his state-of-the-union address next month. A postponement would send "the wrong message" to Latin American countries, lined up for FTAs, and delay formation of a North American free trade block which could compete against a united Europe and a Pacific rim trading block, he argues.

There are many who see a natural fit between the US and Mexican economies - a marriage of high technology and capital with low-wage labour, an ageing population with a much younger work force - which offers both their best prospect for international competitiveness. It is a fit which does not exist with Canada, where both industrialised countries have similar living standards, educational levels, natural resources and technology.

But the governments of the US and Mexico are likely to press on. Because both firmly believe in the potential for gain, there exists an advantage the Uruguay Round has lacked - the "political will" and the real commitment by the leaders involved.

Dunkel to act on EC-US farm row

By William Duffell in Geneva

WITH the EC and US still unable to bridge the differences over farm subsidies, it seemed increasingly likely yesterday it would be left to Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, to propose compromises.

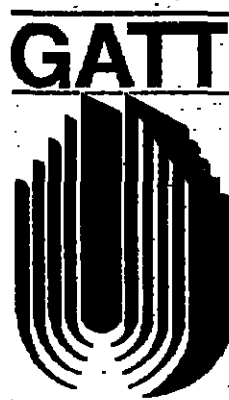
Mr Dunkel has said he would table final draft accords on all areas of the Uruguay Round trade talks on Friday.

President George Bush exchanged letters on the farm issue with Mr Ruud Lubbers, the Dutch prime minister and current EC president, last week. EC officials said the two were intent on finding an understanding for completing the Uruguay Round talks.

But, despite intensive talks here among the eight main farm-exporting blocs, EC and US officials said there had been no convergence of positions on the central issue of how to cut export subsidies and on the limits the US wants to set on EC subsidised exports on world markets.

A basic problem remains how far export subsidy cuts should be tied to budget outlays or product volumes exported. Mr Ray MacSharry, EC farm commissioner, has proposed that two thirds of the cuts be related to volumes and one third to outlays, officials say. But when the 35 per cent reduction over five to six years and the base period from which calculations would be made are considered, the cuts would not come down to the ceilings the US wants.

Mr Louis Mermier, French farm minister, has criticised Mr MacSharry for exceeding his mandate with his latest proposals, and warned France would seek a joint meeting of EC trade and farm ministers immediately after the farm accord text is published. The



active engagement of other countries in the farm talks is complicating the issue. Canada yesterday objected to the conversion of all import barriers into customs duties sought by the US, and envisaged in the farm reform draft text tabled by Mr Dunkel last week.

This "comprehensive tariffification" would, in effect, make it impossible for Canada to keep its present agricultural supply management programmes. Japan, Korea, Norway, Switzerland and Israel backed the Canadian call for "carefully circumscribed exceptions". The US, the EC and the 13 other members of the Cairns Group of farm-exporting countries, to which Canada belongs, all agree to full tariffification.

In fact, only two days remain for countries to strike deals on the diversity of agreements under negotiation for the past five years. On Thursday, Mr Dunkel and the chairmen of the negotiating groups start writing their final texts to submit to delegations on Friday. The EC Commission has asked the trade ministers of the 12 member states to meet in Brussels on Monday to assess the package.

Brazil's economy overshadows common market talks

By Christina Lamb in Rio de Janeiro and John Barham in Buenos Aires

THE FOUR heads of state of the countries comprising Mercosul, a tariff-free common market for Latin America's southern cone grouping 200m people, met in Brasilia today for a summit overshadowed by Brazil's economic and political instability.

Under the treaty of Asuncion signed in March, Brazil, Argentina, Uruguay and Paraguay are pledged to create a free-trade zone with common external tariffs and co-ordinated trade policies by the beginning of 1995.

The treaty came into effect two weeks ago with the reduction of tariffs by 47 per cent. There has already been a large increase in regional trade and numerous accords signed on co-operation in many sectors of the economies.

Brazil, by far the largest member, has been the most aggressive in using the opportunity, doubling its sales to Argentina, as part of attempts to compensate for the shrinking of its exports to traditional markets such as the US.

However, Brazil's inflation has wors-

ened sharply over the year and is running at over 20 per cent a month. The gap with Argentina, the second largest member, is growing larger. Argentine inflation dropped to 0.4 per cent in November and the country has eliminated nearly all trade barriers and lowered tariffs to between 3 per cent and 22 per cent.

Argentina is expected to press Brazil for greater speed in introducing economic reforms, seeing the economic problems in Brazil as a threat to the 1995

Caricom sets new deadline

THE Caribbean Economic Community (Caricom) has set a February deadline for creating a customs union with a common tariff on imports from third countries. Canute James reports from Kingston.

Caricom failed to have the tariff implemented by all members by October; Belize, St Kitts, St Lucia, Antigua and Montserrat have now pledged to meet the new deadline.

Japanese car dealers warn US

JAPANESE car dealers yesterday warned they would face losses if forced by trade pressure from Washington to stock US models, which they consider unpopular among Japanese consumers. Robert Thomson writes from Tokyo.

The Japan Automobile Dealers' Association told Mr Kozo Watanabe, international trade and industry minister, that members should decide what cars to sell, and opposed suggestions they should boost stocks of US-made models. The differences over cars will be stressed early next year when President George Bush visits Tokyo with Japanese makers, GM, Ford and Chrysler.

Japanese officials fear the US will ultimately want to set a target for foreign share of the car market, just as both countries have agreed a target for foreign share of the Japanese semiconductor market - at least 20 per cent by the end of next year.

Recently, top Japanese car makers have dropped clauses from their dealer contracts requiring "consultations" before a dealer could stock a rival model. But little possibility exists of dealers stocking vehicles made by a competitor of its traditional supplier, which could threaten to limit new vehicle supplies.

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CD groups in copyright row

By Martin Dickson in New York

JAPAN's compact disc rental industry is in dispute with US record companies over the Japanese copyright law due to come into effect on January 1, Emiko Terazono writes from Tokyo.

The copyright law will give foreign companies the right to prohibit the rental of new CDs for one year after the release date. The Japanese CD rental industry, which has grown into an annual ¥80bn (£345m) busi-

ness, is arguing that the industry's existence will be threatened if record companies act on their rights.

The Recording Industry Association of America and the Japan Record Rental Commerce Trade Association failed to agree at talks in Tokyo yesterday. Mr Fumio Koida, of the Japanese association, said they were asking the US record companies to delay exercising the rights for three months.

BAe wins \$450m deal for new jet aircraft

By Martin Dickson in New York

BRITISH Aerospace has won its first order, worth more than \$450m (£250m), for a new derivative of its BAe 146 jet aimed specifically at US regional airlines.

The buyer is Business Express, the biggest regional airline operating in the US north-east.

Business Express said yesterday it had ordered 20 of BAe's new RJ70 aircraft. The UK company has designed the 70-passenger jet specifically for US regional carriers wanting to upgrade from turbo-prop to jet.

Deliveries will start in 1993 and the aircraft will be powered by the quiet LP507 turbofan engine, made by Connecticut-based Textron Lycoming.

The deal is the biggest for the BAe-146 family in over two years. Some 180 146s have been delivered, and this purchase will boost the order and option backlog to around 110 aircraft.

Mr Syd Gillibrand, chairman of the UK company's aerospace business, said it was a "breakthrough order" confirming BAe's belief that the 70-seater aircraft was a logical development for the US market. The company was looking at a number of other North American sales prospects.

Business Express serves 27 cities in the north-east US with nearly 500 daily departures, and is a partner of Delta Airlines, one of the three biggest US carriers. Mr Jim McManus, chairman, said it had chosen the BAe jet over rivals such as Canadair's RJ50, the Fokker 70 and the Saab 2000.

The aircraft only needs about 30 passengers to break even. Business Express wants to start operating a jet service before the new aircraft are delivered, therefore leasing five BAe 146-200s from the start of next March.

US engine order for Rolls-Royce

UNITED PARCELS SERVICE (UPS), the US courier company, has signed a change in engine supplier by ordering up to \$900m (£500m) worth of engines for its Boeing 767 aircraft from Rolls-Royce, the UK aero-engine maker. Previously, UPS specified US-made Pratt & Whitney engines for the same aircraft, Daniel Green writes.

"The industry is very competitive. Rolls-Royce gave us a better deal," UPS said yesterday. Rolls is supplying RB211-535 engines for 20 Boeing 767 aircraft. UPS has taken options for another 41 aircraft, all to be powered by Rolls-Royce.

The aircraft are scheduled for delivery for 1994-1997. If all options are taken up, two thirds of the UPS fleet will be powered by RB211 engines. UPS already operates 25 Boeing 767 aircraft.

UK NEWS

CRISIS IN HOUSING MARKET

Pressure mounts on mortgage lenders

By Ralph Atkins, David Barchard and Alison Smith

THE GOVERNMENT put pressure on Britain's top 10 home loans and savings institutions yesterday to ease the crisis in the housing market by converting mortgage interest payments of distressed house owners into rents.

The institutions - known in the UK as building societies - were given a deadline of tomorrow by Mr Norman Lamont, the chancellor of the exchequer, to come up with proposals to match the government's pledge to pay income support direct to lenders.

Ministers were not satisfied at a meeting with building societies and insurance companies that lenders had shown sufficient willingness so far to take on responsibility for the rising number of repossession. Mr Lamont made clear that no substantial extra public

spending was likely. But the government has offered to introduce legislation so that department of social security (DSS) benefits available for mortgage interest are automatically paid direct to lenders. The meeting will resume tomorrow.

High on the agenda are schemes for converting mortgages into rents. Although these would be financed by the building societies, the government would have to find some public funds for the extra housing benefit payments which would be incurred.

The meeting was described as positive but building society executives were doubtful afterwards about how far any schemes could go in reducing an expected 85,000 mortgage repossessions next year.

"They are trying to bluff us

on the proposal for the DSS to pay income support direct to the lender and they are trying to extract promises from us on schemes they have not thought through," one lender said.

Mr Mike Blackburn, chief executive of Leeds Permanent, the fifth largest society, said the government was expecting the lenders to come up in two days with a cure for a problem created over two years.

"Despite their brassy-necked attitude, I am pleased that they [the government] have at last woken up," Mr Blackburn said. He stayed away from the meeting, which was attended by leading mortgage lenders and Royal, Eagle Star and Sun Alliance - three insurance companies which specialise in mortgage guarantees.

Mr John Major, the prime

minister, has asked ministers to find a package before Christmas - almost certainly explaining the tight timetable as well as betraying mounting Tory anxieties at the damaging electoral cost of a flat housing market.

The government and building societies played down the scale of the problem, saying opposition claims that as many as 300,000 homes will be repossessed next year were exaggerated. The government said more than half repossessions involved were classified as "walk away" cases, where the owner hands over the keys to a building society voluntarily - albeit in desperation.

Mr Paddy Ashdown, Liberal Democrat leader, said the government was being "timid and indecisive". Mr Bryan Gould, Labour's environment spokes-

man, said the meeting showed the government still lacked "a single worthwhile idea of their own which will provide a lasting solution".

Mr Peter Birch, Abbey National chief executive, told the government that he was prepared to buy up properties in severe arrears and take them on to his books. Halifax, the largest lender, is also being pragmatic and has promised to start a small pilot scheme to convert some of its customers in arrears into tenants.

Mr Michael Heseltine, environment secretary, yesterday announced a £7.5bn housing programme for next year - in line with this year's funding. Most of the funds go to the Housing Corporation and local authorities.

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BRITAIN IN BRIEF

BT loses test case over wrist injuries

BT has been ordered to pay damages and costs to two former keyboard operators who suffered Repetitive Strain Injury (RSI) in a test case which could have widespread consequences throughout British industry.

The two women, who keyed in data at high speed for invoices, accounts and telephone bills, worked for BT between 1979 and 1984. They were awarded £5,000 damages each for pain and suffering, plus £660 in interest. The court has yet to decide how much should be paid out to the women in compensation for loss of earnings. BT was ordered to pay the costs of the case, estimated at about £100,000.

RSI, which predominantly affects arms and hands and can cause severe pain and disability, used to be associated mainly with manufacturing jobs. However, it is now being increasingly linked to keyboard work. Journalists at the Financial Times are considering industrial action after the paper's management proposed setting up an RSI sufferer's compulsory health grounds.

Funding boost for research

An increase in the UK science budget will allow a range of new research projects to go ahead over the next three years, according to the government.

Their subjects include genetic and neurological diseases, the chemical language by which animal and plant cells communicate with each other, and the natural processes which transport materials between oceans, land and the atmosphere.

Mr Kenneth Clarke, education and science secretary, announced that the government had accepted the advice of its Advisory Board for the Research Councils on dividing up the science budget, which is to rise from £927m in 1991/2 to £1,050m in 1992/3 and £1,270m in 1993/4.

Upjohn appeal

Upjohn of the US has said it plans to appeal against a recommendation by the Committee on Safety of Medicines to revoke the product licence for its Halcion, the world's most widely prescribed drug for sleeping disorders.

Liberals back school reform

The centrist Liberal Democrats have backed the government's controversial campaign to encourage schools to "opt out" of local authority control, on condition that responsibility for funding and regulating opted-out schools was shifted from central to local government.

In a policy statement on the future of local education authorities (LEAs), Mr Matthew Taylor, the party's education spokesman, said: "Our aim is to enable all schools to enjoy the freedoms of those who have opted out." Opted-out schools



Students protest outside the High Court in London where they were taking legal action over the alleged freezing of government grants and staffing cuts at universities and colleges

have full control over their budgets and staffing, but their funding is fixed by the education department.

Doctors face higher costs

Family doctors and dentists in the UK face steep increases in the cost of cover from the two main medical defence bodies against damages claims.

The Medical Defence Union announced that its Class 1 subscription rate for general practitioners (GPs) will increase from £960 to £1,095 in January - a rise of 14 per cent. The Medical Protection Society has already announced a 15 per cent increase, from £930 to £1,065.

The MDU reports a "significant increase" in claims against its GP members: the number of new files opened has increased by over 50 per cent.

Bidder for privatised port

Powell Duffryn, the distribution, engineering and construction materials group, last night emerged as the recommended bidder for the port of Tees & Hartlepool, the first of Britain's trust ports to be privatised.

The decision means defeat for the management/employee consortium and two other companies which had vied for control of Britain's second busiest cargo port.

The Department of Transport said Mr Malcolm Rifkind was minded to accept the port authority's recommendation, but could not give his final assent until parliament had passed an order providing for the government to claw back a portion of any property profits.

Greenwich sued over software

The London Borough of Greenwich is the latest UK organisation and the first local authority to be sued for allegedly stealing computer software by copying programs illegally.

Two leading US software companies, Lotus Development Corporation and Xtree, have issued a writ in the most recent move in a worldwide campaign aimed at eliminating illegal practices said to be costing software companies \$12bn annually. Lotus markets the best-selling 1-2-3 spread-

Building plan for Stansted

Countryside Properties has been granted planning permission to build 2,000 new homes and a 400,000 sq ft business park on 450 acres at Braintree in Essex, close to Stansted Airport, London's third airport. The scheme will represent one of the largest developments ever to be undertaken by Countryside.

Workers face pay freeze

Up to 10,000 workers employed by foundry companies and appliance manufacturers face 12-month pay freezes or low rises after the National Metal Trades Federation proposed a standstill in the "minimum time rate" for employees until the end of next year.

Minimum time rates are the lowest that can be paid by members of the NMTE. They are traditionally used by companies and unions as a benchmark for rises that are negotiated at company level. They also have an effect on overtime pay.

Recession hits NAO move

Plans by the National Audit Office (NAO), the public spending watchdog, to transfer a large number of its staff to new regional offices have been delayed for at least two years because of the property slump.

Sir John Bourn, controller and auditor general, had drawn up plans for financing a new building in Leeds from the disposal of a third of the NAO's London premises. However the Public Accounts Commission delayed the plan after it concluded the London premises would not raise as much as originally envisaged.

Prudential quits from UTA in public row

By Norma Cohen

PRUDENTIAL, the UK's largest life insurance company, has resigned from the Unit Trust Association (UTA) in a public row which has pitted one sector of the financial services industry against another.

The resignation stems from a scathing public attack on the sales practices of the insurance business by the association, in which it echoed the public sentiments of consumer groups and the private reservations of government regulators.

Several other leading life insurers which sell unit trusts say they too are considering resigning. They include Sun Alliance, Commercial Union and Norwich Union.

Life insurance companies were responsible for roughly 30 per cent of all retail unit trust sales in 1990, and 50 of the association's 140 members are life insurance companies.

The row stems from a paper the association submitted last week in response to regulatory proposals on disclosure and what is known as "polarisation" in the sale of financial services.

Polarisation, a key element in the Securities and Investments Board's regulation of retail financial services, requires sales agents to be either "tied" and limited to selling the products of a single company or "independent" and selling a range of products.

The SIB had said in its proposals that it was considering the de-polarisation of some products such as unit trusts, a move which would allow them far greater distribution channels than currently available for life insurance and other investment products.

Mr Keith Bedell-Pierce, chief executive of Prudential Financial Services, said the group resigned from the association not because of differences on de-polarisation but because the association criticised the sales practices of insurance agents.

He said Prudential had asked the association to alter its language before submitting the paper to the SIB, a request which had been refused. In a submission to the SIB last week responding to new proposals, the association argues that unit trust sales should be de-polarised because the product differs vastly from life insurance.

In a statement, the association said it regretted the resignation but felt the need to represent the interests and views of the unit trust industry.



Security clampdown: armed police officers patrol Heathrow airport following yesterday's security scare

Transport chaos in London after bomb blast

THOUSANDS of London commuters faced long-delays yesterday as a bomb and telephone threat disrupted the capital's rail and underground system. Jimmy Burns, Neil Buckley, and Robert Morgan.

In the City, the Stock Exchange, which was damaged by an IRA bomb in July last year, was evacuated for two hours following a bomb warning, which included a known IRA codeword. Trading through the central computing system continued.

The bomb exploded just before 6am near Clapham Junction railway station in south London, one of the busiest stations in

Europe. No one was injured. A warning from a man claiming to be from the IRA was also given that bombs were placed at all London mainland stations, forcing officials to close every main line terminus and several underground stations while searches were undertaken. Most stations were reopened by around 9am.

The IRA action forms part of a continuing bombing campaign both on the mainland and in Northern Ireland which appears to be intensifying in the run-up to Christmas.

Over the past two weeks, the IRA has

carried out fire bomb attacks in north and north-west England, as well as in London. At the weekend there were firebomb attacks at a shopping centre in north London and at the National Gallery.

In an interview to be screened tonight the head of Scotland Yard's anti-terrorist branch, Commander George Churchill-Coleman, claims that the security forces are "winning the fight against the terrorists". He claims that a great deal was going on "behind the scenes" to prevent "incidents like you've seen recently taking place at all".

Wrappers come off new scheme for Hyundai cars

By John Griffiths

KOREAN-built Hyundai cars are to be delivered "shrink-wrapped" to UK dealers from the start of next year in a bid both to raise the standard of cars delivered to customers and increase dealer profitability.

The system is being adopted by Hyundai Car Distributors (UK), a wholly-owned subsidiary of the International Motors group. IMG also imports and distributes Japanese Isuzu and Subaru vehicles to the UK.

The scheme, believed to be the first of its kind, involves ending the traditional pre-delivery inspection and preparation of a car by the dealer. Instead, cars arriving from Korea at a new preparation

centre within Hyundai's UK import terminal will be waxed, have mechanical or body faults rectified and valeted before being sealed in polythene for delivery by transporter.

Dealers will only have to carry out a safety check. Hyundai general service manager Mr Ray Marshall said dealers will be able to employ workshop personnel on more profitable retail maintenance and repairs rather than preparing the cars for sale.

The scheme is seen as also helping Hyundai expand its UK sales next year. Models are sold primarily on their relative cheapness compared with equivalent European or Japanese models.

Company insolvencies to 'rise by 17% next year'

By Andrew Jack

THE NUMBER of insolvencies will rise by nearly 17 per cent to 70,000 next year in further evidence of the prolonged effects of the recession, according to projections released yesterday by Cork Gully, the insolvency arm of Coopers & Lybrand Deloitte.

The rate of growth in insolvencies will decline to 16.75 per cent in 1992 from a peak of about 60 per cent over the past two years. However, the total number will continue to rise to 70,363, the firm's 1991 annual review concludes. It estimates that there will be 60,623 insolvencies for the current year, compared with 57,631 during 1990. The figures are roughly evenly split between companies and individuals.

There has always been a lag between the end of the recession and the decline in insolvencies, partly caused by the reluctance of lenders to grant credit during recovery.

Cork Gully has seen the number of receiverships and administrations rise by 50 per cent in the ten months to 31 October, with similar increases among the other major insolvency practices.

It said the record number of failures was fuelled by both the recession and the end of the credit expansion which characterised the 1980s.

It supports a series of changes in current insolvency practice, including the abolition of all preferential claims among creditors.

Industry finds no glad tidings in economy

After a tough year signs of an upturn are still eluding business, writes Peter Marsh

FROM plastic bags to printing and from building to bingo, UK industry is looking hard for the economic upturn, but so far has failed to spot it.

While some parts of the advertising sector and road-haulage sectors can see glimmers of light on the horizon, representatives of other large industries believe the recovery is unlikely to occur until the spring at the earliest.

This finding is likely to embarrass Mr Norman Lamont, the chancellor of the exchequer, who has repeatedly promised an imminent end to the recession. In April, he said recovery was "round the corner". Detailed soundings from industry indicate that the firm orders which many expected to follow the greater business optimism of the early autumn have, in many cases, failed to materialise.

Companies in several sectors in which sales patterns give an early warning of economic changes report little sign of a take-off in demand. Such industries include chemicals, printing, engineer-

ing components, distribution and packaging. They sell to a broad range of customers, and in previous recessions have received advance orders well before the recovery occurs. In housing and construction, key industries on which many other sectors depend, demand remains stagnant.

At specialist engineering company TI, Mr Michael Garner, finance director, said: "Order books are still depressed and it is difficult to see an end in sight [to the UK recession]." The company sells to industries including food processing, vehicles, energy, and petrochemicals. Mr Gordon Senior, finance director at specialist chemicals maker Allied Colloids, said: "We are emerging from recession more slowly than the politicians would have us believe." Allied Colloids' customers include companies in water treatment, packaging, paints and plastics.

The picture is similar for the £8bn-a-year printing sector, which relies for orders on industries including advertising and consumer products. Ms

Daphne Connelly, economic adviser at the British Printing Industries Federation, said: "Many of our members think 1992 will be a re-run of 1991."

There is a slightly brighter outlook in some parts of the advertising sector. The Advertising Association, the main trade body for the £8bn-a-year industry, reports that revenues from TV advertising are likely to show a 1.2 per cent increase in real terms in the fourth quarter, compared with the same period in 1991. That would be the first quarter-on-quarter upturn since last year.

TV advertising is regarded as a good lead indicator of changes in the economy, as it reflects the views about demand by makers of many types of fast-moving consumer goods. According to Mr Michael Waterson, research adviser at the association, other types of advertising such as display and recruitment are likely to pick up later in the cycle, probably by mid-1992.

Road transport users, however, appear to be showing less optimism after a brief spurt of confidence in the autumn. The

Freight Transport Association, which represents 13,000 companies including large manufacturers such as Shell, J. Sainsbury and ICI as well as smaller distributors, says the picture is mixed but that "confidence in the past few weeks has been dented".

PARCELING, a big distributor of packages on behalf of retailers has over the past few weeks delivered about 85,000 parcels a night, 10,000 down on what it was expecting in what is normally a busy period just before Christmas. Mr Robin Davies, marketing director, said: "I think the next few months will be flat, and we won't see any upturn for six months at the earliest."

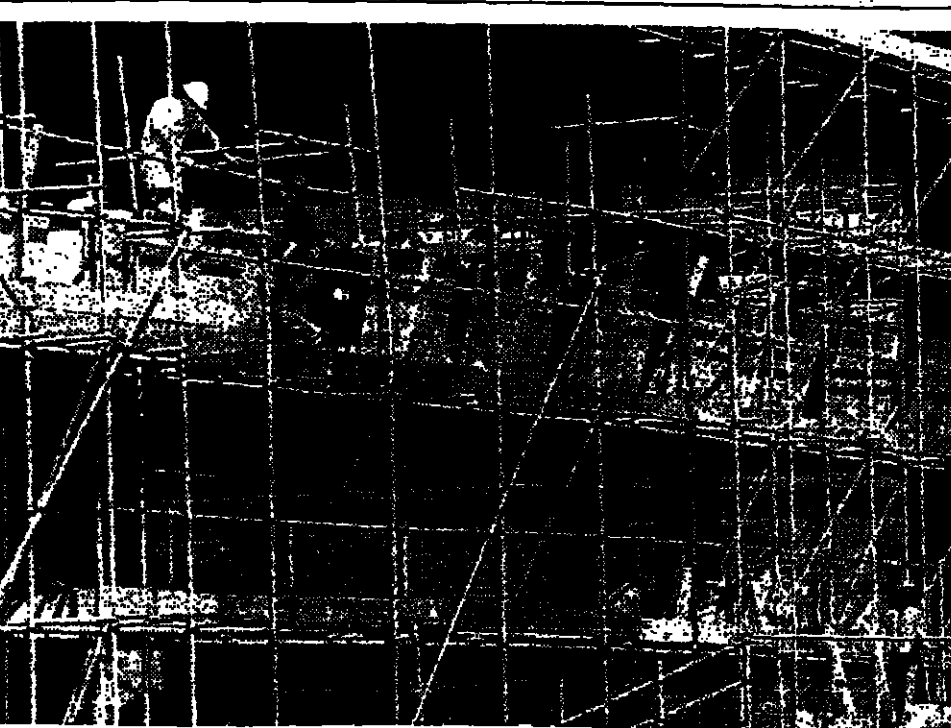
Mr Cameron McLatchie, chairman of British Polythene Industries, a maker of polythene bags and other packaging materials, says that demand from many of his customers in areas such as building, agriculture and manufacturing is "abysmal", even though retailers are still buying in large volumes. The British

Plastics Federation, which represents a £10bn-a-year plastics sector selling in areas such as packaging, vehicles and consumer goods, said: "We are getting no optimistic reports."

There are few signs of life in the housing market, according to Mr Gary Styles, senior economist at Halifax Building Society, while at Building Design Partnership, one of Britain's biggest architectural practices, the mood is bleak. "I can't see anything which indicates we have even yet touched the bottom," says Mr Christopher Ratcliffe, a partner.

The gloom demand has even spilled over into bingo parlours, largely untouched by previous recessions.

Mr Michael Gilligan, joint managing director of Gala Clubs, which is owned by Bass and is one of the country's two biggest bingo groups, said admissions to his company's 170 bingo halls have in the past two months increased by 4 per cent compared with the same period last year, instead of the 10 per cent that would be considered normal in the traditionally booming autumn period



There are few signs of an upturn in the UK construction industry

for its industry.

But if most industries appear down, Mr Lamont can gain some hope from the market for Christmas trees.

Mr Tony Richardson, secre-

tary of the British Christmas Tree Growers' Association, said retailers had expressed strong interest in the products, and had bought from UK growers and importers about 5.5m

trees, roughly the same as in 1990. "We believe that demand for Christmas trees is still strong, whatever the state of the economy." Lex, Page 18

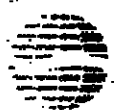
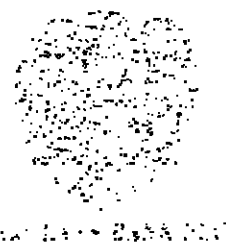
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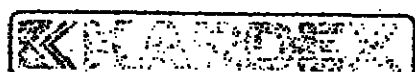
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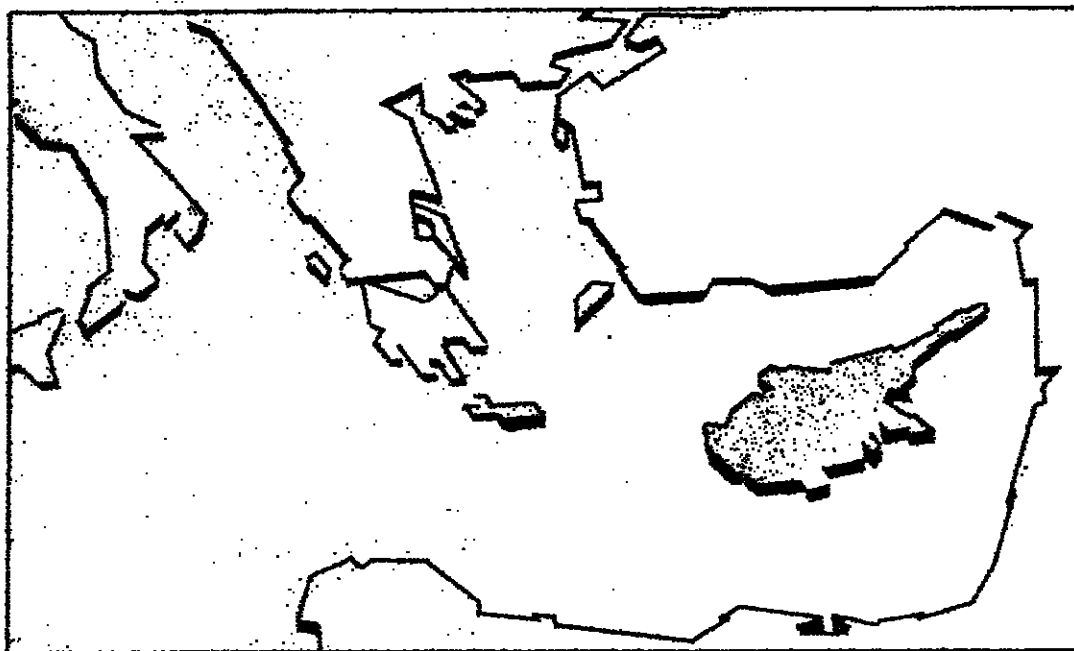


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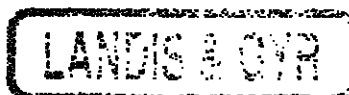
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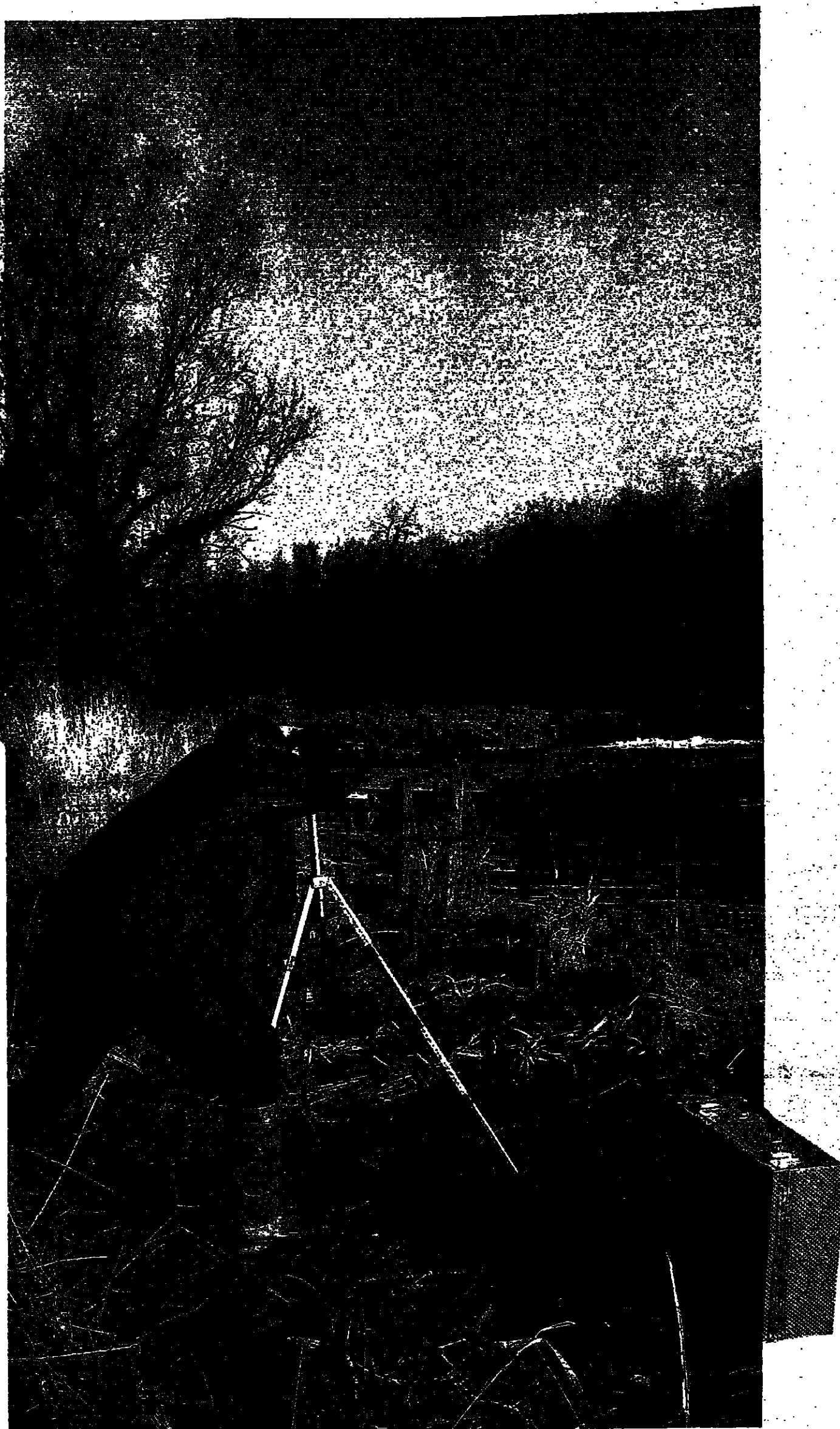
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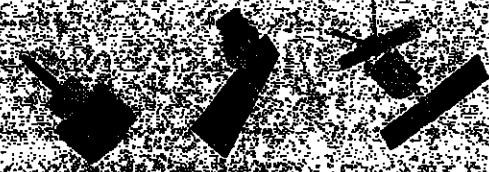
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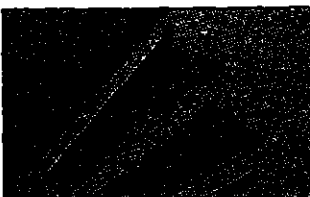
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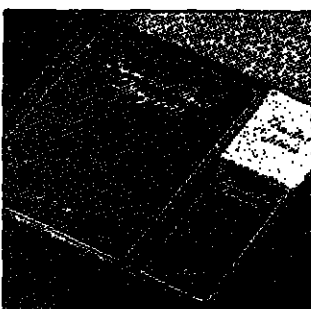
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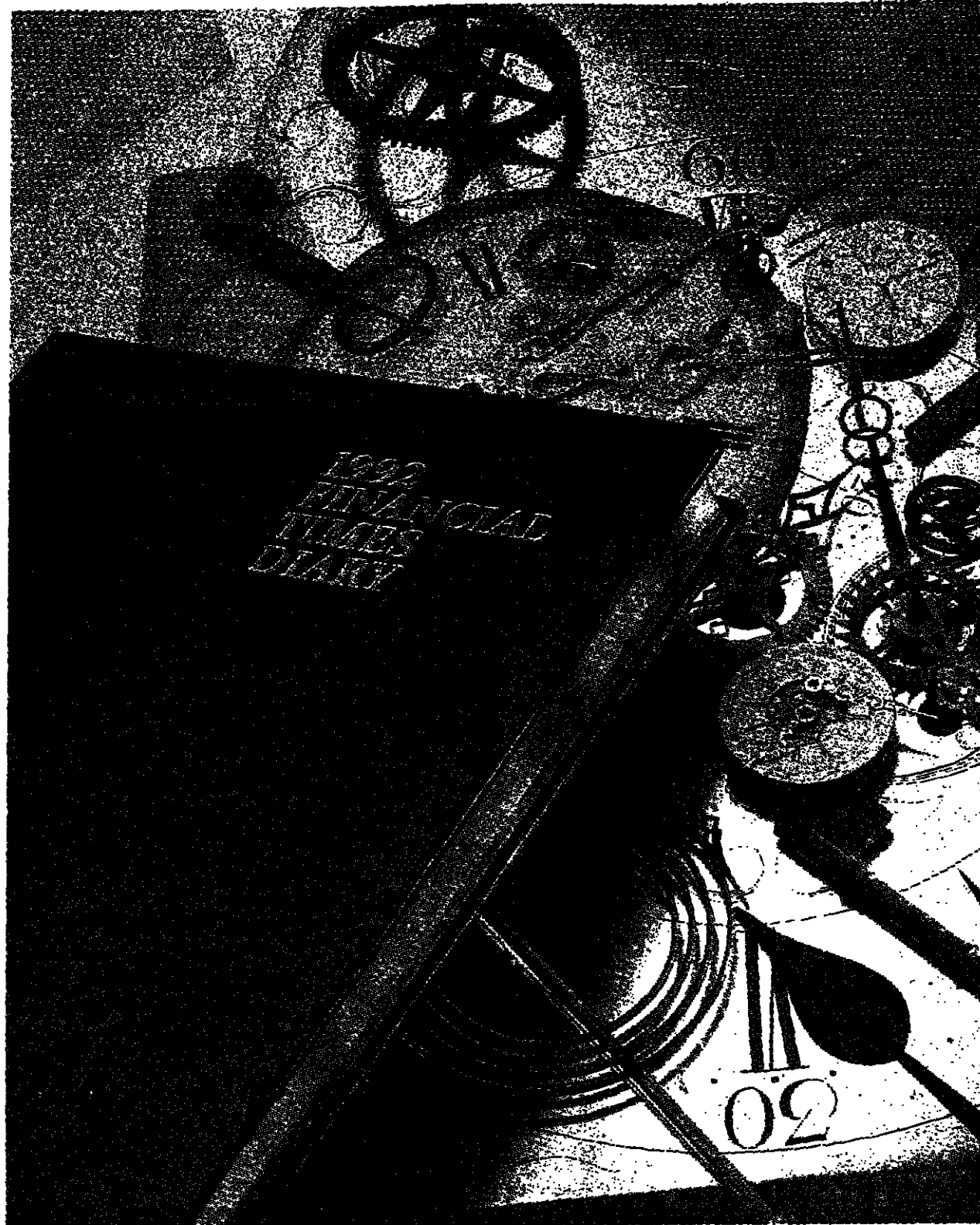
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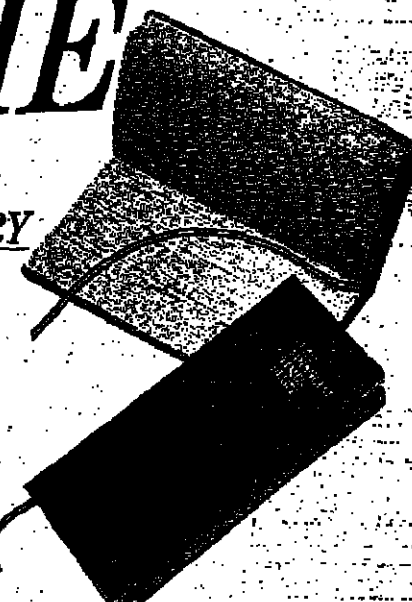
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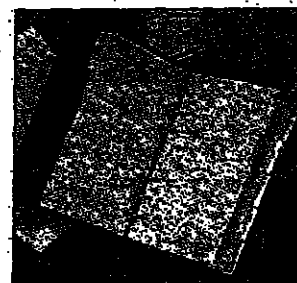


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EUROPEAN FINANCE AND INVESTMENT

SWITZERLAND

Outlook fair but uncertain

Interim reports from the big Swiss banks which indicate a recovery in operating earnings this year have given heart to the financial community. However, there is room for caution as doubts about Swiss competitiveness remain. William Dullforce reports

THE SWISS financial and investment barometer at the end of 1991 is set on variable; a mixture of sun and cloud prevails while the longer term outlook is fair but by no means certain.

Interim reports from the big Swiss banks have signalled a strong recovery in operating earnings from last year's unexpected profit setback. The recovery may reach record levels. Margins have improved, particularly on foreign lending, the switch by investors and savers to safe and high quality placements after the speculation of the 1980s has benefited the Swiss. The BCCI and Maximal disasters have not carved troughs in Switzerland.

The banks have warned that net earnings will be affected by substantial debt provisions, mostly to cover risks on mortgage lending which have been compounded by steep falls in property values.

Switzerland has experienced its own financial scandal in the collapse of Mr Werner Rey's Omni company, the repercussions of which have proved to be more extensive than expected. A small cantonal bank is in its death throes and the viability of several regional banks is at stake. Grist has been added to the mill of those who have been forecasting the disappearance through takeover or merger of a 100 or so of the 630 banking establishments in Switzerland.

More in the international limelight has been the announcement by Moody's, the credit-rating agency, that it was placing Credit Suisse on its watch list for possible downgrading from its triple-A

ranking. If, against Swiss expectations, this should happen, it would be regarded as confirmation of the deterioration in competitiveness of the Swiss financial centre. The triple-A status of the Big Three - Union Bank of Switzerland (UBS) and Swiss Bank Corporation (SBC) are the other two - is the hallmark of the quality of Swiss financial services.

Doubts about Swiss competitiveness have been sustained this year by assessments showing that an increasingly large proportion of trading in the shares of leading Swiss companies is being conducted in London. The volume of participation certificates of Nestlé, the foods group which has the largest market capitalisation among Swiss companies, traded in London during the first 10 months of the year was almost equal to that traded on the Swiss bourses. The volume of trading in Nestlé registered shares in London reached 74 per cent of the Swiss volume over the same period.

In the political and broader economic sphere the mood in Swiss financial circles is one of concern and uncertainty about the future. Two national referenda which will have a significant impact on Swiss financial prospects are scheduled for the end of next year.

The first will determine Switzerland's future relationship with the European Community. Voters will approve or reject the agreement to form a European Economic Area (EEA) reached by the EC and the European Free Trade Association (EFTA), of which Switzerland is a member. A majority among the 23 cantons is required as well as a majority

of those voting. However, the cantonal majority is doubtful. Bankers back the EEA as a stepping stone to full Swiss EC membership but are upset by the Community's refusal to allow the EFTA countries to participate in the consultative committee on banking which elaborates EC banking directives.

At stake in the second referendum will be the federal stamp duty on securities transactions which has been the principal target of attack by the Swiss financial community for the past few years. Victory appeared to be in sight when the federal parliament this year approved a partial revision of the charges but the Social Democrat party, backed by environmentalists, decided to force a referendum on the parliamentary decision.

Stamp taxes not only penalise transactions in securities done on behalf of foreigners in Switzerland; they have hindered the development of Swiss short-term financial markets and severely curbed secondary trading in bonds. If the electorate agrees, revision of the stamp duty could be effective from the beginning of 1993 and open the way for the market making in shares which is still lacking on Swiss stock exchanges.

The referendum on the stamp duty will test the bankers' ability to put across a case which in the context of international competition is incontrovertible. They are not in a very favourable position. The increases in mortgage rates and by extension in housing rents which they have imposed over the last two years have not increased their popularity.

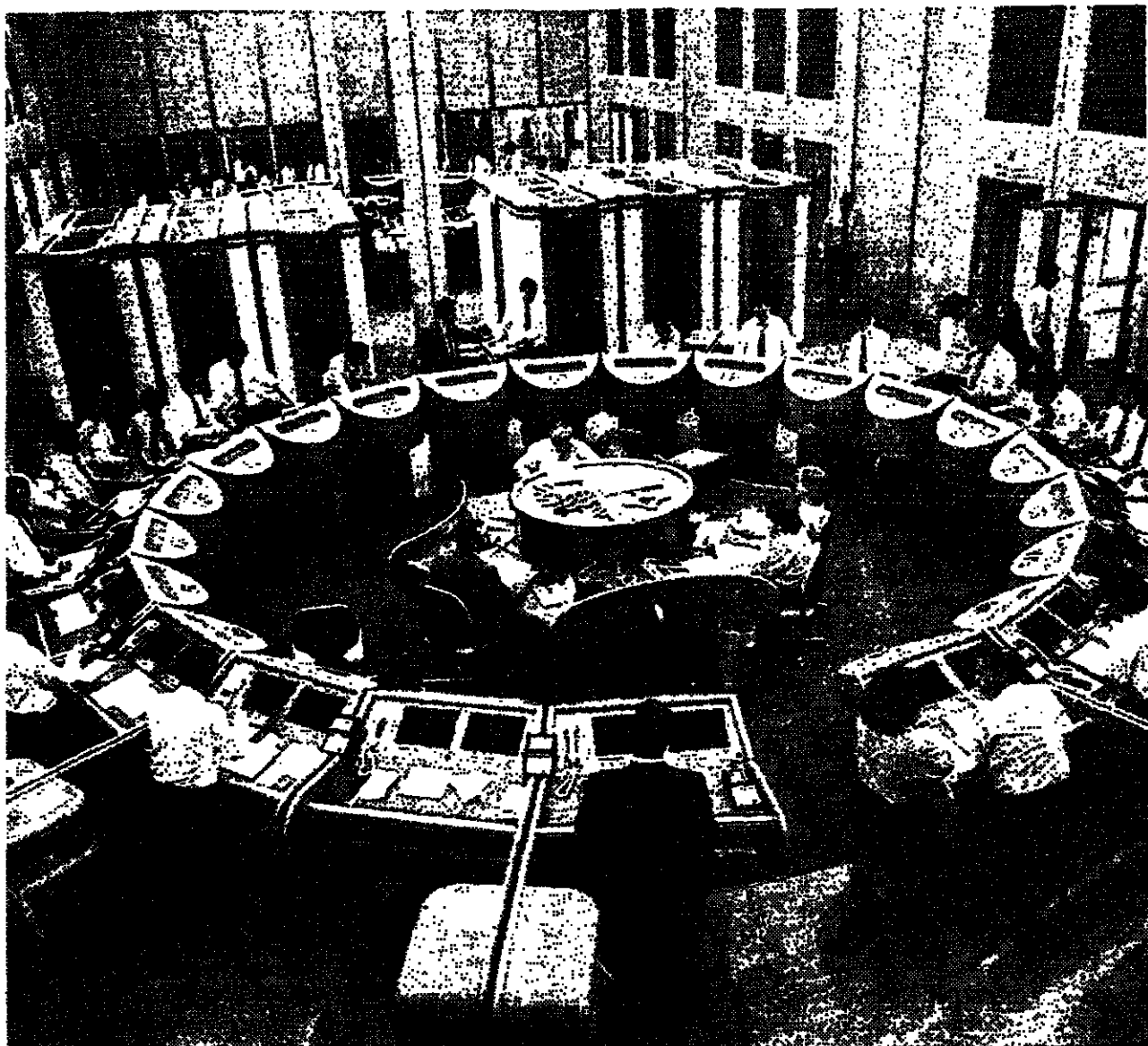
If they were to announce record 1991 profits next spring without any lowering of mortgage rates, they could find themselves fighting an uphill campaign to convince voters that a partial scrapping of stamp charges is necessary. If they lost, the bigger banks would simply do more business abroad, but even the pragmatic Swiss voter may not be in a mood to bow to such a threat.

In fact, the banks face a real financing problem. The days when they could count on acquiring cheap deposits from docile savers and could even charge negative interest on deposits by foreigners are past. One effect of the deregulation in international banking in the 1980s has been to make Swiss savers more sophisticated about the return on their placements, while foreign investors no longer see a Swiss franc deposit as a sure hedge against exchange rate risks and inflation. The big banks have managed to improve margins this year mainly by increasing lending abroad.

Domestic inflation and high interest rates are another cause for unease. Consumer prices have doggedly pursued an unexpectedly high growth trend by Swiss standards for most of the year and Mr Marcus Lusser, president of the Swiss National Bank (SNB), did not improve investors' confidence when he announced in late October that he did not foresee any rapid decline in interest rates. In early November the average yield on Swiss government bonds hit a high of 6.58 per cent.

Mr Lusser aggravated the situation by giving a tongue-lashing to the federal government, the cantonal authorities and the publicly-owned corporations whose increased spending and price hiking, he said, was hampering the SNB's efforts to tame inflation. The message read by financial markets was that inflation was alive and kicking.

After a 20 per cent increase in the general index in the early part of the year, up to April, a sense of gloom has prevailed on the Swiss stock



Squaring the circle: the Geneva stock exchange awaits reforms which could see it and Basle close in the near future

exchanges and reforms aimed at making the securities market more attractive were hanging fire. At the end of November, quarrels between the bourses and Arthur Andersen, managing consultant, and between the bourses over the project for a national electronic stock exchange were patched up and a more ambitious plan that would cover trading in shares as well as in bonds at an early stage put in place.

Costs have quadrupled from the SFr30m of the initial project but the Swiss appear to be embarked on a unique, pioneering effort that could give them an edge in international competition as well as providing dealers with a more cost effective and efficient trading place for domestic stocks.

The attempt to remodel the securities market recalls the successful struggle of the Swiss in the early 1980s to rescue their watch making indus-

try when it was besieged by the Japanese. After a long investigation the Swiss banks backed Mr Nicolas Hayek, an engineering consultant, who put together a team of innovative engineers and marketing specialists that produced the Swatch, the cheap plastic watch, and put the Swiss back on top.

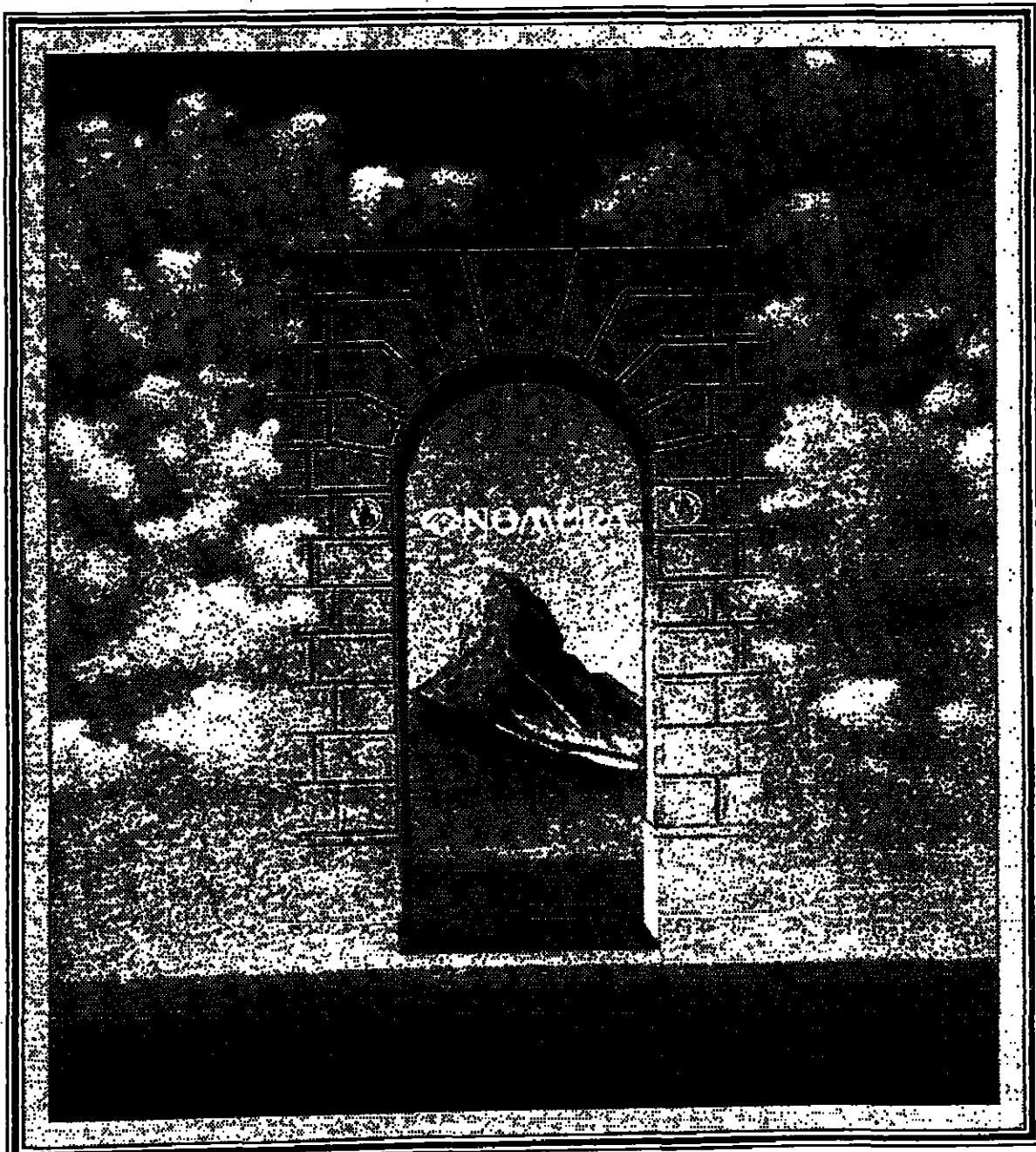
The banks are using their financial muscle to renovate the stock exchanges although they still have to pick a leader.

In addition, a new federal stock exchange law and a revision of the companies' law are in the pipeline. In spite of resistance from traditionalists they should end up providing a better deal for shareholders in both regulatory controls and corporate disclosure.

The longer term outlook is not devoid of bright patches. It is a habit of the Swiss initially to resist change but then to adapt pragmatically and efficiently.

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Nomura perspective as seen in a painting by Piedmontese artist Pier Enrico Guzzi.

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SWITZERLAND 2

SECURITIES MARKETS: the price of high rates

This difficult year

IT HAS been a difficult year for most participants in Swiss securities markets.

Extraordinarily high interest rates have dampened interest in both stocks and bonds, and put extra pressure on banks' brokerage and dealing operations just as their fixed commission structure was abolished.

Meanwhile, the flow of Japanese convertible debt issues, which contributed so much to the Swiss primary market in the late 1980s, has remained at a very low level because of the depressed Japanese stock market.

In the absence of significant reform of securities taxation or of the Swiss stock markets, the tendency of trading activity to move to London continued to gain pace. According to one stock exchange official, perhaps a quarter of all trading in the 12 leading Swiss equities is done in London.

Apart from a post Gulf war increase in February, March and April, activity on Swiss stock exchanges has been low this year. Turnover on the Zurich stock exchange, which accounts for about 70 per cent of the national total, will probably end up at about the same level as last year's SF518.5bn, which was some 20 per cent down from the 1989 level.

The Swiss bond market has long suffered from being small. The aggregate value of outstanding issues is only about SF285bn and the total of new issues so far this year is only SF44bn, of which SF27.6bn are foreign, and SF16.4bn are equity linked. The Swiss federal government has always been a modest borrower, with only SF11.3bn principal outstanding at the end of 1990.

The market is also illiquid. Swiss portfolio managers have tended to buy for the long term, and the notorious stamp duty on all transactions is a strong disincentive to those who would trade actively.

Market makers point out that it is impossible to quote small spreads on bonds when a stamp duty exists. As a result, more and more trading is moving to London, especially on large blocks, and most others are done privately.

The bond prices you see on the Zurich stock exchange often give a wrong impres-

sion," one bank dealer says.

Now that securities dealers are becoming more interested in marketing derivative products on bonds, efforts are being made to improve the liquidity of the Swiss bond market. Swiss Bank Corporation has set up three of what it calls benchmark issues earlier this year, starting with a SF500m 10-year 7 per cent issue for the World Bank in January. A large portion of the issues was placed with investors outside Switzerland, and secondary market trading was arranged in London as well as in domestic markets. The prospect of additional tranches of these issues being added later has been raised.

With the Swiss government planning a fairly large budget deficit next year, banks are encouraging the Ministry of Finance to make benchmark-type issues next year. But some dealers are sceptical that this will make much difference.

In the equity markets, while it has been quiet on the trading floors, there has been a good deal of upheaval behind the scenes. The first part of Switzerland's big bang - the removal of fixed commissions - took effect at the beginning of the year. Coincidentally, four of the country's seven stock exchanges closed their doors at the end of last year, and the pressure is intensifying for further consolidation.

Two weeks ago, Swiss Volksbank announced it would withdraw from the Geneva and Basle stock exchanges by the end of next year. Banks claim that following the abolition of fixed commissions last year the competition for institutional business has become brutal, with rates not coming anywhere near covering costs. Big bank officials are convinced that this will force a number of smaller banks out of the brokerage business fairly quickly. There has been a shake-out among stock exchange members in Zurich, the number of members has dropped from 29 in 1989 to only 24.

As in the bond market, business continues to be hurt by the presence of the stamp duty - which is larger than commission income on some trades - and many large transactions

in the leading shares are being done in London. One bank dealer says that the lead in pricing most top Swiss shares comes from London, with the Swiss exchanges following. And for the past few months, London has not been providing any lead.

Stock exchange officials and banks are urgently considering the second part of their big bang - the creation of a unified national electronic exchange. They set out two years ago to design a SF30m system mainly for bond trading, with the intention of expanding it to equities later. The project did not go well, and there is a drive to start over again on a comprehensive plan that would include equities from the start.

Such a scheme would enable the Basle and Geneva exchanges to close in the near future with dignity and would possibly help the Swiss stock market as a whole regain some of the initiative in Swiss equities from London. But the figures being mentioned to develop the system range around SF100m. This is particularly frightening to many of the smaller Zurich stock exchange members, who are investing heavily in offices at their new stock exchange building, which is to open next July.

One lower cost alternative being considered is to graft share trading on to the highly efficient Soffex futures and options computer system.

A decision must be made in the next few weeks if the team of experts from Andersen Consulting is to be kept intact.

Ian Rodger

CORRECTION
Echo Netting, the global foreign exchange clearing house project, has decided in principle to base its system on the Accord confirmation matching service operated by S.W.I.F.T., the bank-owned telecommunications network, and Trade-master, the treasury management system marketed and supported by Logica. In the FT survey on Computers in Finance on November 12 it was wrongly stated that the S.W.I.F.T. Accord system had been rejected.

WHILE Swiss stock exchange officials wring their hands about the difficulty of agreeing on how to create a central electronic exchange, the model for the solution to their dilemma, Soffex, is immediately to hand.

Soffex, the Swiss Options and Futures Financial Exchange, is a runaway success story after only three years of operation.

The leading Swiss banks knew from the early 1980s that they needed a futures and options exchange, but none of the then seven stock exchanges in the country was big enough to support one. The obvious answer was to set up a single electronic system, but the likelihood of all the exchanges agreeing on its design and operating policies was remote, so a separate corporation was established with a clear mandate and a budget to carry it out.

Soffex opened in May 1988,

Mr Walter Frehner, president of the executive board of Swiss Bank Corporation, believes that Switzerland will maintain its reputation as a safe haven for capital in spite of its high rate of inflation and the waning value of the Swiss franc.

"Traditionally, only a fraction of the capital entrusted to Swiss banks is invested in Swiss francs. The bulk is in US dollars, sterling and D-Marks. What people are looking for is a bank they can trust, where they can get good service."

"Certainly, we have got more competition, and so we have to do whatever is necessary to become even more competitive, with better portfolio management, for example, using more sophisticated instruments. But we still think it would be difficult for a private individual with, say SF1m, to get the same all-embracing service in other European countries that he can get here."

In the past two years, most of the capital arrangements that the Swiss banks erected in their home market - especially the lucrative one providing for fixed commissions on stock brokerage - have been dismantled. It has been suggested that this will weaken the competitive position of the big Swiss banks. Mr Frehner believes that the elimination of fixed brokerage commissions will strengthen the big banks, because smaller ones will find it increasingly difficult to compete in brokerage. Moreover, higher commissions on small transactions will mean that individuals will

FUTURES & OPTIONS

Successful Soffex

trading options on 11 leading shares, raised to 12, representing more than a quarter of the Swiss stock market capitalisation. Trading was done from the start through a SF30m bespoke electronic system that not only handled trading but also transaction processing, enabling next day clearing.

Apart from one large crash in June 1989, when the system was down for three days, the computer has proved very reliable. The past two years have been without a single incident, and the company last year won the Computerworld Smithsonian Award for the innovative use and further development of communica-

tion technology. Soffex has said its system to the Deutsche Termin Börse (DTB) and hopes to win other customers.

The system has had a good influence on the Swiss stock exchanges, notably in the sensitive area of transparency. From the start, Soffex insisted that every transaction had to go through the computers, enabling the system to publish details of it, as well as to compile accurate volume figures. It made the exchanges extend their hours and provide permanent trading in the large capital shares that underlie the option products.

By any measure, activity on Soffex has grown very rapidly.

Last year, for example, 5.6m call option contracts were traded and 8.4m put contracts. The aggregate capitalisation of both was SF166.5bn.

Late last year, trading in futures on the Swiss Market Index (SMI) of 22 leading shares began, and this year the exchange introduced futures on three-month Euro Swiss franc interest rates and on a synthetic medium-term bond based on five-year swap rates. Other new products are under consideration.

Mr Ernst Mollet of Swiss Bank Corporation, who is president of Soffex, says about one-tenth of Swiss fund managers are using options and

futures compared with 15 per cent in the US.

Soffex officials, like those at other futures and options exchanges, make considerable efforts to spread the gospel of their trade. "Derivative markets are the most sophisticated tools for investment management. They offer the only way to secure your funds at all times," Mr Mollet says.

On the question of linkages with other futures and options exchanges, Soffex officials believe that competitive pressures will prevent this from happening much. They would like to offer Soffex terminals to users outside Switzerland, but fear that would be styled because the Swiss government would not allow reciprocity for systems from other countries - at least not until the country becomes part of the European Economic Area (EEA) or the EC.

IR

PROFILE: Walter Frehner

Banking on trust



Walter Frehner: We have got more competition

tend to invest more in bank sponsored and managed unit trusts. "So we can keep the flow of money inside the bank more than before," he says.

He believes the trends of disintermediation and securitisation, that characterised the 1980s, will continue, but at a lesser pace. "The big shifts have taken place. We do not see any more movements away from banks, and some customers are coming back looking for more traditional products."

SBC has been criticised in the past for being less committed to capital markets than its two big Swiss rivals, Union Bank of Switzerland and Credit Suisse, but in the past year it has transformed its stance with a management reorganisation and an alliance made last year with the Chicago

options house, O'Connor Partners.

The bank maintains its headquarters and manages its Swiss business in Basle but has shifted its international management to Zurich. "We have improved our position in the league tables and have become the most innovative bank in the Swiss franc market, thanks partly to O'Connor," Mr Frehner claims.

SBC was the first of the big Swiss banks to appoint a non-Swiss to its board, and Mr Frehner says the group's policy is to "take the best people from the group", regardless of nationality, provided, for some time to come at least, that they are fluent in German.

Mr Frehner is cautious about the outlook for the bank. Cash flow has been strong this year,

reflecting increasing success in many markets. But profits are being hurt by big provisions for bad loans, including the bank's highly publicised \$55m loan to one of the private companies controlled by Mr Robert Maxwell. "We are appalled by the way we were treated in a transaction which was on a fully secured basis and prepared with all due diligence," he says.

Mr Frehner says the bank has already implemented a policy to scrutinise more carefully its exposure "to groups that depend largely on one person or small groups of persons". If a group is run by a tycoon, with a complicated and fast changing group structure, these things will be taken much more as signs of alarm than before.

"We think next year can be equally good on the operating side. We have some interesting opportunities - the whole derivatives business is just starting. We will again have to make provisions next year because the economic environment is not improving, but they will not be so large as this year, and that should be the end of them."

IR

REGIONAL BANKS: under pressure as commission acts

Squeezed on two sides

THE Swiss banking community got a terrible shock on October 4 when the Federal Banking Commission closed Spar und Leihkasse Thun, a medium-sized regional bank, near Bern.

It was the first time that the federal supervisory body had closed such a well-known bank, raising questions about the stability of other Swiss banks at a time when interest rates are unusually high.

Certainly, the country's 185 regional banks have been hit harder than most. They, after all, together with the cantonal banks, are the specialists in mortgages.

More than 70 per cent of their SF188.3bn in assets at June 30, 1991 were in mortgage backed loans.

They finance their mortgages mainly through individual savings deposits, which account for more than a quarter of their liabilities.

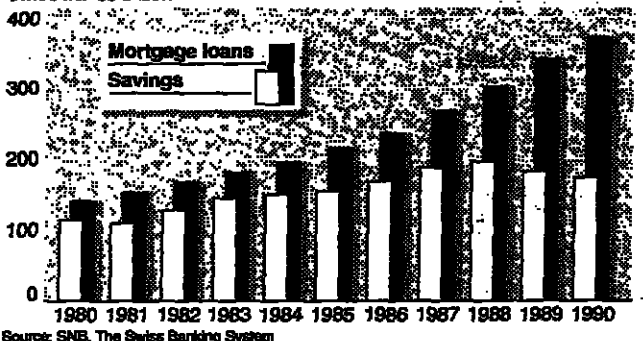
In the past decade, they have been squeezed on both sides of this business. On the one hand, the big banks have piled into the mortgage business, forcing price cutting all round. The regional banks saw their share of the total mortgages outstanding fall from 38.9 per cent in 1980 to 33.7 per cent in 1989, while the five big banks raised their share from 33.1 per cent to 39 per cent over the same period.

On the other side, their customers, like bank customers everywhere, became more sophisticated, and began shifting their savings from low yielding accounts in the regional banks to other instruments. This trend has become particularly pronounced in the past two years when market interest rates have been extremely high. Indeed, the share of the regional banks' liabilities occupied by savings accounts tumbled from 57 per cent in 1980 to 35 per cent last year.

Everyone knew that many of the regional banks were very small - three quarters of them

Mortgage loans and savings

Swiss francs billion



Source: SNE, The Swiss Banking System

have assets of less than SF500m - so it was not surprising that one of them got into difficulty. And it seems that the Thun bank, which had total assets of SF1.1bn at the end of 1990, had been particularly imprudent in its property related lending.

Still, the Association of Swiss Regional Banks was not very happy about the authorities' swoop on the Thun bank or the uncertainty that followed. Some people say it would have been better if the authorities had increased the pressure gradually on the bank to put its affairs in order rather than closing it without warning.

In the immediate aftermath of the closure, the association

The association has decided to take a more active stance in promoting mergers and other forms of restructuring of the sector.

"It is clear that the structure of the banking industry in Switzerland must change, and our union will be very active in promoting it," the association says.

Meanwhile, what about the poor Thun depositors? There is no doubt that the bank will go into liquidation, but the details remain to be worked out. The banking industry as a whole lifted its protection for depositors in 1984, setting up a scheme to provide up to SF30,000 for each savings depositor (regardless of how many savings accounts he holds) in a given bank.

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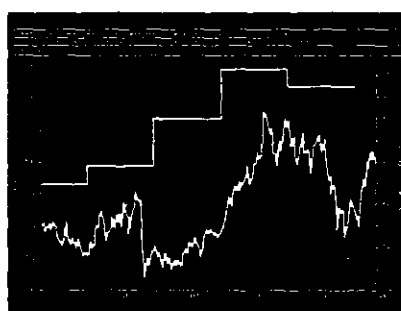
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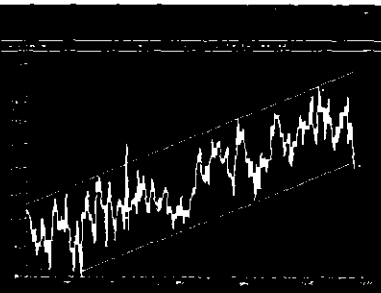
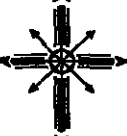
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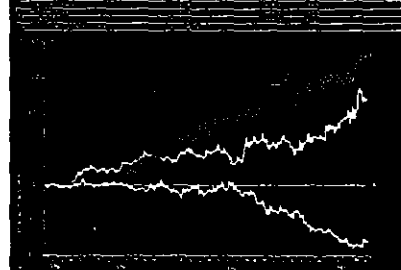
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EUROPEAN FINANCE AND INVESTMENT

■THE BIG THREE: hanging on to their triple-A ratings but

This is no time to gloat

IF THE leaders of Switzerland's three big banks were not so instinctively driven to look for things to worry about, they might pause for a moment to gloat.

As they survey the banking world from their modest offices in Basel and Zurich, they can see scandal and ruin everywhere. Some of the biggest names in banking - in Japan, America and Europe - have been humbled by the consequences of their imprudent behaviour in the heady days of the late 1980s.

The Swiss too have had their awkward moments, such as those people stung by the late Robert Maxwell and by a similar Swiss figure, Mr Werner Reymann, whose Osnabrück collapsed earlier this year, but they have managed to keep their losses under control.

In the whole world, only five leading international banks have maintained triple-A ratings from the three main agencies, and the big three Swiss banks are among them. In October, Moody's shocked the Swiss financial community by putting Credit Suisse ratings on its watch list, but Standard and Poor's made clear last month that its ratings on all three big banks were stable for at least the next 18 months.

Part of the reason for the shock at the Moody's move was its timing. At the begin-

ning of the year, all three banks were reeling after a very bad 1990, especially Credit Suisse, the smallest of the three, which cut its dividend after reporting consolidated gross profit of only Sfr1.5bn, down 30 per cent from the previous year.

However, this year, profits have surged back, as the banks have been able to capitalise on their solid foundations in international markets. Credit Suisse gross profit jumped 71 per cent to Sfr1.23bn in the first half. Both Credit Suisse and Union Bank of Switzerland (UBS), the largest of the three, have forecast record earnings in the current year. SBC has been slightly more cautious, indicating that only its cash flow is likely to move into record territory. Big provisions could prevent profit from doing likewise.

Anyway, the big three will not gloat, because they believe they still face considerable challenges.

Within the Swiss market, they have been suffering from a classic margin squeeze. High interest rates have driven depositors away from savings accounts into money market instruments, while political considerations have made the banks timid about raising mortgage interest rates.

Slumping property markets have brought about a substan-

Banking system: comparative sizes (1989)		
	% of total assets	Number of entities
Cantonal banks	16.83	29
Main banks	49.18	5
Regional & savings banks	8.50	210
Credit banks	3.01	2
Other banks	5.39	91
Finance companies	3.42	136
Foreign banks	12.08	135
Private bankers	0.54	22

Source: Association of Swiss Regional Banks

tial increase in the number of non-performing mortgage loans, and the banks have warned that they will be making substantial provisions for the next couple of years to cover losses in this sector. However, as one UBS official points out, it is nothing like as serious as the effect of property slumps in the US or the UK, partly because the Swiss tend to hold on to their homes rather than trade up frequently. UBS says less than 0.5 per cent of its Sfr45bn mortgage portfolio is non-performing.

At this point, the banks' preference is to sit tight and hope that short-term interest rates will come down soon, enabling them to re-establish spreads. The yield curve has been inverted for over three years and, if it does not revert soon, the country would suffer a serious recession, the UBS official says.

The banks have been complaining about the collapse of commission income from securities brokerage fees in the wake of the abolition of fixed commissions at the end of last year. But this should not be taken too seriously. As the dominant players in the Swiss capital markets, handling something like half the business, they stand to gain from the shake-out of weaker banks caused by the keener competition for business. Moreover, as Mr Walter Frehner, president of the executive committee of SBC points out, the banks as fund managers will benefit from the tendency of individuals to invest their money more effectively in collective funds.

Abroad, the banks have reason to worry about the relative decline of the prestige of Switzerland as a financial centre. The strong suit of the big three - like that of the Geneva private banks - has been the

portfolio management services they provide to that special group of clients called high net worth individuals.

For these people, Switzerland has had various attractions in the past, notably the strength of the Swiss franc and a strong practice of bank secrecy. In the past few years, both have wavered.

The big three recognise that, like the big Swiss industrial companies, they can no longer rely on Swiss capital markets for their own capital, and have gone a long way in the past couple of years to clean up their images in international capital markets. Credit Suisse led the way, publishing consolidated statements in 1989, and the two others followed last year. All three make regular presentations on their affairs to securities analysts and are putting out increasingly informative interim statements.

Restrictions on share ownership are being removed, but the banks are in a tricky position - under Swiss law they must be over 50 per cent Swiss owned to be considered Swiss banks. However, the executive suits of the big three are becoming more international.

Ian Rodger

■PRIVATE BANKS: greater foreign competition

A tightening of belts

THE SWISS are being tested in their speciality, private banking, by mounting foreign competition, uncertainty about Switzerland's future relationship with the European Community, and by the funding way in which their authorities are changing the rules of competition.

For all that, many private bankers report a faster growth in assets under management this year than in 1990 and no evidence has yet emerged to suggest that Switzerland's eminence as the leading international centre for administering private fortunes has been greatly undermined. Swiss banks' reputation as a safe haven may even have been enhanced by the Gulf war and the BCCI scandal.

Foreign bankers in general seem unable to make up their minds about the value of having a private banking stake in Switzerland. Manufacturers Hanover, Chemical and First

Chicago have quit. American Express handed over the Trade and Development Bank it had acquired from Mr Edmond Saffra to Mr Edgar de Piccolotto's domestic CBI bank.

However, Mr Saffra has returned and is reporting steadily growing profits from his Geneva-based operations. Chase Manhattan has switched the headquarters for its European, Middle East and African private banking business from London to Geneva while National Westminster has based its international private banking - under the Comptons name - in Zurich. Japanese securities houses have been securing Swiss banking licences with an eye on private asset management as well as on business in bonds and shares.

On the purely domestic side the attrition in number of the truly private banks - those in which the owning partners commit their own fortunes - has continued with the merger of Dardier and Bertsch into the bigger banks, Pictet and Lombard, Odier, apparently go from strength to strength. The Big Three banks - Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse - have been taking over small private banking operations although their thirst appears to have been slaked in recent months.

Without question Switzerland retains its supremacy in private banking. Mr Hans-Dieter Vontobel of the Zurich-based Vontobel Bank recently calculated on the basis of declared expenses that Swiss-based banks managed some Sfr1,600bn in assets, of which 70 per cent represented foreign capital. The Big Three banks are understood to hold between 40 and 50 per cent of the total with the traditional private banks accounting for about 10 per cent.

Still, Swiss private bankers have their worries. Fundamental is the perception that the Swiss franc has become a currency like any other and that Swiss bank secrecy is no longer enough in its own right to attract clients. As long as the EC cannot introduce internal regulations on the exchange of information between national administrations, there is no pressure on the Swiss to

amend their refusal to disclose details of their clients' business to foreign tax authorities but the situation within the EC could change in a few years.

A more immediate concern is the squeeze on profit margins - real or anticipated - from securities trading after the Cartel Commission had forced the banks to abandon their fee-fixing brokerage convention from this year. This change may have hurt the Zurich banks most. Mr Vontobel pointed out that the Geneva bankers focus more on portfolio management and investment advice while the Zurich private banks count on substantial trading in securities

The attrition in the number of private banks has continued

and currencies to increase their incomes. Some smaller banks, both in Zurich and Geneva, have stopped trading on the stock exchange.

Customers' loyalty is traditionally strong in private banking. So far, bankers say, few have moved their accounts because they have been offered cheaper commissions and the price war is largely confined to big institutional accounts. New high net worth individual customers, however, are looking for competitive pricing.

Similarly to the commercial banks, private banks have been tightening their belts. Many have laid off staff - an indication that profit performance may have varied considerably this year. There is a general perception that the good times of the 1980s have faded and that a harsher trend will prevail in the 1990s.

Nervous Swiss private bankers may find some consolation in a recent remark by Mr Lawrence Huntington, president of Fidelity Trust International of the US, which manages the UN's staff pension fund and which has applied for a Swiss banking licence. Switzerland, he said, would continue to be "an extremely desirable place" for asset management.

William Dulfloor

■PROFILE: Thierry Lombard, private banker

Retaining the advantages

ONE PRIVATE banker who believes it is time to do battle to retain Switzerland's standing as an international banking centre is Mr Thierry Lombard, a sixth-generation descendant of one of the merchants who founded Lombard, Odier & Cie in 1798.

In the past 193 years ownership of the bank has passed through only 41 partners. Mr Lombard, 43 years old, is one of eight partners whose average age is 48. Since his arrival he has seen a transformation of the bank, as the partners have responded to the fierce competition and the deregulation of international banking that has rattled the previously cosy world of Geneva private bankers.

Prominent people at all levels in Switzerland need to work to retain and develop the

advantages we possess instead of thinking that we have been given them as a gift for eternity," Mr Lombard says.

His belief, which he shares with other members of the small but high prestige Groupement des Banquiers Privés Genevois, is that private bankers and businessmen must assume greater responsibility for promoting Geneva as a financial centre. He is involved in projects for an association to co-ordinate more efficiently the activities of private and public bodies, to ease the way for the establishment of new enterprises and to improve the training of bankers.

He is acting chairman of the Geneva bourse which has played an important role in putting the plan for a nationwide Swiss electronic stock exchange back on track after

it had a disastrous start.

Yet Mr Lombard might never have become a banker. His uncle was a partner in the bank but his father was a geologist. For three years from the age of 15 he served an apprenticeship with Grand Passage, a big retailing chain, before finally embarking on the course via an economics degree, a year at Cambridge, a year at Chase Manhattan, and periods with Bank Sarasin in Basel and the Zürcher Kantonalbank that brought him to a partnership in the family bank.

He singles out two important elements in Lombard, Odier's adaptation to change in the past 15 years: the development of a network outside Switzerland and the achievement of a critical mass in funds under management and organisational structure which has equipped the bank to cope with the more difficult environment bankers are likely to experience in the 1990s.

The partners have made a point of setting aside a substantial part of the profits from the relatively fat years of the 1980s to build up reserves and reinforce the bank's capital base for the 1990s.

Expansion outside Geneva was dictated, first, by the realisation that Swiss bankers could no longer wait for clients to come to them and, second, by domestic limits on the services that could be offered from Geneva, most seriously those imposed by the infamous federal stamp duty on securities transactions.

Lombard, Odier's main foreign operation is in London, from which it administers about \$5bn of the more than \$55bn of assets it manages. But, more importantly, it has developed expertise in London, particularly in fixed-income investments, which is not duplicated in Geneva.

Some 40 per cent of the assets managed belong to institutions, a relatively high percentage for a private bank whose traditional business is looking after the wealth of pri-



Thierry Lombard: Requires top quality service

ivate clients. Mr Lombard sees this as proof of the bank's ability to satisfy pension fund managers' demand for performance and argues that the private clients benefit from the more extensive analytical skills developed to meet the institutions' demands.

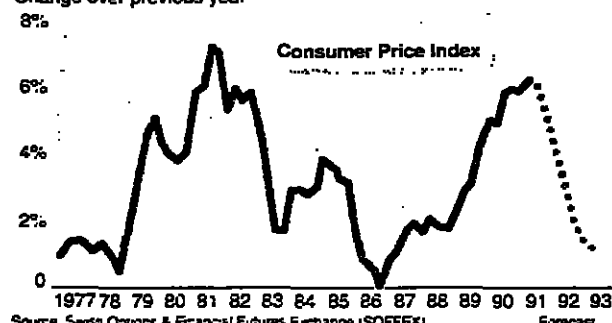
"At the end of the day it comes down to providing all kinds of clients with good performance over time and top quality service," he says.

Competition in private banking from foreign banks is tougher both within Switzerland and abroad, Mr Lombard acknowledges. "But we have the name, the reputation, the structure and the expertise and the potential for growth is still there. Finally, it comes down to people; if Lombard, Odier is not successful in the 1990s and beyond, it will be because we are not good enough."

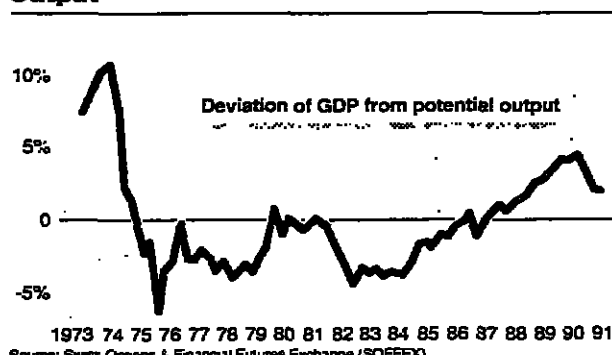
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Source: Swiss Office of Statistics and Financial Futures Exchange (SOFFEX)

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IFR Swiss Banking in the 1990s

Authors: Engström-Bondy, Makin

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Crystals help to cut cars' warm-up times

Some Saab cars are to be fitted from next year with a crystalline-based heat exchanger designed to shorten the engine warming-up period. Three environmental, safety and comfort benefits are claimed for the system, which is expected to add about £400 to the price of each car.

● A significant reduction of exhaust pollutants emitted while a catalytic converter is reaching its 450 deg C working temperature.

● The provision of virtually "instant" warm air through the car's interior defrosting and ventilation system, eliminating the defrosting and visibility problems associated with winter starting.

● A reduction in the high fuel consumption normally associated with warming-up.

The heart of the "thermo accumulator", developed by Schatz Thermo Engineering of Germany, are salt-based crystals which change from solid to liquid above 78 deg C.

In liquid form, the crystals store heat extracted from the engine's coolant during normal running. In solid form, they release heat - straight back into the engine's coolant system whenever it is re-started.

The crystals are housed inside sealed fins within a vacuum-insulated metal cylinder some 33 cm long and 16 cm in diameter, through which the engine coolant circulates. Saab says the insulation is sufficient

to keep the liquefied crystals above 78 deg C for more than three days after the car's engine has been switched off.

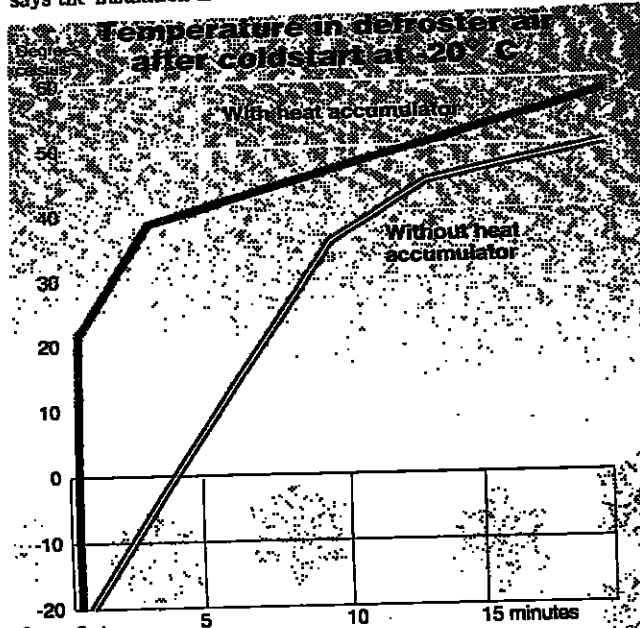
Saab Automobile, owned jointly by the Swedish group and General Motors, says the accumulator can deliver between 60 kW and 70 kW of energy into the system within seconds of start-up.

In practical terms, this means that when the ambient temperature is zero degrees Centigrade, air at a temperature of 40 deg C is provided virtually instantly through the car's heating/defrosting system. This compares with around five minutes required for a car not fitted with the accumulator/exchanger.

Saab engineers say they have observed average reductions of 55 per cent in emissions of carbon monoxide, and 13 per cent in emissions of hydrocarbons, during the first three and a half miles of typical journeys.

Saab plans to fit the accumulator to its 9000 and CD models as an option from the end of next year. "It is an efficient way of harnessing and recycling engine heat which is otherwise largely wasted", says technical director Stig-Goran Larsson. "There are no significant running costs associated with it, it does not require special coolant and it should last the life of an engine".

John Griffiths



Ike Richards, head of branch banking systems at National Westminster Bank, has just visited Dublin.

He was there to begin "testing" the bank's data model design against IBM's own Financial Services Industry Data Model (FSI DM), a core element of IBM's Financial Application Architecture (FAA).

Back home, Richards is marshalling NatWest's Customer Relationship Database project, "the biggest IBM DB2 database application in the world - by a factor of four", he says, which is rolling out to NatWest branches at the rate of 50 a week and is pivotal to the bank's customer service and marketing strategy.

The second phase of this development is a "re-design and re-write" of NatWest's ageing core accounting systems to complement the new customer relationship system. For this, getting the data model right is critical - not only in systems terms, but also to the competitive future of the bank. "Quite simply, we have got to get this right," Richards says.

"If the architecture of your data is sound you can cope with whatever the future holds - you can change hardware and software and accommodate change in the business because the data infrastructure will hold true," Richards argues.

In his view, the data model is such a bed rock that he is unwilling to leave any stone unturned.

To Richards, comparing NatWest's design with IBM's generic FSI data model is that final stone - if there is a good match, then he is as confident as he can be that he is on the right track.

What is curious about this is that going to IBM for, in essence, independent corroboration, even consultancy, is counter intuitive, to say the least.

Richards says that the FSI data model is as close to a data model standard for the financial services industry as there is, and he thinks that given the high stakes for all concerned, no one building a similar system can afford not to look at FAA, even if it only for comparison.

The concept of "application architectures" is in vogue, not least in financial services which is in the throes of a systems revolution. Across the board, institutions like NatWest are struggling to replace functional, but monolithic, accounting-based systems with customer relationship systems

Dave Madden reports on progress towards flexible software for financial institutions.

Banking on a database



Banks are in the throes of a systems revolution which could help to drive down costs in branch networks

to build a flexible IT infrastructure that can handle mergers, acquisitions and the like, and to drive down costs in branch networks.

"Clearly there is a drift to application architectures. They offer institutions a framework, a big picture, of what their IT should look like," comments Alan Johnson, a partner in Price Waterhouse's financial service consultancy.

But while FAA has caught that drift, it has presented systems developers with a Catch 22 dilemma.

Financial service companies are keen to exploit, even to conform to, FAA standards. But these "standards" are not published, and they cannot afford to wait.

The result is a rumbling of frustration and confusion, which has led some cynics, not unused to doubting IBM's motives, to conclude that FAA is just a marketing speller.

IBM concedes that there is a degree of "confusion in the marketplace". FAA is, to paraphrase IBM, a "financial extension" of its once-vaunted Systems Application Architecture - a set of technical stan-

dards and products designed to provide a framework for developing and running applications across different IBM platforms. In turn, FAA comprises both architecture, standards (including the FSI data model), technical components and interfaces, a migration strategy and, eventually, applications software products (though the first of these, Customer Relationship System, is not likely to emerge until 1993).

IBM UK stresses two points. First, whatever its complex antecedence within IBM, FAA is now a customer-driven initiative. Second, FAA standards will be "open" and "published".

This customer participation is a formal process, organised through separate US and European Customer Advisory Boards. For example, a dozen user companies, including Woolwich Building Society, have worked with IBM to design the data model.

Cliff Howard, the Woolwich's information systems planning manager, says his society is not committed to taking FAA

products - the exercise has allowed it to get close to IBM's thinking and, in part, to influence it, while keeping its options open. Like NatWest, Howard thinks the data model gives the society a degree of external corroboration of its own strategy.

The consensus is that this customer involvement has enriched what would otherwise have been a technocrats' initiative - though one consequence is that the project is way behind schedule.

The "open" argument is not so clear cut. "Ultimately we want third parties to write to FAA standards," says IBM. It adds: "Ownership of the data model is a big area of discussion within IBM at the moment. Clearly someone has to own and control it - it is possible that we will never publish the whole model."

Of the six basic functional components of FAA - Banking Business View, Financial Services Industry Strategy, FAA Overview, FAA Detailed Documentation, FAA Standards, and FSI Data Model - only the overview is complete and available to outsiders. FAA's relationship with SAA also compromises its "open" image in technological terms. SAA is a proprietary architecture - it does not support Unix or other open systems environments.

Don Lonsdale, a principal of IT consultancy CSC-Index, says that financial institutions are increasingly preoccupied with open systems issues as they try to distribute computing to their branch networks. Cliff Howard concedes that ultimately FAA will be constrained by SAA, but he is confident that SAA will eventually support open, heterogeneous computing.

Not surprisingly, there is a degree of scepticism. Robin Stainer, head of Andersen Consulting's financial markets division, argues that while IBM's FAA sets a valuable agenda for the financial services industry, its lack of substance and vague delivery timetable is destabilising.

Cliff Howard of the Woolwich points out that IBM's CRS system has been subcontracted to a software house, but that the same design standards are not available to other systems developers and that the situation is clearly unsatisfactory.

IBM's FAA approach is "muddying the waters" for financial service companies, says Stainer. "There is lot of momentum behind FAA, and none of us can afford to ignore it," says Howard.

POCKET COMPUTERS

Sharp's slick, solid hybrid

By Paul Taylor

Sharp makes no pretence about it. The IQ-8200, proclaims the straightforward operation manual, is an Electronic Organizer.

In fact, the top-of-the-line IQ-8200 is a hybrid - more than a simple electronic diary-cum-calculator, but less than a fully-fledged hand-held computer.

The £259.99 metallic-grey clam-shell machine measures 7"x3"x1". Yes, the IQ-8200 will fit in the palm of a large hand, or a suit pocket, but only just.

Sharp has produced a slick, solid, reasonably easy-to-use and versatile machine with a battery life of about 150 hours, power saving features and "low-battery" warning.

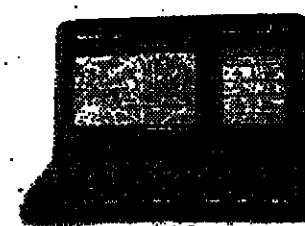
While the IQ-8200 offers all the usual electronic organiser functions - calendar, diary, calculator, "phone book, clock plus a few more - its real strength lies in the plug-in integrated circuit software applications cards which enable the machine to perform some of the most popular functions of a personal computer.

These credit-card sized ICs cost from \$24.99 to about £100 and range from standard applications like spreadsheet (not Lotus 1-2-3) and database programmes to a language translator and more specialised cards such as a money market dealers' card, a heat loss calculator for central heating installers and even a cinematographer's card.

Card functions are easy to select using the touch-sensitive window to the right of the screen. The IQ-8200 is not for amateur programmers. But the corporate buyer's IT department (or the computer whizz) can produce other customised programmes written on a PC and then transferred to IC cards.

The organiser comes with a reasonable 40x3 columns display (although there are only two fixed screen positions) and a calculator-style standard QWERTY keyboard with a good positive "feel" but not large enough for anything more than two finger operation.

Instead of typing in sales



specifications, customers' names or telephone numbers. It is much easier to download these from the office desktop PC or Apple Macintosh using the optional cable and communications software (cost £79.48).

Names, product details, sales or other information stored on the IQ can be transmitted to an office computer over a telephone line using an optional pocket modem.

Similarly, when connected to a modem the IQ-8200 can act as a remote terminal to capture information from a host computer back at head office. Two organisers hooked up together can also swap data.

Built-in functions, which also include a scheduler and an outliner, are called up to the screen using a set of 12 hard-wired function buttons which are simple and fairly easy to use, particularly if the owner has had some experience of using a PC.

Minor aligglies include the layout of the numeric keys and maths functions - two horizontal lines - which are more cumbersome to use than a calculator, and the memo feature which falls far short of even a fairly basic word processor.

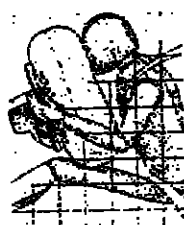
The IQ-8200 also comes with a built-in context sensitive help feature, which saves having to dive back into the weighty manuals all the time.

If the price tag is too high, its look-alike "baby brother", the IQ-8000 with less memory, is an alternative at £159.99.

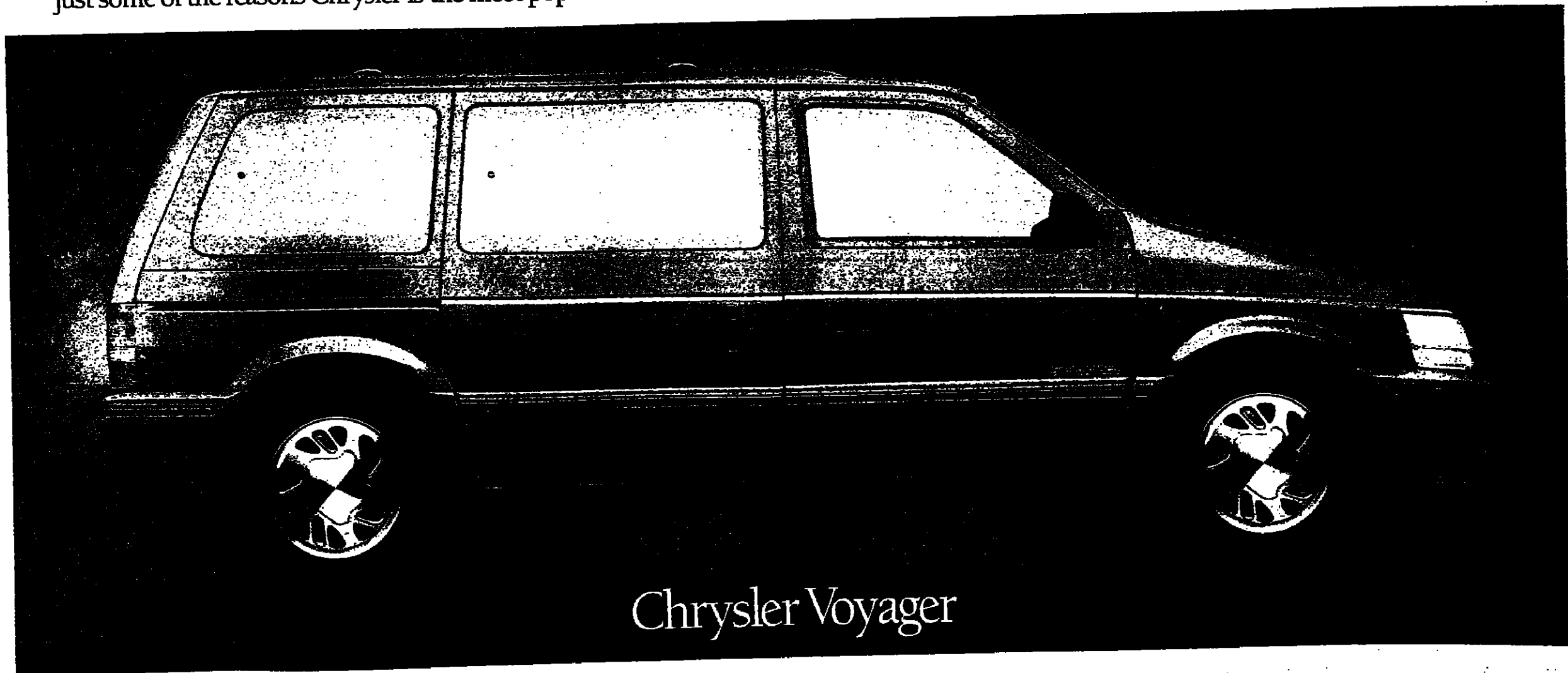
However, if what is required is a full-function IBM-compatible PC, it might be worth waiting for Sharp's PC-3000, which will be in the shops next month at or below £800.

The series will continue next week.

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ARTS

Ian Fountain

QUEEN ELIZABETH HALL

Fountain is 21 now, more or less, but he won the Arthur Schnitzler Competition in 1989: no mean feat. Two months ago he made a sterling effect in Frank Martin's Triple Concerto at the Barbican, flanked by far more seasoned soloists on harp and harpsichord. On Sunday he gave his first London solo-recital. Scariatti, Prokofiev and Chopin. It confirmed and enriched that earlier impression, and allowed one to get him into better focus.

Fountain has strong, clean fingers, and applies them to strictly musical (but always attractive) ends - according to his lights. His three Scarlatti sonatas were tinted in ultra-plastic chiaroscuro, all wistful shadings and pedal-haze, as if the harpsichord had nothing to do with this music: odd, but charmingly turned. In the third of Prokofiev's "war-time" sonatas, the Eighth, he was with precisely the *soigné* and innocent. The Eighth is "discursive" music, as commentators say guardedly, and therefore "elusive" in the strict sense that it's hard for a pianist to get a confident hold on it. Fountain's way was to play it very seriously at face-value, with beautifully lucid textures and a discreet, continuous impetus, as much digital as dramatic. In keyboard terms it was fully in command - but there was no threatening glint in the right-hand slashes from on high in the first movement, nor any sharp sting at phrase-ends in the Vivace; nothing to disturb, and therefore, finally, not quite the voltage that this long piece needs.

Still, the "dreaming Andante", a popular-nostalgic interlude like those in Prokofiev's other "war-time" sonatas, was rendered with flawless technique, but perhaps none would be in place, but candid tenderness and a softly glowing palette. If Fountain was too generous with his pedal-sorceries, at least he deployed them with a finesse rare among young British pianists these days. The net effect of his Prokofiev was of a cool but steadily interesting argument, scrupulously rendered, without stabs or subversive undertones.

His Chopin - the great, late Baroque - was fully in command. The *Sonata* shared that stamp. Each movement was keenly pursued with deft fingers, and the proportions were excellent. Yet passing moments weren't much explored, nor any urgent subtexts: there was nothing voluptuous in the ravishing development of the *Sonata Allegro*, a properly stark introduction to the *Largo* ushered in a merely gracious "Andante", the finale met Presto standards brilliantly without sounding either hurried or merely triumphant.

Chopin's deep basses were seriously underplayed, except in the slowest music. In the many passages where his harmony confounds what the ear expects, Fountain's delivery was so smooth and untroubled as to conceal the point. I thought it all most credibly and engagingly executed, free of any theatrical effect beyond what the pianist genuinely felt.

His playing has the ring of transparent, unforced character: perhaps what he needs now is perhaps a miserable lot - a piece that he delivered his Chopin encore: it happened to be a piece that Malachuk used to freight with dissonance, unsavable depths, and hearing it made into a blithe exercise brought one up short.

David Murray

A seasonal pot pourri

William Packer rummages through the London galleries

This is really no season for the serious, reputation-making one-man show. Far better to rummage through the racks, or summon willing artists to work on a given theme, for a representative selection of Christmas bargains - not that 1991 in the galleries has not been one long sale. And the great benefit of this approach to the interested viewer or active collector is that he may tour in comparatively short a space the full range of British art.

The Mayor Rowan Gallery (31a Bruton Place W1) has been quiescent throughout the year. Its current miscellany of work by its gallery artists embraces media of all kinds, from drawings and prints, maquettes and larger works on paper, to the largest oil paintings. Most indeed are modest enough in scale - which of itself allows a full variety - and yet they combine in welcome celebration of the collective achievement in British art that the Rowan has represented these past 30 years, and we have sadly missed in recent months.

The sculpture of Phillip King; the reliefs of Anthony Donaldson - conspicuous absentees from the Royal Academy's Pop Art show; paintings and drawings by Paul Huxley, Mark Lancaster, Sean Scully, Richard Kidd, Jeremy Moon, Anthony Green, John Golding - whose distinction as a scholar still obscures his true quality as an artist; Martin Taylor's large and magnificently ambiguous triptych, hovering between painting, assemblage and relief: all these things are by no means inconsiderable. It is salutary to be reminded that such things are still being done, and such senior and accomplished artists still hard at work.

The Alderman Gallery too has had an uncertain year, but is happily still with us. Its *Images of Christ* (18 Alderman Street W1, until December 18) shows what can be done with a bright seasonal idea is carried

through with a nice judgment and proper discretion. For, while this exhibition includes one or two odd, even extraordinary, works - Anthony Green's mystic self-Crucifixion, as it were, of Saint Anthony himself transported by the most tempting of angels, in their black shifts and red stockings, only the most notable it is no cheap exercise in opportunism.

All the works, even the oddest, are serious, appropriate and properly dignified. They fall into two roughly equal groups, the Modern British and the Contemporary, that is to say artists of the 20th century both dead and alive. Particular images rest in the mind: Stanley Spencer's "Sabbath Breakers" in a Berkshire cornfield; David Jones's sensuously Gill-like Saint Gregory with slaves; Sutherland's study for a Deposition; Michael Ayrton's strange and powerful working metaphor, "The Crucifixion of the Vines".

Of the work of living artists, Green apart, Francis Souza's large expressionist Crucifixion is inescapable, but John Napier's wry and delicate studies for a "Flight into Egypt", with the principals on a bicycle, and an "Annunciation" with the Angel on the telephone, perhaps the more insidiously memorable. Sarah Raphael shows Christ in the garden with the disciples asleep, a haunting rural idyll.

For many years, long before her translation to the far steps of Hackney, Angela Flowers has been celebrating her gallery Christmas with a *Small is Beautiful* exhibition. No theme as such is set, but only the genre in the broadest terms and the physical limits, inches rather than feet, which the invited artists are expected to observe. Shows in the past have centred upon the collage, the portrait, the nude and suchlike: this year it is the turn of *The Abstract*, filling the largest of the three spaces at Flowers's Gallery in Covent Garden 88, until January 12) with tiny paintings, reliefs and



'Head' 1991 by John Kirby at Flowers East

sculptures, some 85 in all by 51 artists.

For once it seems the opportunity has not been taken to coax artists out of their established fields, which has always been a peculiar charm of the series, but that is more a personal grouse than a criticism. As it is, at a gallery known to specialise in figurative art we are offered an enjoyable run through the currency of British abstraction by artists young and old, familiar, neglected and forgotten.

Again it is salutary to see how well the older, more neglected and forgotten stand up to the well established and the vaunted young. To see the invited artists are expected to observe. Shows in the past have centred upon the collage, the portrait, the nude and suchlike: this year it is the turn of *The Abstract*, filling the largest of the three spaces at Flowers's Gallery in Covent Garden 88, until January 12) with tiny paintings, reliefs and

sculptures, some 85 in all by 51 artists. he was never picked up by galleries and museums a generation ago, and the same may as well be said, by their work here, of Ian Tyson and Trevor Sutton, Marc Vaux, Noel Fowler, Paul Neagu, Sandra Blow, John Loker, Bernard Cohen, Bridget Riley and Gwyther Irwin are all worth searching out. Of the sculpture, Tim Lewis's cranky wind-up writing machine is as delightful a piece as we now expect of him. Pieces by Carole Hodgson and Dave King, and the reliefs of Michael Michaelides, Andrew Golding and Panayotis Cacoyannis are all worth noting, and William Pye's small bronze "Ripple Walls" can only make us wonder why his small and intimate work is so seldom seen in public.

A coincidental show of prints published by Flowers Graphics, including strong new work by John Kirby, Michael Rothenstein, John Loker and Albert Irvin, fills the upper gallery. The lower gallery holds a large group of recent water-colours by Josef Herman, of trees, nudes, figures and landscapes, as do monumental as they are symbolic.

A final word for the Chelsea Arts Club, which this year is celebrating its centenary in all sorts of agreeable and inexpensive ways, not least by the exhibition of works by present artist members that now fills the club's gallery in Covent Garden (54 Earlham Street, WC2: until December 21).

The Mystere of Maria Marten

CROYDON, WAREHOUSE

Croydon's antidote to the pantomime season can be found within hissing distance of the mainline station, in cheerfully proximate to the legions of office blocks that keep the Warehouse box office in business. Under Ted Craig's astute direction a tradition has grown up of seasonal case theatre, on more or less traditional themes, in which audiences of adults can laugh as they eat without fear of being hoiked up on stage and publicly humiliated.

A couple of years back Craig offered a rare revival of a musical melodrama. This year, he has mounted a superb new version of the 19th century spine-chiller *Maria Marten*, which shares little with the celebrated melodrama of the same name except a nose for a good story and a taste for sensational entertainment. The killing of Maria Marten in the Red Barn at Polstead in Suffolk in 1827 was the cause célèbre of its age: a hapless country girl slaughtered by her well-to-do lover, who was later hanged for the crime.

The episode is seen through fresh eyes by Chris Bond, who improvises some imaginative links with the agricultural riots of the early 19th century, and even - in one of his wilder flights of fantasy - with the ancestry of Sherlock Holmes. What these links are, dear reader, you must see for yourselves.

Suffice it to say that Mr Bond has devised a splendidly irreverent spoof thriller, in which blackmail, fornication, hypocrisy and revenge blend with jolly pastiche and thunderous political satire. An offstage piano is repeatedly revivified, while in an inspired onstage centrepiece, a priest and a gypsy battle for the soul of the young Maria with a mean pair of fiddles. Richard Dunkley's music is funny, sophisticated and well-rehearsed.

This is melodrama that has been frazzled with *Cold Comfort Farm* wit, rife and blissfully profane with its energies. Bob Mason and Nicky Croydon do splendid service as Maria's mole-sticking father and her greasy Joan of a mother, who keeps a pot of country wisdom and offers one show-stopping ballad. Cathryn Bradshaw turns a pretty pop-soup as Maria, and Terence Beesley has the driven look of the murderous villain he may (or may not) be. The Warehouse might not be the most comfortable or elegant of venues, but it certainly knows how to offer its regulars a good time. I doubt if there is a more cheering evening to be found this Christmas.

Claire Armitstead



Cathryn Bradshaw and Terence Beesley

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Song recital by Anthony Rolfe Johnson, accompanied by Catherine Edwards. Tomorrow and Thurs: Bach's Christmas Oratorio (6718 345).
Muziektheater 20.00 Carlo-Rizzi conducts Werner Schroeter's production of Luisa Miller. Also Sat. Tomorrow afternoon, Thurs, Fri and Sun afternoon: Dutch National Ballet production of Swan Lake (6255 455/credit card bookings 6211 211).

BERLIN

Philharmonie Kammermusiksaal 20.00 Bernard Haitink conducts the Berlin Philharmonic Orchestra in Dvorak's Serenade op 44 and Haydn's Symphony No 86. Repeated tomorrow, Thurs and Fri (West Berlin 2614 383).
Schauspielhaus 19.00 Family concert by the Neue Kammerensemble, with a programme including Prokofiev's Peter and the Wolf and Saint-Saens' Carnival of Animals. Tomorrow: Berlin Symphony Orchestra. Thurs: Barbara Hendricks is soloist with the

Wurtemberg Chamber Orchestra. Fri: Mozart's arrangement of Handel's Messiah. Sat: Bach's Christmas Oratorio. Sun: Bach's B minor Mass (East Berlin 2272 261).

BRUSSELS

Palais des Beaux Arts Tonight at 20.00, Dirk Vermeulen directs Prima La Musica and the Choral Cantabile Gand in the Requiem by Mozart and Salleri. Fri: Ronald Zollman conducts the Belgian National Orchestra in Rossini's overture to La Cenerentola, Tchaikovsky's Fourth Symphony and Britten's Les Illuminations. (507 8200).
Musicaltheater 20.00 Carlo-Rizzi conducts Werner Schroeter's production of Luisa Miller. Also Sat. Tomorrow afternoon, Thurs, Fri and Sun afternoon: Dutch National Ballet production of Swan Lake (6255 455/credit card bookings 6211 211).

COLOGNE

Philharmonie Tonight at 20.00, Christian Collum conducts the choir of the Cologne Bach Society in music by Bach and others. Tomorrow: Bach's Christmas Oratorio. Thurs and Fri: Russian folk song and dance with the Red Army Chorus and Ensemble (2801).
Opernhaus Hansel and Gretel can

be seen tomorrow and Fri. Jochen Ulrich's Tanz-Forum production of Prokofiev's Romeo and Juliet is showing on Thurs. On Sun, Lothar Zagrosek conducts the first night of Michael Hamppe's new production of Die Entführung aus dem Serail. (221 8400).
Schauspielhaus Tonight's performance is Schiller's The Robbers, directed by Torsten Fischer, repeated tomorrow. Thurs: Lothar Zagrosek conducts the first night of Michael Hamppe's new production of Die Entführung aus dem Serail. (221 8400).

FRANKFURT

Jahresfesthalle Hoechst Tonight at 20.00, Jörg Faerber conducts the Wurtemberg Chamber Orchestra in music by Bach, Stamitz, Mozart and Corelli. Tomorrow and Thurs: Ballet Argentinio from Buenos Aires in choreographies by Petipa and Molajoli (3601 340).
Opernhaus William Forsythe's ballet The Loss of Small Detail on Sat, and Lohengrin on Sun (236061).
Alte Oper A Christmas production of the Andrew Lloyd Webber/Tim Rice musical Jesus Christ Superstar opens on Fri, and runs daily except for Christmas Eve and New Year's Eve (1940 400).

GENEVA

Grand Theatre 20.00 Armin Jordan conducts Jerome Savary's production of Die Fledermaus, with a cast led by Patrick Rafferty. Cynthia Lawrence and Jeanne Piliand. Runs till Dec 31, with next performances on Thurs and Sat.

(212311). Tomorrow in Lausanne and Fri in Geneva's Victoria Hall: Heinz Holliger conducts the Orchestre de la Suisse Romande in Elgar's Starlight Express and Britten's St Nicolas. Tomorrow: Societe de Chant Sacre presents a Christmas concert of choral music by Schumann, Mendelssohn and Michel Hostettler (286820).

LONDON

Sadler's Wells 19.30 London City Ballet opens a two-week Christmas season with Swan Lake, runs daily till Dec 31 except Christmas Eve and Christmas Day. Jan 2-4: Ben Stevenson's production of Prokofiev's Romeo and Juliet (071-278 8918).
Royal Festival Hall 19.30 Lorin Maazel conducts the Philharmonia Orchestra and Chorus in Mahler's Second Symphony, with Susan Dunn and Linda Finlin. Tomorrow: Sawallisch conducts the LPO (071-928 8800).

Queen Elizabeth Hall 19.45 John Williams plays guitar concertos by Vivaldi and Giuliani with the Academy of St Martin in the Fields directed by Kenneth Sillito. Tomorrow: Nicholas Kraemer conducts Handel's Messiah (071-928 8800).
Covent Garden 19.00 Hartmut Haenchen conducts Graham Vick's production of Mozart's Mitridate, with Jochen Kowalski, Ann Murray, Yvonne Kenny and Gillian Webster, also Thurs. Tomorrow and Fri: Le nozze di Figaro. Sat: The Nutcracker (071-240 1066).
Coliseum 19.00 English National Opera production of Le nozze di Figaro, also Thurs. Tomorrow and Sat: Die Fledermaus. Fri: Rimsky-Korsakov's Christmas Eve

(071-836 3161).
Barbican 19.45 Stuart Bedford conducts the ECO and Tallis Chamber Choir in excerpts from Elgar's Starlight Express and Britten's St Nicolas. Tomorrow: RPO Christmas concert (071-638 8891).

MADRID

This week's events at the Auditorio Nacional de Musica include a concert tonight by the Spanish National Chorus, conducted by Alberto Blancafort. On Thurs, there is a Mozart concert with music for flute and string trio. This week's Spanish National Chorus programme (Fri, Sat and Sun) is conducted by Juan Pablo Izquierdo, and includes Bolero and Bruno Maderna's Piano Concerto, with Jean-Pierre Dupuy (337 0100).

MUNICH

Staatoper 19.30 La bohème with Lyubov Kazamovskaya as Mimì and Peter Dvorsky as Rodolfo, also Fri. Tomorrow and Sat: Hansel and Gretel. Thurs: Rene Kollo sings Peter Grimes in Tim Albery's production of the Britten opera, conducted by Andrew Davis. Sun: Minikins' ballet Don Quixote (221316).
Philharmonie 20.00 The Magic of Balaika, with the Cesipov Balaika Orchestra from the Soviet Union. Tomorrow and Fri: Leonard Slatkin conducts the Munich Philharmonic Orchestra in Gvarak's Sixth Symphony and Beethoven's Second Piano Concerto, with Christian Zacharias. Sat: Mozart's arrangement of Messiah (48098 814).
Herkulessaal der Residenz 20.00 Simon Preston plays three Handel

LSO/Davis

BARBICAN HALL

Colin Davis's role as Chief Guest Conductor of the LSO has been established now: he is the orchestra's elder statesman, the safe pair of hands which can be relied upon to deal sympathetically with the large-scale masterpieces of the 19th century. As an article in the current LSO programmes so patronisingly puts it, Davis is "mellowing into a substantial interpreter of mainstream symphonies".

On Sunday, with the LSO Chorus and a potentially first-rate line-up of soloists, he conducted Beethoven's *Missa Solemnis*. It was an intensely serious, weighty affair, predominantly slow-paced, sombrely coloured. Davis is one of the least self-regarding conductors one can imagine, rarely drawing attention to his own powers, but there are occasions when this humility seems to leave his performances over-awed by the majesty of what he is conducting. The treading-on-eggs opening to the Credo of this mass, for example, so measured and unadorned, suggested a work approached on bended knee, a trance that was hardly broken at all for the faster tempo of the central section.

It set the tone for what followed. The brief explosions of drama - the opening of the Gloria, the climactic double fugue on "Et vitam venturi saeculi" in the Credo - were the only occasions when the performance went out of its way to command attention, though the Agnus Dei worked beautifully, because its combination of stasis and easeful movement matched Davis's overall approach so precisely. Yet such passages, so perfectly realised, were insufficient compensation for the frequent slackenings of tension elsewhere.

The singing was equally variable. Among the solo quartet Bryn Terfel was outstanding, growing in vocal command with every appearance he makes; Katherine Ciesinski contributed some memorable

faultlessly eloquent phrases. Keith Lewis was his usual competent self. The soprano was Alison Pearce, a late-replacement for the indisposed Sharon Sweet; she seemed sometimes overwhelmed by the occasion. The chorus was attentive but rather raw-toned. A performance undoubtedly made with love and admiration, but failing to communicate most of that emotional power.

Andrew Clements

In last Thursday's concert, Sir Colin and the LSO played Dvořák's Seventh Symphony and the Mendelssohn First Piano Concerto (with Mitsuko Uchida as soloist - a touch clattery and flustered in the fast flourishes of the opening but singing the slow-movement song with imitatively clear-eyed simplicity and directness of spirit). As an overture, however, the LSO as soloist - a touch clattery and flustered in the fast flourishes of the opening but singing the slow-movement song with imitatively clear-eyed simplicity and directness of spirit). As an overture, however, the LSO as soloist - a touch clattery and flustered in the fast flourishes of the opening but singing the slow-movement song with imitatively clear-eyed simplicity and directness of spirit).

For at least one-and-a-half years prior to the event, we were told the group had been gathering for regular workshops in which various forms and possibilities of improvisation could be explored. The final fruit of all this activity was placed together on a basic written-on "backbone" (Wile's word, not mine) supplied by the composer and then extended via the players' responses. The result, alas, showed improvisation as little more than an extended excuse for whimsy and sort-of-jazz, rude noises from the brass and a complete avoidance of corporate imaginative fantasy. In plain words, *Soft Shoe Shuffle* seemed to me the most frightful, time-wasting rubbish.

Max Loppert

Sawallisch's Brahms

ROYAL FESTIVAL HALL

Wolfgang Sawallisch is one of the few really distinguished representatives of the German conducting tradition. In his young days - he is now in his late 60s - he gave concerts with the Philharmonia; thereafter, London encountered him far too seldom. Hearing an orchestra under his baton, one cannot help being filled with an intense regret for the missed years; more positively, one is also filled with a fervent hope that the relationship he has recently struck up with the London Philharmonic will change all that.

Sunday's LPO concert was the first of two all-Brahms programmes (the second next Wednesday); it was an occasion rich in mature musicianship pleasures. The Brahms Third Symphony was unfolded with eloquently sober restraint. There were no more blessings-out of its motto-theme. No performed delicacies were lavished on its gentle inner movements (though the moulding of melodic lines was always beautifully subtle). No artificial dramatic contrasts were whipped up in the finale (though the closing peace after storm was achieved with rare inevitability). Expressive extremes were rarely touched.

One sensed a profound inwardness in the approach to the symphony, a tendency to search out half-lights and quiet poetic asides; one was drawn into the musical argument rather than being belaboured,

ticked or else smothered with it. This sort of Brahms interpretation, deeply imbued with the first violin, a slight lack of bloom on the tone suggested that the LPO's familiarity with the conductor's baton is not yet fully secured. The rewards of the performance were multifarious and long-lasting, the imperfections of little moment.

The same intermittent looseness of orchestral focus had marked the accompaniment to the First Piano Concerto, earlier in the evening. This time the overall experience proved less satisfactory, because of the marked contrast between Sawallisch's Brahmsian traits and instincts and those of the soloist, Maurizio Pollini. As one might have expected, the piano part was accomplished with invincible strength, solidity and technical command; but for all that, it seemed to me utterly lacking in warmth. The great interpreters of this work take risks with it, betray quirks of individual inspiration, uncover depths of expressive tenderness. Pollini's magnificent, armour-plated competence amounts, I fear, to a failure of understanding.

Max Loppert

European Cable and Satellite Business TV

(all times CET)

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CNN 0730-0800 Moneyline
1230-1300 Business Morning
1330-1400 Business Day
2000-2030 World Business Today
- a joint FT/CNN production with Grant Perry and Colin Chapman
2300-2330 World Business Today
0100-0130 Moneyline
Super Channel 0630-0700 Business Insider
2130-2200 (Tues) East Europe Report weekly indepen analysis from FT
2130-2200 (Wed) FT Business Weekly - global business report with James Ball
2130-2200 (Thurs) Talking Heads - international issues

Sky News 1200 International Business Report
1130, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly

SATURDAY

CNN 0730-0800 Moneyline
0900-0930 World Business This Week - a joint FT/CNN production
1540-1610 Moneyweek
1900-1930 World Business This Week

SUNDAY

Super Channel 1800-1830 FT Business Weekly
Sky News 1230, 1630, 2030, 0030, 0230 FT Business Weekly
CNN 1800-1830 World Business This Week

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Tuesday December 17 1991

Helping post-Soviet reform

NOW IS the first and, perhaps, the last chance for the west to promote radical economic reform in the former Soviet Union. Until the August coup, the dead hand of the old Soviet empire made reform impossible. Mikhail Gorbachev never understood what economic reform required or, if he did, was unwilling to accept its implications for his Leninist faith.

With the collapse of the centre, the opportunity has now fallen to the republican governments. But their chance to act may prove brief. From now on they will be held responsible for the decline. If such decline progresses unchecked, they will lose their popularity and perhaps their power. These governments must act, in their own individual interest. But after the signing of the commonwealth agreement between Russia, the Ukraine and Belarus, they also enjoy an opportunity to act, where necessary, together.

An integrated economy needs free trade and currency convertibility. The west should, therefore, make assistance to the independent members of the new commonwealth of independent states contingent on their agreement both to a ban on customs barriers to internal trade, and to a payments union.

Experience in eastern Europe confirms the importance of the second element. Members of Comecon were far less dependent on trade with one another than are most Soviet republics on internal Soviet trade. Nevertheless, the collapse of Comecon has contributed significantly to what is an economic depression.

Meanwhile, reform in individual republics will have to focus on the trinity of macro-economic stabilisation, price liberalisation and privatisation.

Monetary reform

Experience suggests that a change of political regime makes a monetary reform – the substitution of a new currency for an old one – feasible. Experience also suggests its desirability. Stabilising a high inflation is difficult. It would be far better to avoid that phase altogether, by

demonstrating the old Soviet rouble, bankrupt symbol of a bankrupt state, and substituting new republican moneys whose quantity is consistent with the current overall price level.

Monetary reform is impossible, however, if budget deficits cannot be closed. Ways must be found of doing so within each of the republics. Among those must be included both radical and swift reform of the tax system.

Price liberalisation

Price liberalisation should, ideally, follow monetary reform and coincide with privatisation of retail and wholesale trade, small enterprises and agriculture. Reconstruction and privatisation of large enterprise will prove a huge and intractable task. But in the case of Russia's most important industry, which is oil, leasing of much of the facilities to western interests – perhaps on a profit-sharing basis – is an immediate priority.

In the hazardous enterprise on which the republics of the former Soviet Union, above all Mr Boris Yeltsin's Russia, are now engaged, the West must offer four things: emergency help to overcome immediate shortages, such help being focused on the big cities and parts of the old military-industrial complex; comprehensive technical assistance, preferably through joint commissions located in each of the republics; a fund to secure convertibility of new republican currencies on current account; and long-term assistance with the infrastructure needed by a market economy.

The need for such assistance in the US, including the visit of Mr James Baker, the Secretary of State, marks a recognition that on it alone falls the burden of leadership. But the need to assist is far more widely shared. Most of the major countries have strong reasons to be they budgetary or political – for holding back. But all have far stronger reasons for coming forward. The chances of success may be low, but the costs of failure are daunting. The west, has spent trillions defending itself from the Soviet Union; it cannot now afford not to help make such spending unnecessary in future.

Rough stuff in housing

IF THE British government's response to the rising tide of repossession in the housing market has, in Mr Paddy Ashdown's phrase, been timid and indecisive, there is a very obvious reason for it. The government is seeking to make the transition to a low-inflation economy and it has chosen to pursue that objective through the Exchange Rate Mechanism (ERM). Such a change in macro-economic management, to which all the three main political parties are now committed, cannot be brought about without huge adjustment costs. The rise in repossession from less than 3,500 in 1980 to a possible 85,000 this year is a reflection of that bald fact. In effect the excesses of monetary policy in the second half of the 1980s ensured that an abnormally high level of pain in housing in the present recession was simply inescapable.

House prices have always been prone to sharp fluctuations in real terms over the course of the economic cycle. In the boom, home owners would borrow increasing amounts in relation to earnings, so propelling prices upwards. In the downturn inflation provided an adjustment mechanism that minimised social costs: house prices fell in real terms, earnings rose to help bring debt-to-income ratios back into line and borrowers financed their investment in housing at negative real rates of interest.

Ratios doubled

The difference in the present boom and bust cycle is that financial deregulation helped double debt-to-income ratios in the personal sector during the boom. This has led to a level of outstanding debt that is not, so the Treasury claims, excessive when compared with other developed economies such as the US, Canada or Japan. But those economies retain the freedom to reduce interest rates in response to domestic conditions. In contrast Britain's personal sector now has to bear the high real interest rates appropriate to conditions in continental Europe while sporting an Anglo-Saxon debt mountain.

This a recipe for rapid disinflationary adjustment with

maximum dislocation. Just as devaluation no longer offers an escape route to companies that concede excessive pay settlements in relation to European competitors, inflation no longer provides a painkiller for the borrower. Small wonder, against that background, that the savings ratio remains stubbornly high and that people attach greater priority to debt reduction than consumption.

Big numbers

A figure of 85,000 repossessions is little more than half a percentage point of the total housing stock and less than 10 per cent of the annual volume of transactions in housing. But more than 220,000 people are now more than six months in arrears; and an astonishing one in 10 are two months behind with payments – big numbers in terms of expectations and political currency.

Having exaggerated the economic advantages of wider home ownership and failed to educate the electorate on the impact of its financial policies, the government has a clear responsibility to those who have a negative equity in their homes and cannot meet their obligations. That responsibility will hardly be discharged by allowing banks and building societies to be paid borrowers' income support directly – a curious reward for imprudent lending. But if such tinkering is the price to be paid for persuading mortgage lenders and insurers to promote schemes to transform debt service into rental payments, so be it. In the current dialogue between government and lenders, ministers should also prod the building societies into a more supportive attitude to money advice centres.

But there are limits to what can be done. In many mortgage defaults, repossession occurs because the house is abandoned. And the macro-economic storm has to blow itself out if the government is to achieve its disinflationary objective. It follows that electoral slogans promoting the joys of ownership will look singularly hollow to those for whom ownership has entailed an introduction to the highest real rates of interest since the war and the threat of almost immediate dispossession.

The media giants

COMPANY	NATIONALITY	1990 MEDIA REVENUE
1. Time Warner	US	\$11.5bn
2. Bertelsmann	Germany	DM14.5bn
3. News Corporation	US	\$10bn
4. Capital Cities/ABC	US	\$5.4bn
5. Hachette	France	FFr30.1bn
6. Sony	Japan/US	\$5bn
7. Dun & Bradstreet	US	\$4.8bn
8. Paramount	US	\$3.9bn
9. Times Mirror	US	\$3.6bn
10. International Thomson	Canada	\$3.4bn

Bronwen Maddox on media winners and losers

Headline makers

When a director of Mr Rupert Murdoch's News Corporation was asked recently whether his company might buy any of the businesses now being shed by the collapsed empire of the late Mr Robert Maxwell, he burst out laughing. "We won't be in a position to buy anything for ages," were out of that race.

While some media groups are still labouring under a mountain of debt acquired during the spending spree of the 1980s, some are building their empire: yesterday the Canadian Mr Conrad Black, proprietor of the Daily Telegraph, won control of the failed Fairfax Australian newspaper and magazine group.

Does Mr Maxwell's collapse signal the end of the attempt to build global media empires, or are there convincing arguments that size pays off? Who are the winners and losers of a race that began in the mid-1980s?

Between 1985 and 1991 the world's media companies – owning films, television, newspapers and books – spent about \$150bn (\$28.3bn) on takeovers. They spent roughly another \$50bn-\$100bn in satellite and cable channels, and in developing new book imprints. Booz Allen & Hamilton, the UK-based media consultants, say media companies spent a further \$20bn (£11.1bn) on takeovers last year alone.

That expansion left many of the world's largest groups financially strained. Mr Murdoch's media empire, the third largest in the world with interests in Fox Television in the US and a chain of national newspapers and Sky Television in the UK, has not distinguished itself. But that is thanks to its bankers, who a year ago agreed to reschedule the Murdoch empire's debt of about \$8.5bn (£4.2bn), and is issuing calls for joint venture partners to share the cost of developing its cable television and magazines. The French giant Hachette, the world's number five media group, finds its plans restrained by debts of some FF77bn (£10m).

Given the financial predicament of some of the most aggressive predators of the 1980s, investors, bankers, and the companies themselves have asked whether the expansion was worthwhile. Several reasons suggest that it may now be falling off sharply.

● The belief that advertising, the revenue that drives television, newspapers and magazines, grows steadily, and is resistant to recession has been destroyed in the past two years, particularly in the recession-hit US and UK.

● Because of the question-mark over advertising revenues, bankers are likely to be more cautious about leveraging up cash flow or their balance sheet, valuations of newspapers and magazines, and catalogues of record companies and book publishers.

● Many of the largest media groups are privately-controlled: Bertelsmann, Hachette, News Corporation, International Thomson, Maxwell Communications Corporation. Some small media companies competing for acquisitions in the 1980s have suggested that such companies were able to inflate takeover prices because they were not burdened by the cost of outside shareholders. However, some private groups are today among the most highly geared and their spending power is now curbed.

In retrospect many investors and bankers have also come to question the notion that media would become a global business. Many companies used this argument – the need to become global – as a justification for the high prices they paid for acquisitions. Reed International, the UK publisher, said it could achieve economies of scale when it paid \$550m in 1987 for the book publisher Octopus; Time and Warner justified their \$1.4bn (£777m) merger on that basis too; so did Mr Murdoch when he bought Collins books, and merged it with Harper Row in the US.

Such acquisitive companies enjoyed two classic advantages in arguing that in media, size does pay. First, in the film industry, and in records, or books, executives are painfully aware that creative success is what makes a hit – remains unpredictable. So the chances of creating a winner are enhanced by having as large a "laboratory" as possible in which to develop and produce

ideas. Small media companies without the means to set up a large creative "laboratory" may go for years without a popular hit.

Second, many media businesses – particularly films, television programmes, and books – "sink their costs" up front – they spend a greater part of the total investment at the outset in creating the film or book. The costs of then marketing the film or book are relatively small. It is, therefore, critical to win as wide an audience as possible; the wider the audience the greater the profit.

Such arguments were widely used by the big media groups in the 1980s to justify their appetites. But the dismal performance of these groups, coupled with the recession, has somewhat undermined them.

First, economies of scale proved elusive for many. Wall Street analysts have commented that Time Warner was being disappointingly slow to make the cost cuts they expected, one of the reasons why its debt remains so high.

Second, successful examples of truly global media businesses are scarce – where different countries with different cultures share the same taste. Businesses that travel well tend to be specialised – Elsevier, the Dutch publishing group, is the world's leader in science journals and most of its publications are read outside the Netherlands. More than two-thirds of Reuters' revenues from financial information are outside its UK base.

Sony, the Japanese electronics giant which paid \$1.4bn (£1.88bn) for the Hollywood studio Columbia Pictures in 1989, and Matsushita, Sony's rival, which paid \$6.6bn (£3.66bn) for the MCA studio last year made one of the biggest media investments ever on the assumption that films are a global product – the next few years will show whether that is correct.

Yet these examples are few and far between. While some media groups do manage to diversify or extend their worldwide operations, most concentrate on their home market, from where most of their busi-

ness is derived. The large, print-based groups, such as Gannett and Knight Ridder unsurprisingly are mainly English-language based, and mainly American. Reed International, the UK publisher which has a \$1.58bn turnover and is one of the 20 largest media groups in the world, divides its business between the UK and US.

The same dependence on domestic revenues is true of many of the leading European groups. The German publisher Bertelsmann and its rivals Axel Springer and Burda were greater magazine, book and newspaper publishers than rights after the second world war. These allowed the publishers to dominate their markets, even though the licence rules were gradually liberalised, and laws discouraging media cartels introduced in 1976.

In Italy, Mr Silvio Berlusconi, the property tycoon, has been allowed to gain control of several TV stations through his holding company Fininvest, and is estimated to control more than a fifth of Italian weekly magazine sales.

Most of these European groups have only just started to experiment with doing business outside their national boundaries. They have not yet managed to demonstrate that the media industry is truly international. But they will have an opportunity to test that proposition as acquisition prices fall, bargains appear on the market, and rivals are busy repairing their balance sheets.

Among the best-placed companies to expand in the decade ahead is Reed International. It is known to be interested in companies within Mr Maxwell's empire, in particular Official Airline Guide, the US travel directories business, which Mr Maxwell bought for \$750m (£416m) in 1988; Reed hopes to pay a lower price.

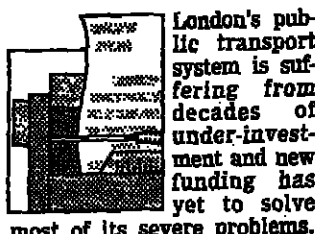
Bertelsmann which, like Reed, held back from the media takeover race in the 1980s, is similarly well-placed. It has announced that it plans to spend DM 6.5bn (£3.3m) in the next three years, on German pay-TV, new newspapers in east Germany, and possibly on new ITV licences in the UK, if stakes become available.

Companies such as Reed and Bertelsmann, now searching for cheap acquisitions, have ruled out paying the dizzy prices of the 1980s. They will not have to, for as they happily concede, there are plenty of bargains to be had. It is these companies, and not Murdoch and Time Warner, which may yet emerge as the winners.

PERSONAL VIEW

How to get London moving

By Tony Travers and Stephen Glaister



London's public transport system is suffering from decades of under-investment and new funding has yet to solve most of its severe problems. Something must be done.

Several reports have been published on the capital's transport problems. Some of these have included proposals for more spending on investment or fares subsidy. But it is rare for such proposals to include ways of funding. Nor is the public given the information in a form which would allow it to express a view about the choices on offer.

So what are the best means of raising additional sums to revive a service sorely in need of greater investment? There are five principal ways of raising the extra money:

- Road pricing;
- A development levy or supplementary business rates;
- Increasing the existing national non-domestic rate (NDR);
- Large fare increases; and
- Private sector contributions to new rail lines.

It would be possible, for example, to use roads more effectively. At present road space is rationed by queuing. Road pricing could reduce congestion so that it would be easier to run bus services. London Transport estimates that if the 3mph loss in bus speeds since the mid-1970s could be restored, the savings to buses would amount to \$68m a year (largely because in a faster service, fewer buses would be required) and the benefit to passengers would exceed \$120m per year. The yield from road pricing could be invested in the transport system.

If bus services could be made more effective, their expansion would be a reasonable alternative to new London Underground lines. Some £1m will buy 10 new double-decker buses. Investment in buses is one tenth of that on the Underground.

Whatever might be done by road pricing and buses, there will be continuing demands to upgrade and extend the existing tube and suburban rail systems. British Rail and London Transport's list of government-approved projects for the next decade or so includes the east-west Crossrail, the Jubilee Line extension and the Chesham-Hackney Line (each costing at least £1bn at today's prices). BR requires several billion to bring its system up to date. One of these projects – the Jubilee Line – has received some private support and should be completed by 1996. The others are unlikely to be completed before 2000 and do not, at present, appear likely to be funded by anything other

than national taxation. The alternative options described above have barely been considered. Like standards of service, fare levels have fallen behind incomes or standards of living, while the long-term costs of maintaining the system are much higher than previously thought.

Fare increases, can, and should, make a contribution towards funding. But fare increases will not, alone, yield sufficient resources. The government has stated that it would like private sector contributions to new rail lines, but has yet to find an effective mechanism to capture the financial benefits.

Olympia & York, the Canadian company developing Canary Wharf in Docklands, has made voluntary contributions towards the cost of new transport infrastructure. Few other developers have responded likewise. An alternative could be a development levy on properties within a limited distance of a new line.

A further possibility would be a small additional non-domestic rate payment on top of the existing non-domestic rate. If the extra cash yielded by road pricing, a development levy or supplementary business rates were used as a national 40-year mortgage to fund transport investment, for every £100m collected an extra £120m worth of infrastructure could be bought at an 8 per cent real rate of interest.

As an example of the many alternatives, all the bus and rail investment proposals outlined above could be funded in full by a 30 per cent increase in fare, together with an 8 pence levy on the NDR in Greater London, a 4 pence levy on the NDR in the rest of the south-east and an annual \$65m government grant (representing an estimate of traffic congestion benefits).

To date the public has not been given the opportunity to weigh up the costs and benefits of using resources for, say, renovating the existing Underground as against building new lines, or balancing the advantages of new railways against improvements to bus services.

There are choices to be made about priorities for transport investment, about how services might be provided and about financing options. Only when Londoners come to understand the trade-offs, costs and benefits can they send appropriate signals to politicians. At present, decisions affecting the capital's future are being made in ignorance. This article is based on "Transport Options for London" published by the Greater London Group, London School of Economics, price £17.50. Stephen Glaister is Cassel Reader in Economics and Tony Travers is director of research, Greater London Group, LSE.

No longer "M" but "W"

Chairman of The Reform Club, sports personality of the year, and now head of M15. Women are certainly winning a foothold on the bastions of Britain's male-dominated establishment.

True, getting to be chairman of a FT-SE 100 company, CBI director-general or headmaster of Eton might take longer. But their cause is advancing at accelerating speed, and not before time either.

Not a lot is known about the latest star – 56-year-old Stella Rimington, the new director-general of The Security Service. She has worked in it for 22 years, and is currently at deputy level.

Since no one is able to interview her, let alone photograph her, we shall just have to take the government's word that she's the best person for the job. Which raises the thought that, while US-Congress-style hearings are not the right answer for such sensitive appointments as this one, UK ministers have so far done little to honour their commitment to greater public scrutiny of Britain's intelligence services.

Indeed, there is a danger that the hubbub about the appointment of Britain's first spy mistress, is obscuring a bigger reshuffle. Sir Percy Cradock, the prime minister's foreign policy adviser and chairman of the joint intelligence committee, retires in May, and Sir Colin McColl, head of M16, is 60 in September.

Perhaps it is time that the government merged all its intelligence gathering bodies and appointed a chief spook.

Ear bending

The indefatigable Yutichiro Nagatomi, recently retired from a top job at the Japanese Ministry of Finance, has decided foreign financial company executives need help in making their views known to

OBSERVER

his former colleagues there. So – wearing his new hat as director-general of Quick Research Institute, a privately-owned think tank – he has established a committee made up mostly of executives from foreign banks and securities companies. Rejoicing in the title of "the committee of how to make Tokyo financial markets more transparent and international" or CTFI for short, the group intends to prepare a report on further market liberalisation and present it to the finance ministry next summer.

Whereas sceptics might suppose the ministry already has enough committees and reports, Nagatomi thinks foreign companies need to coordinate their views. Although some of the executives he approached claimed they were too busy to join his committee, he says, others hailed it as a good idea.

No doubt the committee members will be hoping that Nagatomi, a former director-general of the national tax agency, will be able to use his considerable influence to make sure their ideas are heard where it most counts.

Clark's exit

It will come as no great surprise that 44-year-old Stephen Clark, the County NatWest finance director acquitted of being part of the alleged Blue Arrow rights issue fraud, has now left the bank.

Part of Clark's successful defence was to allege that senior NatWest management conspired with Bank of England officials unfairly to blame those at the merchant bank involved in running the issue. This allegation was denied by witnesses from NatWest and the Bank.

Unlike Alan Keat, the solicitor acquitted of joining the conspiracy who is now back



"This satellite photo clearly shows nuclear war heads changing hands at a Minsk car-boot sale"

at work with his old firm of Travers Smith Braithwaite, Clark's career prospects at NatWest were probably limited. Since Clark had worked for the group since 1965, it is nice to know that NatWest has done the honourable thing and rewarded him with a leaving package. Fity the terms had to be kept confidential.

League leader

The turmoil of England's soccer game has kicked up a counter-example to St Matthew's ruling that prophecies are not without honour, save in their own backyard. The exception is Rick Parry, seen as a virtual certainty to the first chief executive of English football's new premier league.

While the question on Londoners' lips is "Who he?", nobody needs to ask in Manchester, where he was director of the city's bid to stage the 1996 Olympics.

A product of Ellesmere Port Grammar School and Liverpool

University, he trained as an accountant with Ernst & Young. He then worked as financial controller of Hosesons, the canal holiday cruise firm, but came to public notice when Ernst & Young seconded him to run the Phoenix Initiative in Manchester, a charitable inner city project.

From there, he became involved with the Olympics bid as one of a large team put together by theatre impresario Bob Scott, who incidentally met the prime minister yesterday to woo support for Manchester's attempt to stage the Games of 2000.

By his work on the previous bid, Parry undoubtedly proved himself in the arcane world of sports politics as well as picking up the diplomatic skills to deal with the International Olympic Committee.

Baptism of fire

Still on the subject of the premier league, Parry's new boss, Barclays' mild-mannered Sir John Quinton must be wondering what he has let himself in for.

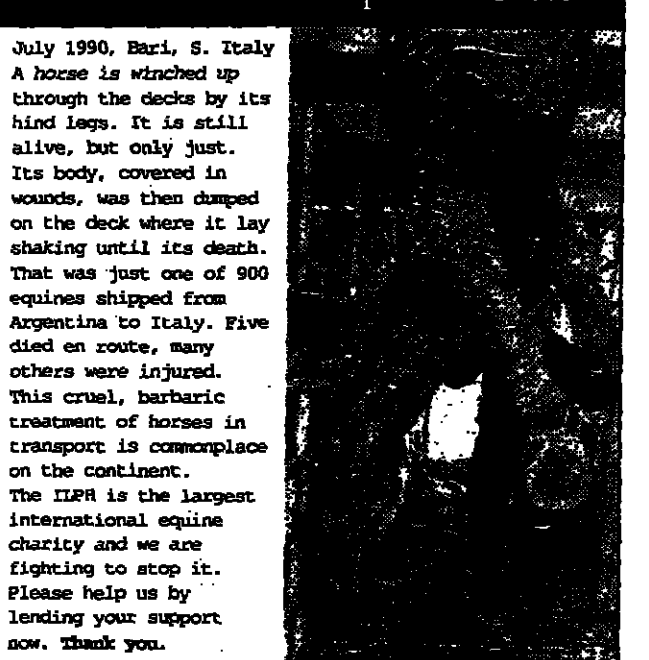
Just a week into the job and he has already upset Gordon Taylor, the rather sensible boss of the Professional Footballers' Association. "He has got a big shock coming if he thinks he can equate professional footballers with his bank tellers," says Taylor.

Even worse, Sir John seems to have got on the wrong side of TV chat show host Michael Parkinson, who says that "if the Premier League is to be the cock-up it promises, then who better to have in charge than someone from an industry which thought the late owner of Oxford United was a man you could lend money to."

Optimist

What's the definition of an optimistic central banker? One who sees the situation deteriorating less rapidly than before.

If you can't look at the picture, please help us face the problem.



July 1990, Bari, S. Italy
A horse is winched up through the deck by its hind legs. It is still alive, but only just. Its body, covered in wounds, was then dumped on the deck where it lay shaking until its death. That was just one of 900 equines shipped from Argentina to Italy. Five died en route, many others were injured. This cruel, barbaric treatment of horses in transport is commonplace on the continent. The ILPH is the largest international equine charity and we are fighting to stop it. Please help us by lending your support now. Thank you.

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Russian historians have described Ukraine as the cradle of the Russian empire but Mr Leonid Kravchuk, the Ukrainian president, says that is a more apt sobriquet. In an interview with the FT yesterday, Mr Kravchuk contended that Ukraine's drive for independence caused the collapse of the Soviet Union.

"The empire which endured for 300 years no longer exists, and Ukraine is the author of its destruction," the second most powerful man in the embattled Soviet Union exclaimed. "For me, this is a source of great personal pride."

The silver-haired peasant's son from traditionally nationalist western Ukraine is an avid chess player, but this month he has skillfully manipulated the pieces on a much larger board. According to 57-year-old Mr Kravchuk, "the state of the union hinged on Ukraine" because of the crucial player, Russia, was only willing to enter the renewed feder-

'No one can restrict the introduction of a separate currency; it is a matter for each state'

ation championed by Soviet President Mikhail Gorbachev if Ukraine joined too.

Faced with Mr Kravchuk's categorical refusal, Mr Boris Yeltsin, the Russian president, agreed to annul the union and form a far looser commonwealth between the republics of Russia, Ukraine and Belarus.

Mr Kravchuk regards the deal, hammered out in a dacha outside Brest, Belorussia, as a victory for Ukraine. It compelled Russia and Belorussia to recognise Ukrainian independence and to side with it in what Mr Kravchuk feared would otherwise have been a David and Goliath showdown with the central government.

The chief casualty is Mr Gorbachev. After making the requisite nod to the wavering leader's "historic significance," Mr Kravchuk firmly insisted that "there is no role for him in those structures we are proposing."

But the Soviet president exists the scene, a new struggle is shaping up between the two strongest republics - Ukraine and Russia. Mr Kravchuk is eager to paper over the differences, insisting that there are "no serious disagreements" between the two Slavic strongmen. But his uncompromising view that the new commonwealth must play a purely

Chess player moves to a bigger board

President Leonid Kravchuk outlines his plans for an independent Ukraine to Chrystia Freeland

"consultative and organisational" role is likely to collide with Russia's efforts to create a body with real decision-making powers.

"Right now we must monitor the situation very carefully so that no one tries to stand above anyone else," Mr Kravchuk said. "If there is any effort to do this then the commonwealth will fall apart because Ukraine will never agree to be subordinated."

Yet in two important areas - the military and the economy - Ukraine and Russia are advancing rival interpretations of the agreement less than 10 days after it was signed.

Mr Kravchuk, who issued a presidential decree last week naming himself commander-in-chief of the Soviet army stationed on Ukrainian territory, said that the Ukrainian minister of defence now had effective and exclusive control over the conventional forces in Ukraine. Last week, Mr Yevgeny Shaposhnikov, Soviet minister of defence, and Mr Yeltsin, maintained that the Soviet armed forces should remain under central control.

In the field of tactical and strategic nuclear weapons, Mr Kravchuk was careful to reiterate his view that they should all remain under the control of Marshal Shaposhnikov and that Ukraine did not intend to take them over. Indeed, he went so far as to say that Ukraine planned to destroy the nuclear weapons - which include nearly 50 per cent of the Soviet Union's most modern and exclusive control over the territory as quickly as possible; the only constraint is cost and the lack of facilities. He is willing to allow the US and international organisations to monitor closely the dismantling process.

His position should go some way towards easing US fears over safeguarding the Soviet nuclear arsenal. Mr James Baker, US secretary of state, is scheduled to visit the Ukrainian capital Kiev tomorrow where Mr Kravchuk expects him to look for guarantees that Ukraine will be nuclear-free. Still, Mr Kravchuk, who admit-



ted that American recognition of an independent Ukraine was "important," said he would be a tough negotiator when he met Mr Baker. "It is unpleasant for us when others set us conditions," he said.

He speaks with the authority of a man who won the first democratic presidential elections in Ukrainian history on the strength of his reputation as a coalition builder, who could unite both the hardline communist apparatus which controls much of southern and eastern Ukraine and the radical nationalists who dominate western Ukraine.

Turning to the economy, Mr Kravchuk contested the Russian assertion that an economic agreement, signed together with the commonwealth treaty, binds its signatories to raise prices simultaneously on January 2. He said Ukraine would not raise prices at all unless Russia supplied it with a promised 15bn roubles. Without them, Ukraine would be physically unable to match

Russian price rises because there would not be enough money in circulation for people to pay higher prices for goods.

If the additional roubles materialise "then we will liberate prices, though not necessarily on January 2, perhaps on January 15," Mr Kravchuk speculated.

A further issue of possible discord between Ukraine and Russia is the question of a separate currency. While Russia's deputy prime minister and economics minister, Mr Egor Gaidar, is under the impression that Ukraine has agreed not to introduce a separate currency for the next 12 months, Mr Kravchuk said Ukraine was likely to bring in the hryvnia by late summer.

"No one can restrict or ban the introduction of a separate currency; it is a matter for each state," Mr Kravchuk said, explaining that the economic treaty would not restrict Ukraine to reach an agreement with the other republics about the mechanisms for bringing in the

new currency. Mr Kravchuk, who has been wooed by an unbroken succession of foreign officials in the two weeks since the Ukrainian elections and referendum, backed up his economic policies by quoting Russia's own adviser - Professor Jeffrey Sachs, a Harvard economist. In a meeting on Saturday Prof Sachs "said this is not a tragedy for other states when one of them introduces its own currency," according to Mr Kravchuk.

The Ukrainian leader is less zealous about Prof Sachs' other advice - that the republic cure its ailing economy with the shock therapy he pioneered in Poland. Mr Kravchuk argues that Ukraine lacks the banking infrastructure, balanced budget and developed private sector which he believes are prerequisites for radical economic reform.

Indeed, extreme measures of any kind are anathema to Mr Kravchuk. His incremental approach is exemplified by his strategy for asking out a new geo-political niche for Ukraine. He admits that in the long run Ukraine would like to become a member of the European Community, but said that "desires and reality are very different things". He believes that in the short term Ukraine must focus on its relationship with its eastern European neighbours and with other former Soviet republics.

But there is a question-mark over his conversion from the role of ideology secretary of the Communist party of Ukraine, to that of a proponent of the market and a supporter of a degree of political pluralism.

Though he spearheaded the campaign against the nationalist movement Rukh in 1989, Mr Kravchuk now says he plans to include members of the nationalist opposition in his cabinet. He says that if at times he has kept silent it has been a gambit to ensure that the Ukraine would achieve statehood peacefully. A shaky justification perhaps, but Ukrainian dissidents who have spent decades in prison on the orders of Mr Kravchuk's former comrades seem willing to believe in his conversion.

They have united behind him in the belief that the party taught Mr Kravchuk the cunning he will need to steer Ukraine out of three centuries of a Russian embrace. They also believe that Mr Kravchuk has made a crucial switch in loyalties, embodied by a symbolic piece of interior redecoration: the Lenin bust which once dominated his office has been replaced by a statue of Taras Shevchenko, the national poet of Ukraine.

Joe Rogaly

Carbon tax on its way



The European Union, as we must soon learn to call it, is likely to have a carbon tax in place by 1995 or thereabouts. I say this because the important part of the British government, the Treasury, is gently leading the domestic debate - and for once without malicious intent. One of its senior stars is in charge of the research and modelling. It would be going too far to say that the department that prides itself on unbending fiscal rectitude has become a friend of the earth, but it is reflecting just the palest of greenish tinges.

This is of greater significance than Friday's affirmation by Mr Michael Heseltine, the UK environment secretary, that "we believe that in principle it (the carbon tax) is something we must explore". Any government minister can say that kind of thing at any time, and frequently does. Mr Heseltine's remark followed a meeting of EC environment and energy ministers, which agreed on a proposal that an energy tax be introduced in stages starting in 1993. He could hardly have said less.

Yet Britain is in a pivotal position on this tax, according to Mr Nigel Hargreaves, director of the Institute for European Environmental Policy, London. If it swings with the heaves, Europe will get one. Germany, France, the Netherlands and Denmark are enthusiastic. Italy will proclaim enthusiasm. The remaining smaller members of the EC are strong doubters, led by Spain. Britain is saying "yes, but..." This keeps the plan alive.

The international politics of this proposal are labyrinthine. As put by the European Commission, half the tax would fall on energy in general, and half on fossil fuels. That was done to please the French, who depend on nuclear power. The British government, with its famous concern for social policy, has arranged that one of the Treasury models should analyse the effect of a fossil fuel tax on the poor. That is for eventual domestic political consumption. The commission wants to exempt energy-intensive industries

from paying energy tax. That would seem to be self-defeating, but its inspiration was pressure from the chemical, cement and similar industries. Its rationale is that Europe would be at a competitive disadvantage unless the US and Japan imposed similar fiscal burdens upon their own shoulders.

The chances of getting the US and Japan to participate are slim. One positive factor is the departure from the White House of Mr John Sununu, a passionate flat-earther. It was in May that Mr Heseltine was urged by some of his EC colleagues to fly to Washington. His task was to persuade the US government to move from its adamant opposition to targets for reductions in greenhouse gas

emissions. The environment secretary could not budge Mr Sununu, even over a friendly dinner. So he turned away from trying to get the Americans to agree to targets. I suspect that now that Mr Sununu is retreating into history, small green shoots are to be discerned in parts of the federal capital. If President Bush does not stand on them with his Texas oilman's boots this could have a positive effect on the forthcoming United Nations conference on the environment and development. Known as the Earth summit, this is to be held in Rio de Janeiro. It is too much money should be put on an American change of heart in Rio, however. Nothing discovered by meteorologists has yet frightened the US sufficiently to encourage its politicians to interfere with cheap gasoline and low-priced home heating oil. The only leverage in the EC's hands is persuasion and continued pressure. A modest contribution might be the publication of some of the excellent work the Treasury is preparing for inter-departmental use.

The logical outcome of this

global diplomacy is likely to be an EC-only tax diluted by exemptions for whichever industries are seen to be at a competitive disadvantage. That means that initially the European energy, or carbon, tax would boil down to an impost on European cars and domestic heating, period. In short, it would hit private consumers, not industry, its principal effect on the level of atmospheric pollution of the planet would be symbolic - although in some cities, like obnoxious London last week, a curb on exhaust emissions is becoming urgent.

Yet symbolism is important. The political union treaty agreed at Maastricht sets as a community objective "sustainable and non-inflationary growth respecting the environment", which is quite an advance on the "continuous and balanced expansion" of the original Rome Treaty. A similar implied green brake on unbridled development can be discerned in the Single European Act, although not so clearly.

Last week's treaty also extended majority voting to all aspects of environmental policy except fiscal policy (the energy tax would have to be agreed unanimously), town and country planning, and, in certain circumstances, energy strategies. Water and waste management come under the majority procedure. Thus industrial effluents will be subject to close supervision from Brussels.

There is some debate about whether this is much of an advance on the position established by a Commission victory in the European Court of Justice earlier this year, but that is for the technicians and drafters of the final treaty to establish.

Three years ago Britain was as irascible about EC environmental initiatives as it is today about the single currency and the social charter. There are some commission initiatives that should be opposed as mere bureaucratic pettifoggery, such as the intrusion into local planning matters. Sneaky attempts to extend EC competence beyond the intentions of the treaty are often made. They should always be resisted. But today the British intention is to be co-operative. If it stays that way, we'll get an energy tax.

LETTERS

Washington offers example to solve London's transport problems

From Mr Nigel Seymour.

Sir, In your leader on London's future ("Mr Heseltine's view of London", December 13), you say that "what Mr Heseltine lacks are precise ideas" for achieving a better London. I should be glad to offer him several; and these do fit into my own "coherent vision of London's transport" (you say no such vision exists).

One idea is that London should emulate the example of Washington by adopting a programme of transportation demand management to discourage people from driving one-per-car into London at peak times (road pricing would not achieve this; the "fat cats" would still roll in one-per-car, while the less affluent were priced off). The programme includes facilitating the formation of car pools (ride sharing); provision of park-and-ride facilities; the favouring of car pools by employers; and the introduction of "HOV (High Occupancy Vehicles) lanes", reserved in peak hours for buses, vans and cars with at least three occupants.

This programme has proved acceptable in a car-owning democracy, whereas so far road pricing has not (and, even if it were so accepted, the Washington measures are surely still desirable). But policymakers in the UK turn a blind eye to this experience.

The other basic idea is a recognition of the fact that new office developments will generate new traffic and thus will

further overload transport facilities, unless the capacity of these is increased, which is very expensive and disruptive. At King's Cross, for example, there is concern in some quarters that the proposed Channel Tunnel terminal would overload the streets. But Camden planners have told me that two-thirds of the expected increased load on the street system there (amounting to 60 per cent on Euston Road,

which is already overloaded) would result from the proposed massive office development, and only one-third from the rail terminals.

It was Department of Transport officials who raised this scare quite late in the hearings on the King's Cross Bill. But if it is worried about overloading the streets it ought to object to the office development.

Nigel Seymour, 63 Esmond Road, London W14

Charity trustees' liability risk

From Mr Andrew Crawford.

Sir, Allison Smith's article ("Charity Bill", December 13) reporting on the amendments made in committee to the Charities Bill - giving trustees wider investment powers - may enable some charity trustees to sleep more easily for the time being.

Those trustees and their investment advisers struggling to operate within the restrictions of the 30-year-old Trustee

Investments Act 1961 will be only too aware of the risk of an inadvertent breach of trust arising from the misinterpretation of the Act. Such a breach of trust may lead to personal liability for those trustees.

It will be interesting to see whether MPs share similar concerns to those of the Lords. Andrew Crawford, Cameron Markby Hewitt, Solicitors, 40 Tower Hill, London EC3

The losers in the Lasmo bid

From Mr P N Bowker.

Sir, Page eight of Lasmo's offer document for Ultramar is entitled "Lasmo's delivery value to shareholders." This rings pretty hollow to Lasmo shareholders just now. Ultramar may have to yield to Lasmo but it looks like being a contest in which shareholders of neither side will win. In

view of the appalling public relations which Lasmo has suffered as a result of this bid, could it be that the bid will go down as the one in which senior management of both companies was replaced?

P N Bowker, 4 Riverside, Banbury, Oxfordshire

Ofwat strategy on metering

From Mr I.C.R. Byatt.

Sir, My recently published strategy on future methods of paying for water argues for a selective approach to metering. I am, however, concerned that there has been some misreporting of my comments ("Ofwat backs metered water for most areas", December 13) about the cost of metering, and would like to set the record straight. I have not said that installing meters would increase bills by £24 a year. I have deliberately not advocated a cash programme of universal metering which could possibly have an effect of this kind. Moreover, I am not contemplating adjustments to price limits which would permit this.

One strand of my strategy is selective metering in areas where water resources are under pressure. In such cases, companies will pay for the installation of meters, but will save money through deferring expenditure on resource development. The effect on bills should be small.

The second strand is to make it easier for customers to choose meters where they can reduce their bills. In such cases it is only fair to ask customers to contribute to the cost of installation.

I.C.R. Byatt, Ofwat, Centre City Tower, 7 Hill Street, Birmingham

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UK approach at Maastricht akin to political emergency first aid

From Miss Fiona Webster.

Sir, There are strong signs that the UK government has adopted an approach to EC social policy in Maastricht which is akin to political emergency first aid.

The prime minister and the employment secretary claim that the special protocol which provides for Britain to opt out of the EC's expanded social competencies and use of qualified majority voting is good for British industry. This up-beat approach does not seem to tally with reality.

While the other 11 member states have signed up to a more expansive EC social policy and an increased applica-

tion of qualified majority voting, the protocol stipulates that this will not apply to Britain. Meanwhile the Labour party has stated that, if it were to be elected in 1992, it would immediately scrap this opt-out clause for Britain before its anticipated implementation in 1993.

Even more unsettling is the possibility that, if Labour were not elected to government next year, its election at a future date could mean that Britain would have to comply with a raft of EC employment legislation over which it had no shaping influence. Britain found itself doing just this in 1973; what a sorry tale that his-

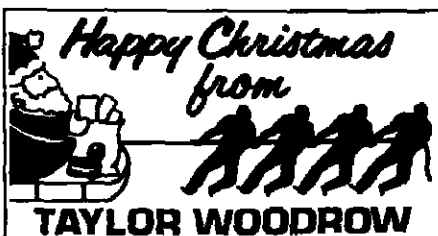
tory will repeat itself, as well as setting an unwelcome precedent for the EC's future integration process!

It is very unlikely, too, that Japanese and US industry will flood into Britain simply because of reduced labour costs. Such companies locate in the EC on the basis of strategy not expediency; they will want to be at the nerve-centre of the Community and not isolated on the political fringes. In any event, multinationals will have to respond to trends and pressures across the Community - employees do not need EC-wide European works councils in order to communicate with each other.

Ironically, the British government seems inadvertently to have ceded more power to the European parliament, where Britain's 61 MEPs may enjoy more opportunities to influence the shape of future employment legislation through the co-operation procedure than the British government will enjoy in the Council of Ministers under the protocol. I am sure that British MEPs look forward to the prospect of Mr Howard reporting to them!

Fiona Webster, 55 rue de la Madeleine, 1000 Brussels, Belgium

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FINANCIAL TIMES

Tuesday December 17 1991



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The Soviet chain of command always led to the Kremlin: the future is less sure Moscow faces nuclear button dilemma

By John Lloyd in Moscow

NO ONE is quite sure just what the Soviet chain of command over nuclear weapons - perhaps not even the Soviets.

When Mr James Baker, the US secretary of state, grapples with the post-Soviet leaders over the control of these weapons, he himself is likely to be talking to people who are also unsure of what they are talking about.

His hosts have assured him and the world that the nuclear forces are under full control. In part this can be taken at face value. Soviet forces, as far as is known, are at least as secure as those of the US. In some cases, the weapons are kept apart from their delivery systems; most procedures need collusion between different levels of command, making the all but impossible security at launch sites, at least of strategic weapons, is in the hands of special forces who remain (as far as is known) intact; and a variety of closed circuits, atmospheric sensors and switches protect the weapons from misuse or detonation.

The recent "Soviet Nuclear Fission" report from the Center for Science and International Affairs at Harvard's Kennedy School describes these as "multiple but not absolute" safety devices. It might be added that probably no such devices can be absolute.

The problem is not so much of security, but of command and control systems. These are much more than a Presidential Button. They are, in Soviet terms as elsewhere, a vast system of warning stations, monitoring and command built up over four decades in an effort to ensure as complete security as possible. Because of the system's age, and the very large number of production, storage, inspection, monitoring, communication and security installations, no one person or group is likely to have a complete

grasp of its workings. It is assumed to work but, of course, could only be fully tested in a real nuclear exchange.

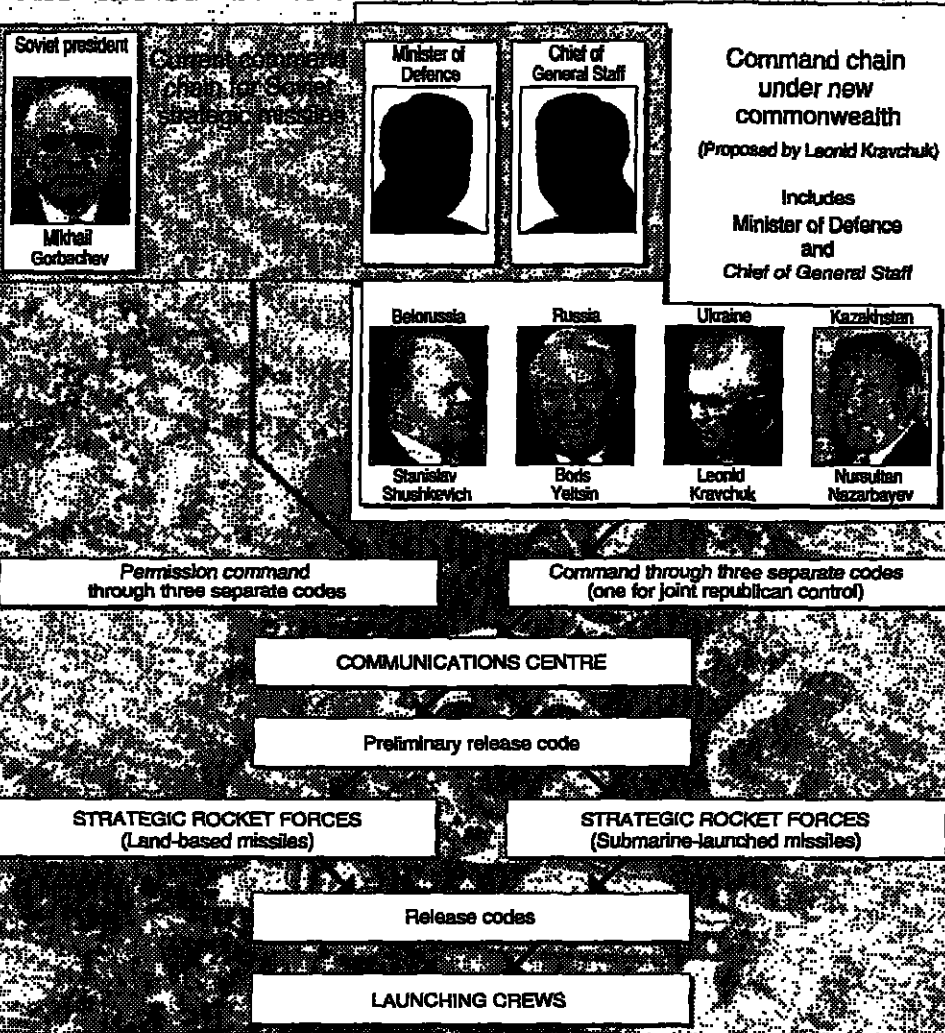
Further, though much of the system is based on the huge Russian landmass, some Soviet early warning satellites are launched from Kazakhstan and many of the radars are outside of the Russian Republic, in the Baltics and in the western states of Ukraine and Belorussia.

All of the command and control network leads to Moscow, but not everything, as far as is known, directly to the President. The apex of the command system is thought to be more diffuse than in the west: the authors of Soviet Nuclear Fission believe that, while the senior political figure would launch a strike without the military, the military could probably do so without the president - but only after a general consensus was available among top-ranking figures that it was desirable or inevitable.

However, the fact that the system does lead back to Moscow poses a large problem for the post-Soviet age. Up to yesterday, in the only available vision of how Soviet nuclear weaponry would be controlled (that of Ukrainian president Leonid Kravchuk), the leaders of each of the nations which make up the new Commonwealth of Independent States in which nuclear arms are situated would have his own button.

Assuming that Kazakhstan president Nursultan Nazarbayev joins the nuclear club, this would mean four buttons spread across half a continent, from Alma Ata in Central Asia through Moscow to Kiev and Minsk. Alma Ata is nearer Beijing than it is to Minsk; Minsk is half the distance from London than from Alma Ata. Yesterday, both Mr Yeltsin and Mr Kravchuk said that they no longer wanted separate

The nuclear button



buttons, but one button under joint political control. However, just exactly whose finger would be there was not made clear.

Nevertheless, even to make this vision feasible, the four leaders would have to be linked into a system constructed for the use of one, in order to have the required

amount of information quickly enough to make joint consultation meaningful.

While the president of Russia could hope to have available a relatively complete system, the other three could not. Such systems would be constructed, but they would be costly, time consuming and difficult to render secure.

This now appears to be what is demanded. Much more difficult would be any attempt to render them "independent" strategic nuclear powers - a proposition none have demanded, but one which must have occurred to them, and one which may yet appear in public debate.

Main concern in west focused on shorter-range tactical weapons

By David White, Defence Correspondent, in London

PROCEDURES to keep Soviet nuclear weapons under safe control are believed to have been strengthened since the coup attempt in August.

The system that must be followed before a strategic weapon can be launched is thought to mirror the US model closely. It involves personal electronic codes and repeated verification as the order passes through several layers of command.

Less is known about control arrange-

ments for shorter-range tactical nuclear weapons, which have become the main focus of concern. To enable these weapons to be used in a fast-moving battle, it is thought that regional commanders would be allowed to exercise greater autonomy once the initial permission was received.

The only strategic missiles outside the Russian Federation are in Ukraine, Belorussia and Kazakhstan, and account for 20 per cent of the total at

most. All the command and control centres are in Russia, as are the ports for nuclear-armed submarines and most of the nuclear storage sites.

Tactical weapons, on the other hand, were until recently spread throughout the republics, although most nuclear weapons in the Transcaucasus and Belorussia, as well as the Baltic states, are believed to have been removed. Western defence officials said the majority were believed to be in central storage

depots. They considered that nuclear weapons sites were physically well protected by KGB troops.

Confidence in the safety procedures depends on the existence of a clearly identified central authority. This is required not only to secure overall control over the nuclear arsenal but also to implement the unratified START treaty on strategic arms and to carry out the promised destruction of short-range land-based weapons.

Liquidator to probe share deals by Maxwell lawyer

By Richard Gourlay and Raymond Hughes in London and Alan Friedman in New York

THE DISCLOSURE in a London court yesterday that Mr Robert Maxwell's New York lawyer dealt in shares in Maxwell Communication Corporation and Mirror Group Newspapers could block Mr Kevin Maxwell's return to New York later this week.

The High Court was told yesterday that Mr Shelley Aboff, senior vice president of the New York Daily News - of which Mr Kevin Maxwell is chairman - had borrowed \$3m (\$4.4m) from a private Maxwell company to buy the shares before Mr Maxwell fled.

The court also heard yesterday that Mr Kevin Maxwell was invoking his legal right to silence in response to High Court orders requiring him to say what he knows about assets transferred from MGN and Maxwell companies' pension funds.

It was a letter from Mr Aboff, saying Mr Kevin Maxwell's presence in New York was essential, that helped the publisher's son to retrieve his passport last week after its surrender had been ordered.

The provisional liquidator of Bishopsgate Investment Management (BIM), which managed Maxwell company pension funds, said he would need to make "urgent inquiries" into the share dealings. He was concerned to know whether there was any connection between the share purchases and the \$427m currently missing from Maxwell pension funds.

Mr Justice Harman said he would decide tomorrow whether Mr Kevin Maxwell could travel to New York the

following day. He also deferred an application from Mr Ian Maxwell for return of his passport for a visit to his in-laws in the US over Christmas.

Mr Aboff is a long-standing associate of the late Robert Maxwell. He was named to the board of the New York Daily News shortly before the Maxwell-owned newspaper filed for bankruptcy earlier this month.

Mr Aboff was one of several new directors appointed personally by Mr Robert Maxwell at London and Bishopsgate Investment International, another firm months ago.

Mr Philip Heslop QC, for BIM, said that liquidators' solicitors last Friday received a call from lawyers representing Townsley, the stockbrokers, saying that they were concerned Mr Aboff had been in danger of breaching the Companies Act.

Mr Aboff had taken a £2.1m loan from London and Bishopsgate Group, another Maxwell private company, before October 8 to buy MGN and MCC shares.

Mr Aboff was also chief executive of Thomas Cook America, 50 per cent owned by Robert Maxwell Group, and Townsley became concerned that the transaction might be a case of a company providing financial assistance for the purchase of its own shares in breach of company law.

Mr Aboff had told Townsley that he had a "client/customer" relationship with London and Bishopsgate Group which had lent him the money to buy the shares on his own

behalf.

The judge was told Mr Kevin Maxwell had decided to rely on his privilege against possible self-incrimination in civil actions against him by BIM and MGN.

His counsel, Mr Michael Briggs, said Mr Maxwell had complied with part of the BIM order but had had to decide whether he could answer other questions without risking self-incrimination.

He would be asking the court to excuse him from further compliance with the disclosure orders.

The BIM order requires Mr Kevin Maxwell to give BIM's provisional liquidator information about transactions or dealings in BIM assets since October 1989.

He is also required to identify the individuals who authorised transactions, the places, dates and purposes of the transactions and the mechanism by which they were authorised. Also to identify anyone who received any benefit in any assets and the assets' present whereabouts.

The MGN order directed Mr Kevin Maxwell to disclose his knowledge of payments from MGN in which he had been involved.

Mr Philip Heslop QC, for BIM, said its order was intended to locate the assets and, so far as they were in banks, why they were there and how they got there.

Background, Page 24

UK manufacturing faces prospect of 'double-dip' recession

By Peter Marsh, Economics Staff, in London

BRITAIN'S manufacturing industry, which the government hopes will help pull the economy into recovery, faces the prospect of a "double-dip" recession, official figures suggested yesterday.

A sharp underlying fall in factory production since the summer suggests the manufacturing sector has started to run out of steam and that the outlook is even more bleak as export markets such as the US weaken.

According to the Central Statistical Office (CSO), manufacturing output dropped a seasonally adjusted 0.4 per cent in October compared with the previous month. This followed a 0.3 per cent fall in September.

On a three-monthly basis, which gives a clearer picture of underlying trends, factory production between August and October was down 1 per cent compared with the May-July period, the biggest three-monthly fall since April.

A weak manufacturing sector would place a question mark over the pace of the expected UK upturn and undermine the government's case in the run-up to a general election that the economy is on the mend.

Mr John Major, the UK prime minister, yesterday insisted in a House of Commons reply that "conditions necessary for resumed growth have now been established".

Mr Gordon Brown, the opposition trade secretary, went on the attack, saying the news "made a mockery of govern-

ment claims about a strong end-of-year recovery".

The decline has set in after several months in which factory output - which accounts for just over a fifth of gross domestic product and strongly influences other sectors such as services - had appeared to stabilise after the heavy falls in late 1990 and early this year. The Treasury's Autumn Statement last month said manufacturing output would increase by 3.25 per cent next year.

News of the decline in factory production took the gloss off a rise in retail sales volumes in November. The three-monthly drop in manufacturing output was especially marked for engineering products and cars, demand for which had been buoyed in the summer by strong buying pressure from overseas.

It increased fears that faltering growth in big export markets - especially Germany and the US - could delay or inhibit the upturn. Worries about the US economy were heightened by figures yesterday indicating a sharp decline in US industrial production last month.

The Treasury put a brave face on the UK figures, saying "contradictory numbers" were bound to arise as any economy moved out of recession.

The CSO's retail-trade figures boosted the Treasury's hopes that overall economic output will show a rise in the second six months of 1991 compared with the first half.

No gloed tidings, Page 6

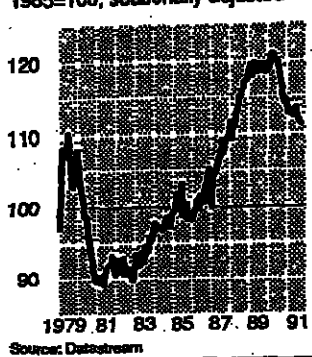
THE LEX COLUMN

The momentum of recovery

FT-SE Index: 2,440.8 (-10.5)

UK Manufacturing Output

1985=100, seasonally adjusted



Source: Datastream

bid. Since the day after the offer, Ultramar's share price has fallen by 27 per cent, Lasso's by 18 per cent. Relative to the market, Ultramar is very nearly back where it was before the bid rumors started, so the share price is not necessarily at risk if the bid falls.

One could argue that to justify its paper bid for Ultramar's assets, Lasso needed to demonstrate that downstream and upstream operations are incompatible. Granted, the bidder has achieved what Ultramar's shareholders could not: the company has partly cleared out its board and committed itself to financial targets. But if Ultramar survives, its spirited defence may come to be seen as less significant than investors' reasonable reluctance to take on more Lasso paper.

Had Lasso or anyone else been able to put straight cash on the table, that would doubtless have been the end of it.

Were it not for the exchange rate constraint, one answer ought to be in further falls in interest rates. With real short-term rates at 6 per cent, it is not surprising that the recovery lacks momentum. From this perspective, the weakness in the rest of the industrial world may even turn out to have a silver lining. Eventually it should allow the UK authorities to resume the progressive cuts in rates which were halted in September. The problem for the government is not only whether this will happen in time for the election, but also that it may be even harder by that time to find other reasons to feel confident.

House prices

Building societies are professional optimists. So when the Halifax says UK house prices will do no more than edge up at the end of next year, it is worth taking note. The society, after all, forecast a 5 per cent rise at the start of 1991, whereas the outcome has been a 3 per cent fall. If that record were repeated, its latest projection for 1992 would in time translate into the sort of meltdown in house prices the alarmists are now predicting.

There is certainly very little reason to be cheerful. The likely rate of repossession next year has doubtless been exaggerated in the highly charged political climate. But at roughly 6 per cent of the estimated 1.3m property transactions in 1991, they are already having more than a marginal influence on the mar-

ket. They will exert even more pressure if the volume of house sales continues to fall. The government will presumably take action in the run-up to the election to keep people in their homes. But though the idea of paying mortgage income support direct to lenders has some short-term attractions, the possibility of an increase in voluntary foreclosures has also to be taken seriously.

On top of repossession, there is the burden of unsold stock overhanging the market. The traditional year-end dash to meet sales targets is likely to extend well into 1992 as the financially straitened contractors continue to run for cash. The question is whether this collective rush for the door will make the write-downs they fear all the more necessary.

MFI

In one obvious sense, MFI's results are as gruesome as ever. Though net losses in the past six months are 17 per cent lower, they are still running at £12m. For a management buy-out with debt of £500m, this is a finite process. MFI's answer is to point to its maintained gross margins, unchanged payroll costs and continued retention in working capital. Assuming its bankers are happy to support it for another 18 months even without an upturn in the furniture market, it could prove a classic recovery play.

If so, the question is when it proposes to return to the market. The conventional view is that a loanmaking company cannot hope to pull in investors' funds, not at any rate until it can show some evidence of the effect of market recovery on its bottom line. Just conceivably, MFI might have such evidence in the next few months. It depends scarcely at all on the Christmas season - its stores will be closed this weekend - and very much on the January sales, which provide a quarter of annual turnover.

Its aim would then doubtless be to raise enough equity to clear its balance sheet of debt. In that case its net profits, assuming the 29 per cent rise in first half operating profit were repeated, would be around \$40m for the year. That in turn would require a multiple of 12.5 times to clear the debt. In a sector rated at 17 times, that might not be impossible. If MFI deserves a lower rating on account of the cyclical nature of its markets, it perhaps deserves a higher one for having survived at all.

WORLDWIDE WEATHER											
Place	C	F	Place	C	F	Place	C	F	Place	C	F
Algeria	13	55	Berlin	5	41	Chicago	2	36	London	8	46
Amman	13	55	Bombay	24	75	Cairo	16	61	Madrid	10	50
Antwerp	7	45	Buenos Aires	18	64	Caracas	28	82	Mexico City	14	57
Athens	14	57	Calcutta	24	75	Cebu	28	82	Monterrey	10	50
Bahia	23	81	Dakar	24	75	Colon	28	82	Nairobi	18	64
Bangkok	28	82	Hankow	10	50	Guangzhou	18	64	Rangoon	24	75
Barcelona	11	52	Hong Kong	18	64	Harbin	-12	10	Sao Paulo	18	64
Bombay	24	75	Los Angeles	14	57	Helsinki	-12	10	Santiago	18	64
Buenos Aires	18	64	Manila	24	75	Istanbul	10	50	Singapore	24	75
Calcutta	24	75	Medan	24	75	Jakarta	24	75	Sydney	18	64
Caracas	28	82	Moscow	-12	10	Kuala Lumpur	24	75	Taipei	18	64
Cebu	28	82	New Delhi	18	64	London	8	46	Tokyo	10	50
Colon	28	82	Seoul	-12	10	Lyons	8	46	Yokohama	10	50
Dakar	24	75	Shanghai	18	64	Paris	8	46			
Dhaka	24	75	Tientsin	-12	10	Rome	10	50			
Hankow	10	50	Urumchi	-12	10	St Petersburg	-12	10			
Hong Kong	18	64	Vladivostok	-12	10						
Los Angeles	14	57									
Manila	24	75									
Medan	24	75									
Moscow	-12	10									
New Delhi	18	64									
Seoul	-12	10									
Shanghai	18	64									
Tientsin	-12	10									
Urumchi	-12	10									
Vladivostok	-12	10									

Temperatures at midday yesterday. C-Celsius, F-Fahrenheit. S-Sunny, CL-Cloudy, R-Rain, B-Break, T-Thunder

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In Touch with Tomorrow
TOSHIBA

INTERNATIONAL COMPANIES AND FINANCE

MFI trims loss to £11.5m with 5% cut in overheads

By Bronwen Maddox in London

MFI FURNITURE GROUP, the furniture retailer and manufacturer, managed to cut its interim losses before tax to £11.5m (£20.8m) from losses of £16m as it pulled overheads across the group down by 5 per cent.

The group, valued at £718m in 1987 in one of the decade's biggest management buyouts, has been struggling to overcome recession, interest costs, and a reputation for poor quality.

Turnover for the half-year to November 9 was £319.2m, against £320.4m. In spite of price competition, its market share in kitchens and bedrooms rose, partly at the expense of Magnet, a second debt-laden furniture buyout.

In spite of "continued difficult trading" the group managed to hold gross profit margins at 58 per cent, partly by

increasing the proportion of products sold in its shops that were made by its manufacturing arm to 57 per cent from 54 per cent.

The group cut costs such as advertising and travel, resulting in a fall in overheads to £90.1m, compared with £95.2m.

The group has installed a new computer system to hold stock details at each store, and branches now give stock orders daily rather than weekly.

Tighter stock control and cuts in warehousing helped cut stock levels by £18.8m to £55m, and made delivery more reliable.

Net interest payable was £25.9m, against £24.9m; net debt remains around £500m, the same as in the corresponding period the previous year.

The group has debt repayment dates of £15m in April 1992 and £25m in October 1992.

Mr Derek Hunt, chairman, said a stock market flotation, which would significantly reduce debt "will depend on conditions improving in both the furniture market and the stock market."

Asda, the troubled supermarket group, has a 25 per cent stake, but has so far not suggested to MFI that it wants to sell.

The group plans to launch new kitchen, bedroom, bed, upholstery and office furniture ranges in the second half, including 12 new self-assembly kitchens and three new bedroom ranges.

Mr John Randall, finance director, said: "Ahead of Christmas things have been dull - but not worse than dull - and we should do well when turnover finally starts to grow."

Lex, Page 18

Continental splits main business division

By Christopher Parkes in Bonn

CONTINENTAL, the German tyre-maker, is to split its main business division into two separate profit centres - one servicing the car market and the other specialising in tyres for commercial vehicles.

The group, which simultaneously announced the departure of Mr Ingolf Knap, finance director, said yesterday that the restructuring would take effect on January 1.

With annual sales of DM10bn (£6.3bn), the corporation had become too big for "functional management", according to Mr Hubertus von Grünberg, group chairman.

"By decentralising responsibility for results to individual operational units which are closer to the customers and able to respond more quickly, we intend to bring about an improvement in earnings," he added.

"More leverage should be created for entrepreneurial action and specific responsibility for such action."

The company already runs its ContiTech industrial rubber business as a stand-alone profit centre.

The move followed the collapse two weeks ago of lengthy co-operation talks with Pirelli of Italy and a warning from Mr von Grünberg, that the company would report a "significant loss" for the current financial year. Sales rose 8.5 per cent in the first nine months, but profits would be hit by provisions for closing a Canadian factory and restructuring.

The new car tyre division will be headed by Mr Günter Sieber, currently the main board director responsible for tyre sales and marketing. The commercial vehicle business will be run by Mr Klaus Röcker, who becomes a full member of the group board at the turn of the year.

Both Mr Röcker, at present in charge of tyre research, and Mr Sieber will retain their current responsibilities in addition to their new jobs.

The company said the resignation of Mr Knap, 47, was "a normal career move".

Developers book into hotel boom

Leslie Colitt examines one German property group's success story

THE transformation of two relatively small property developers into the owners of Germany's largest hotel chain is remarkable even by the boom-or-bust standards which pass for the norm in Berlin these days.

Towards the close of 1989, Mr Klaus Groenke and Mr Axel Guttman were actually on the verge of a programme of retrenchment for their Klingbeil group. Then the Berlin Wall was breached and the property business in Berlin was stuck on its head.

The boom has been fuelled by soaring demand for office space, especially as the city is to again be the functioning capital of Germany. The upsurge in demand has come up against a very limited supply of office buildings.

Plans for new construction have been blocked in the east by an artificial shortage of marketable real estate caused mostly by conflicting ownership claims. As a result, office rents have jumped from an average of DM30 per square metre in 1989 to nearly DM100 in central districts of east and west Berlin.

This year, turnover at Klingbeil is likely to rise to DM1.5bn from DM300m in 1990, and the success story looks set to run for some time. Earlier this month, the government Treuhand agency awarded Klingbeil the contract to buy east Germany's sprawling Interhotel chain, a former state monopoly whose room and occupancy rates are the envy of western hotel operators.

Klingbeil paid DM2.1bn for 27 hotels ranging from the top-of-the-range Grand Hotel in east Berlin to three prefabricated hostels in Dresden with rooms resembling broom cupboards.

Financed by a consortium



The Berlin Wall: Its breaching fuelled the property boom

led by Deutsche Bank, the two Klingbeil partners put in DM200m each and pledged investments of nearly DM1bn to modernise the hotels.

The soft-spoken Mr Groenke said the Interhotel deal was good value for money and would even enable Klingbeil to build offices and shops on some of the hotel properties. Klingbeil has wisely protected itself against claims on the hotel properties from former owners. A clause in its contract stipulates that any of the

properties returned to a former owner entitles Klingbeil to get back the market value of the property from the Treuhand.

Negotiations on management leases for 70 per cent of the hotels are under way with Sheraton, Intercontinental, Holiday Inn, Ramada, Trust House Forte, Kampinski and Steigenberger. Ironically, it was Steigenberger which signed the first management contract with Interhotel last year which was to have been

the first step toward a takeover. However, the Treuhand vetoed the deal.

The buoyancy of the hotel market in east Germany is such that Klingbeil plans to build an additional eight hotels there for DM1.6bn. It already owns two large hotels in Berlin as well as the Sheraton hotel at Frankfurt airport, one of Europe's largest.

Klingbeil has invested another DM2.8bn in office buildings and other commercial properties in the east, most of them in surrounding Brandenburg state and in Saxony. They will be marketed as property funds.

However, Mr Groenke expects the boom to cool markedly by the mid-1990s.

In the 1970s and 1980s, Klingbeil flourished as a builder of highly subsidised, low-income flats in Berlin, an activity from which it withdrew in 1988. Builders of such low-rent housing in Berlin did extremely well for themselves.

"You could prosper as a builder without investing a penny of your own," Mr Hans Weppert, an official of the Berlin Building Department explained. General contractors were allowed to submit lump-sum bills to the city which invariably were inflated beyond sub-contractors' costs.

At present, the city has a desperate shortage of low and medium-income flats, and plans to subsidise between 80,000 and 100,000 such properties by 1995.

Mr Groenke agreed that "too many people had earned too much" in the past, but the pendulum had swung the other way and the general contractor was now effectively discriminated against.

Landis & Gyr trebles earnings

By Ian Rodger in Zurich

NET EARNINGS of Landis & Gyr, the Swiss building and energy controls and telecoms equipment group, more than trebled to SFr62.8m (£44.9m) in the year to September 30 following a substantial restructuring of operations and a strong increase in orders.

The directors of the group, perhaps best known as a maker of pay telephones and telephone cards, are proposing to restore the annual dividend to 10 per cent after lowering it to 8 per cent two years ago when the company suffered a net loss of SFr13.4m. That would make a dividend of SFr62.8 per registered share

compared with SFr16. They will also propose a substantial increase in share capital from SFr9.9bn to SFr18.4bn at the annual meeting on January 29. No details of the increase were given, but many Swiss companies have been preparing recently to split their shares once a federal law facilitating such a move becomes effective in the middle of next year. Many Swiss shares, including those of Landis & Gyr, are relatively highly priced or "heavy", and thus unattractive to foreign investors.

Consolidated turnover in the year to September 30 was up 10

per cent to SFr2.67bn, but the company said that if currency factors were excluded it rose 13 per cent. Operating profit was down 21 per cent to SFr110.1m as recessionary conditions squeezed margins in many markets and restructuring costs continued.

The directors noted that the sharp rise in the consolidated net income figure was from an exceptionally low level, SFr20.3m, last year. This year's net income is still not as high as the SFr65m earned in 1989. They said it was costing more to find new business and to maintain its research and development activities.

Securitas in SKr425m acquisitions

SECURITAS, the Swedish locks, alarms and guards company, has acquired the Swiss-based Protectas and agreed to buy Esabe, Spain's second largest guard services and cash-in-transit company. The cost of the two acquisitions is SKr425m (£74m), writes Robert Taylor in Stockholm.

Mr Helmer Schorling, Securitas chief executive, said the

deals will make Securitas the largest business concern in the European security industry, giving it estimated annual sales of SKr6.25bn next year with 60 per cent outside Sweden. The enlarged workforce will total 27,000 employees.

Since 1988, when the company bought three security service companies in Norway, Denmark and Portugal with a

combined turnover of SKr1bn, it has sought to develop a pan-European corporate strategy. Its resulting expansion has been impressive. Sales rose from SKr1.73bn in 1988 to a forecast SKr3.67bn this year, while its profits (after financial items) have increased from SKr73m to an expected SKr235m over the same period.

Both Mr Röcker, at present in charge of tyre research, and Mr Sieber will retain their current responsibilities in addition to their new jobs.

The company said the resignation of Mr Knap, 47, was "a normal career move".

Upjohn to contest UK ruling on Halcion

UPJOHN, the US pharmaceutical company, yesterday said the UK's Committee on Safety of Medicines (CSM) had recommended that its product licence be revoked for its best-selling Halcion sleeping pill, writes Karen Zager in New York.

The company said it would appeal against the

recommendation. Halcion sales were suspended in the UK in October amid concern about the drug's side-effects. Since then, Halcion has come under extensive review by the US Food and Drug Administration and the European Community's Committee for Proprietary Medicinal Products (CPMP).

In November, the FDA

approved new labelling and packaging for Halcion. Earlier this month, the CPMP said it supported the Halcion labelling and packaging changes, but confirmed the "absolute importance" of short-term use of the product.

Mr Samuel Isaly, an analyst at Mehra & Isaly in New York, said: "I would suspect that Halcion has already had its

usage circumscribed and the remaining users are probably loyal - people tend to swear by their sleeping pills. But the market fears that the drug will be pulled worldwide."

Upjohn has bought some time by getting the CPMP to expand its review to include all sleeping pills. But if it falls in Europe, it will almost certainly fall in the US.



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1/2 Year	Price	1/2 Year	Price	1/2 Year	Price
0000	17.72	0000	18.30	0000	18.30
0100	20.00	0100	18.40	0100	18.40
0200	21.50	0200	18.50	0200	18.50
0300	23.00	0300	18.60	0300	18.60
0400	24.50	0400	18.70	0400	18.70
0500	26.00	0500	18.80	0500	18.80
0600	27.50	0600	18.90	0600	18.90
0700	29.00	0700	19.00	0700	19.00
0800	30.50	0800	19.10	0800	19.10
0900	32.00	0900	19.20	0900	19.20
1000	33.50	1000	19.30	1000	19.30
1100	35.00	1100	19.40	1100	19.40
1200	36.50	1200	19.50	1200	19.50
1300	38.00	1300	19.60	1300	19.60
1400	39.50	1400	19.70	1400	19.70
1500	41.00	1500	19.80	1500	19.80
1600	42.50	1600	19.90	1600	19.90
1700	44.00	1700	20.00	1700	20.00
1800	45.50	1800	20.10	1800	20.10
1900	47.00	1900	20.20	1900	20.20
2000	48.50	2000	20.30	2000	20.30
2100	50.00	2100	20.40	2100	20.40
2200	51.50	2200	20.50	2200	20.50
2300	53.00	2300	20.60	2300	20.60
2400	54.50	2400	20.70	2400	20.70

Prices are determined for every half-hour in each twenty-four hour period. Prices are in pounds per contract-unit, rounded to two decimal places. To convert prices to pence, multiply the price by 100. The contract-unit is 1000 units of the underlying commodity. The contract-unit is 1000 units of the underlying commodity. The contract-unit is 1000 units of the underlying commodity.

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UK COMPANY NEWS

YJ Lovell £20.3m in the red and passes dividend

By Jane Fuller

YJ LOVELL (Holdings), the UK house builder, property developer and contractor which recently breached its banking agreement, made a pre-tax loss of £20.3m in the year to September 30, compared with a £18.4m profit in the previous year.

The group's borrowings, which totalled £11.4m at the year-end including off-balance sheet liabilities, are being treated as an overdraft by its seven banks, led by Barclays.

Mr Anthony Hitchens, chairman, said Lovell had the support of its main UK banks and would have sufficient facilities to cover this year's requirements, so long as there was not a "major deterioration in the financial position of the group".

The scale of the losses, which amounted to £27.6m at the retained level, was expected as the company had warned of £61.5m provisions nearly three weeks ago.

It also confessed that it would not pay a final dividend, in spite of having said it would maintain it when launching a £31m rights issue in April. This leaves the year's total at 2.2p (8.95p).

The share price fell 67 per cent to 32p on the day of the

warning, which intensified worries about the construction and building materials sector. Yesterday's details knocked 2p off Lovell's price, which closed at 35p - a tenth of the January 1990 level when it was bidding for Higgs & Hill.

The provisions were more than double the amount envisaged in April. Mr Hitchens said there had been a false dawn in the spring when it was believed that the improved affordability of houses would end the excessively long recession.

But the market had instead gone into decline again, necessitating a £12.7m write-down in the value of group's housing landbank - a cut of about 16 per cent.

The property portfolio was written down by £9.9m, or 19 per cent. These two figures comprised most of the £35.4m exceptional charges.

Below the line came a catalogue of closure costs, led by £20.4m for the urban renewal business.

The losses meant that in spite of the rights issue, net assets fell from nearly £92m (restated from £96m) to £70.4m. This accounted for the first breach of banking covenants, which had stipulated that net worth should not fall below

£86m. The second breach was interest cover which Mr Hitchens said was supposed to be about twice.

Although the figures showed operating profit of £11.8m (£39.9m) and interest payments of £6.7m (£13.9m), about £5.5m of interest had been included in provisions for business closures.

Net debt on the balance sheet was reduced from £39.9m to £28.7m, gearing of 95 per cent. Off balance sheet, there was a further £44.7m (£41.8m) of borrowings.

Mr Bob Seller, chief executive since April, said his target was for gearing to come down to 50 per cent encompassing all borrowings. "It won't be this year. By the end of 1993, providing we can make the property disposals we want to, it won't be far away."

Turnover fell to £379m (£408.2m). Construction pre-tax profit declined to £1.17m (£11.8m), residential and commercial developments lost £464,000 (profit of £8.12m), partnerships with local authorities and housing associations advanced to £5.01m (£3.43m). US operations lost £621,000 (profit of £2.64m). Losses per share amounted to 22.6p (earnings 23.5p).



Anthony Hitchens: Lovell has the support of its banks

COMMENT

Investors, who paid 130p a share in the rights issue, must be hoping that the latest set of provisions - the third bite at the cherry since the 1989-90 accounts - will be the last and that the warnings, which started in August 1990, are also over. Turnarounds in the loss-making divisions and continued soundness in construction

and partnership house building could deliver a pre-tax profit of £7m this year. Feed in further deterioration in Lovell's markets and it might do well to break even. With the banks closely monitoring the business, the risks mean that the low share price is not necessarily cheap, and those prepared to gamble will need some patience.

NEWS DIGEST

Hardys & Hansons tops £7m

PROFITS BEFORE tax of Hardys & Hansons, the Nottinghamshire-based brewer, rose from £6.34m to £7.04m for the 53 weeks ended October 4.

The 11 per cent improvement was achieved from a turnover, excluding VAT, 16 per cent ahead at £23m, comparable figures were for 52 weeks.

Earnings emerged at 96.33p (£1.83p) and a proposed final dividend of 24.1p makes a 37.5p (33.5p) total.

Ship sale boosts Graig Shipping

Graig Shipping, the Cardiff-based transport, mineral and investment company, achieved an increased pre-tax profit of £1.7m for the half-year to September 30.

The figure - up from £665,000 last time - was struck after profits of £3.56m (nil) from the sale of a ship and £2.66m (nil) written off investments.

Earnings per share came out at 10.8p (4.3p) after tax of £585,000 (£233,000) and there is an increased interim of 2p (1p).

Resort Hotels purchase option

Resort Hotels, based in Brighton, has entered a reciprocal option agreement with County Resort Hotels, a Business Expansion Scheme (BES) company which owns and operates seven hotels.

Under the agreement Resort will have the option to acquire the assets, liabilities and undertakings of County once that company's five-year BES period has expired in April 1993 or be required to acquire the company's equity for 9.87m new shares.

Based on a 98p middle market price for Resort shares on December 13, consideration would be £9.7m, representing a

discount of 6.7 per cent to County's net assets of £10.4m as at April 30 1991.

Bellwinch announces refinancing package

Bellwinch, the troubled house-builder based in the south of England, has announced a refinancing package which includes transfer of ownership of a £9.5m London Docklands site to its banks, a £2.8m open offer, capital reconstruction, and pay cuts for directors.

Following the announcement, shares in the company - suspended at 3p since August - resumed trading.

In the capital reconstruction, the company's existing 32.2m ordinary shares will be sub-divided and consolidated into 3.29m 25p converted shares and 98.7m 1.25p deferred shares.

About £2.8m net will be raised through a placing and open offer of 18.2m new 25p shares on the basis of two new shares for every five existing shares at a price of 25p each.

The new shares have been conditionally placed by Credit Lyonnais Laing with institutional and other investors. Midland Bank and Royal Trust Bank - which now own the Docklands housing site - have been granted options to subscribe for new shares which could result in their holding an aggregate 14.25 per cent of the enlarged share capital.

Bellwinch announced a £15.1m loss for the year to June 30, up from £4.85m the previous year.

Richmond Oil edges into profit

Richmond Oil & Gas, the US natural resources group quoted in London, returned pre-tax profits of £23,000, compared with previous losses of £10,000, for the half-year ended September 30.

The directors said the results did not reflect the benefit of most of the profit on the sale of the San Juan Basin nor overhead cost savings made subsequently to the period-end.

They said "significant further profit remains to be reflected in the second half".

Turnover expanded from £812,000 to £5.73m. There was an exceptional credit of £231,000 relating to the San Juan Basin sale.

Worthington rises to £244,000

Worthington Group, a button supplier and maker of sewing threads, achieved a rise in pre-tax profits from £234,000 to £244,000 for the six months ended September 30.

Turnover of £4.33m compared with £3.58m. The group is restoring interim dividends via a 0.3p payment. Earnings per share amounted to 1.7p (1.5p).

United Industries incurs £609,000 loss

United Industries, with interests in materials handling, springs and pressings, cutting tools and process machinery, incurred a loss of £609,000 pre-tax for the half-year ended October 5.

That compared with profits of £338,000 for the opening half of the previous year and with losses of £1.49m for the second six months.

There were exceptional costs of £106,000 (credits £438,000) but lower net interest charges of £555,000 (£748,000). Losses per share worked through at 1.93p (earnings 1.41p) and the interim dividend is being passed - 0.5p was paid previously.

Turnover declined from £21.47m to £16.53m.

Cont Stationery declines 21%

Continuous Stationery, the printer of business forms and stationery, suffered a 21 per cent downturn in interim pre-tax profits to £657,000.

Turnover for the half-year to September 30 slipped from £8.95m to £8.43m.

Although profits and turnover both showed improve-

ments over the second half of the previous year the directors pointed out that activity levels in the two divisions remained at "stable if depressed levels".

An uncertain outlook has prompted them to reduce the interim dividend by 0.4p to 0.8p. Earnings emerged at 2.61p (3.1p).

£3.5m buy-out at Crown Graphic

Crown Industrial Group, the corrugated board and case manufacturer, has sold Crown Graphic (Europe) to its management in a £3.5m buy-out supported by Lloyds Bank and 31, the investment capital group.

Crown Graphic (Europe) has three operating divisions with an annual turnover of £10m manufacturing and designing industrial instruments.

The opportunity for the buy-out arose after the parent company decided to concentrate on its core activities.

Amberley slides to £75,000

Taxable profits at Amberley Group, the US-quoted company involved in building preservation services, fell from £133,000 to £75,000 in the six months to September 30.

Mr Dennis Buckley, chairman, said the results were "adversely affected" by lower interest receivable than last time.

He also ascribed the downturn to the fact that the small increase in turnover - from £1.52m to £1.59m - was insufficient to generate gross profits at a level to make up for increased overhead costs.

Earnings fell to 0.59p (1.13p) per share.

Philip Harris up 36% to £624,000

Philip Harris Holdings, which supplies equipment and materials to the scientific, educational, industrial and medical markets, lifted pre-tax profits by 36 per cent from £459,000 to

£624,000 in the six months to September 30.

Mr Robert Jordan, who became chairman at September's annual general meeting, said: "In line with accepted practice, we have allocated the holding company costs to the operating divisions and have adjusted the year-on-year comparisons to reflect this change in policy."

With gearing lower at 36 per cent (59 per cent) and lower interest rates, the interest charge fell to £287,000 (£411,000). Turnover climbed to £38.6m (£32.9m). Operating profits in the education and scientific side fell to £473,000 (£502,000) and in the medical side rose to £438,000 (£288,000). Earnings were up at 5.11p (3.95p) and the interim dividend is held at 2p.

Anglo United seeks buyer for docks arm

Anglo United, owner of the Coalite smokeless fuel business, is putting the Seaham Harbour Dock Company on the market as part of its programme of disposals of non-core businesses to cut debt.

The docks in County Durham, made an adjusted profit before tax and interest of £1.4m in the year to end-March. Adjusted net assets at that date were £7.9m.

DC Gardner sells offshoot for £2.8m

DC Gardner, the accountancy and banking training group, has agreed to sell ATC Chart, its accountancy training subsidiary, to BNB Resources, the recruitment, advertising and public relations consultant, for £2.8m cash. ATC Chart will repay inter-company debts of £2.14m prior to completion.

At the same time the Gardner board is to be restructured as of December 31. Mr Stephen Johnson, chairman of Coutts, the replacement subsidiary, is to become chairman. Mr Barry Tople is to become chief executive and Mr Mark Allsup and Mr Max Nicholson have resigned.

Restructure and board changes at Aitch

By Daniel Green

AITCH GROUP, which supplies clothing to retailers and mail-order companies such as Burton, Freemans and Littlewoods, is restructuring and reorganising to try to stem worsening losses.

Mr Harry Rogers yesterday stepped down as chairman and chief executive so that he could take private the women's outerwear part of the business, the Naughty Clothing Company, which accounts for about one quarter of turnover.

Mr A. Michael Green becomes chief executive. He and Mr Richard Lawson, both newcomers to the board, now own about 15 per cent of the company's equity.

The new chairman is Mr Stuart Hollander, who has been on the boards of several textiles companies since he left Coats Viscella in 1986. Yesterday Mr Hollander blamed the restructuring and reorganisation on difficult trading in the high street.

Bill Samuel, the merchant bank, has given its backing to a financial reorganisation after three months of talks. A circular will be posted next month.

Aitch will keep its businesses in branded shirts, shirt manufacture in Northern Ireland, two menswear and two womenswear importers and a swimwear manufacturer.

Aitch lost almost £1m in the six months to May 31, more than in the whole of 1990. Half year sales were £18.7m.

FKI £20m US disposal

By Jane Fuller

FKI, the electrical engineering group, has sold its poorly performing rail-related air conditioning businesses for £20.5m (£11.3m) cash.

The sale will help to reduce gearing, which stood at 28 per cent in September on net debt of £75m. Knaptech, part of the C10th group, is the purchaser. The companies being sold are part of the Stone group and have factories in the US, Spain and the UK. Stone subsidiaries not involved in air conditioning are being kept by FKI.

When efforts to obtain a full audit failed, SCPSA filed the suit.

Fukutake expresses a continued interest in taking over Berlitz

By Emiko Terazono in Tokyo

FUKUTAKE Publishing, the Japanese correspondence course company which early last month agreed to buy a 55.6 per cent stake in Berlitz International from Maxwell Communication Corporation for \$265m (£147.2m), yesterday expressed its continued interest in Berlitz.

The Japanese company said it was still interested in buying Berlitz, the language instruction company, despite a pledge of the shares as collateral by Mr Ian Maxwell and Mr Kevin Maxwell for loans made by a Swiss based bank.

"Berlitz is to become an important part of our global strategy, and we have already procured funds for the purchase," said a spokesman for Fukutake. The company added that it was getting a little worried over the complicated situation in the UK, but its advisers - Nikko Securities Industrial Bank of Japan and Blackstone, US consultant agency - were taking care of the matter.

Fukutake said that it would wait for the outcome and did not intend to take any legal action against MCC or the two Maxwells.

Meanwhile, a spokesman for Mr Ryoichi Sasagawa, a Japanese billionaire and long-time friend of Mr Robert Maxwell, said Mr Sasagawa did not intend to purchase any assets

Attwoods 72% take up in rights issue higher than expected

By Richard Gourlay

ATTWOODS, the waste management company, where Sir Denis Thatcher is deputy chairman, yesterday announced a higher than expected take-up of its £20m rights issue which the troubled company was forced to seek in order to cut debt.

S.G. Warburg Securities said 72.4 per cent of the 82.9m shares were subscribed for and the balance was successfully placed yesterday morning with a wide range of institutions.

Some 27.2 per cent of the deeply discounted cash call was taken up by Laidlaw, the Canadian school transport to waste management group, which is Attwoods' largest shareholder.

Laidlaw also took up 3m extra shares in the deeply discounted 9 for 25 cash call, raising its stake to 29.97 per cent.

Attwoods share price rose 10p to 110p.

Mr Ken Foreman, the chairman, welcomed the outcome of the rights issue. "The underlying business is sound but we have a lot of damage repair to do," Mr Foreman said.

Last year some 69 per cent of Attwoods' profits were in the US and 75 per cent of its sales. Mr Foreman said sales were holding up both in the US and in the UK.

Proceeds of the rights issue cut net debt to £45m and gearing to 19 per cent.

Mr Foreman said two investigations in the US, including a criminal investigation by the US Defence Department, were "not serious" and that no charges had yet been brought against the company.

GWR replaces chairman as litigation looms

By Norma Cohen, Investments Correspondent

SHAREHOLDERS in Great Western Resources, including the Kuwait Investment Office, have forced the replacement of the company's chairman, Mr Dan Pena.

The new non-executive chairman is Mr Howard Wolf, a senior partner in the Houston, Texas-based law firm of Fulbright & Jaworski who has previous experience in reversing the fortunes of several troubled companies.

Mr Pena will remain as president and chief executive of the beleaguered oil, coal and gas concern. A group of shareholders, including the KIO - which has a 32 per cent stake - and GWR's own financial advisers were said to have supported the appointment of a new chairman after Mr Pena disclosed he had received an additional \$2m (£1.10m) in payments from the company in addition to his annual salary.

A portion of those payments were in the form of loans which shareholders will be asked to approve at the company's annual meeting early next year.

Yesterday, GWR said it will omit its final dividend for the fiscal year ended September 30.

The company also said it is in talks with its banks regarding a restructuring of its debts, which totalled £77.5m as of March 31, 1991.

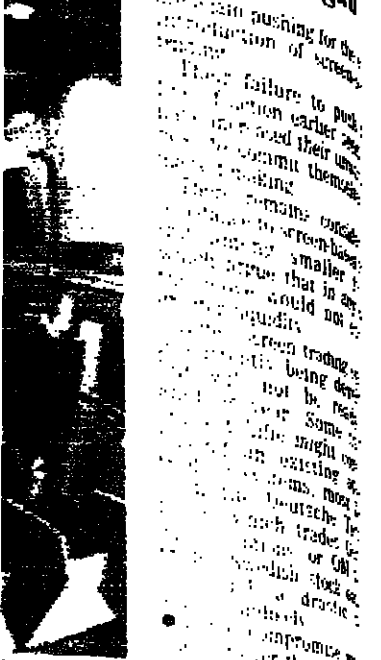
The company's financial difficulties stem from a suit filed against it in November 1990 by its single largest customer, South Carolina Public Service Authority, in which it charged GWR with conspiracy, fraud and inducement to breach fiduciary obligations.

SCPSA is seeking \$60m in damages, claiming that it had paid too much for coal purchased from GWR. Since the suit was filed, SCPSA's former purchasing manager has been indicted on charges of accepting payments.

SCPSA had an agreement to purchase all the coal produced by a single GWR subsidiary and was responsible for 53 per cent of all GWR's revenues. However, following an investigation by South Carolina law enforcement authorities and the Federal Bureau of Investigation into SCPSA's supplier contracts, SCPSA sought an audit of GWR's books.

When efforts to obtain a full audit failed, SCPSA filed the suit.

on trading writes Tracy Corrigan



These failures to pay dividends earlier than expected have caused their own problems. They could not pay dividends for the first time in 1991.

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UK COMPANY NEWS

GPG more than doubles to £11m

By Vanessa Houlder, Property Correspondent

GPG, the investment company run by Sir Ron Brierley, the New Zealand entrepreneur, more than doubled its pre-tax profits from £4.7m to £10.8m in the year to September 30.

This is the first set of annual results after the formation of the company from a rump of the Guinness Peat financial services group, GPG, which started as a shell company with £115m in cash a year ago, now holds 25 stocks.

Sir Ron said the year had been a good one. "The figures in this year's report are in sharp contrast to the trail of misfortune to which shareholder-

ers became accustomed in recent times," he said.

However, he complained that "one remaining unsatisfactory aspect" was the continued suspension of GPG's shares on the London Stock Exchange. The shares, which are listed in New Zealand, were suspended in London a year ago because the company was merely a cash shell.

"This [the suspension] is quite inappropriate and inconsistent with the company's economic revival and we are making efforts to resolve this matter as soon as possible," said Sir Ron.

The bulk of the profits came from interest income from bank deposits of £5.3m. The company also benefited from a non-recurring profit of £5.7m from the disposal of a Management Compensation Group. Provisions against debtors totalled £3.4m. Sales increased by 11.2 per cent to £1.89m (£1.7m).

Sir Ron said that six of the stocks offered "good prospects for active participation in the foreseeable future".

Since the balance sheet date, GPG has increased its holding in Tyndall Australia, a fund management and life insur-

ance group, to a level where it is expected to become a subsidiary. The company has a current offer for ASC, a small Sydney-based investment company.

During the year, GPG repaid £30m to its shareholders, which more than halved the opening balance of shareholders' funds of £61m. After adjusting for the capital repayment, net tangible asset backing per share increased by 38.2 per cent to 12.21p (8.94p).

Earnings per share increased from 1.45p to 3.35p. No dividend was declared.

Dunn buy Prospect to £3.53m

IN THE year to September 30 - one of "great transitions" - Prospect Industries, the Hull-based engineering group, saw pre-tax profits vault from £478,000 to £3.53m.

Mr Philip Wilbraham, chairman, said that with the May acquisition for £14.25m of Dunn International, the engineering services company, "Prospect has changed from a modest component manufacturer into a major project manager for the power generating industry." Turnover leapt to £30m (£6.35m).

The results incorporate four months' trading from Dunn as well as a full year from Ipswich Electronics, now the group's second largest business. After "a concerted squeeze on working capital throughout the group", gearing stood at 36 per cent at the year-end, against the 200 per cent at the time of the Dunn acquisition.

Dunn made pre-tax profits of £3.28m on turnover of £20.8m in its four months, while the components businesses made £161,000 on turnover of £9.15m.

Earnings soared to 2.68p (0.55p) per share and the final dividend of 0.3p (0.1p) lifts the total to 0.4p.

Walker loses appeal against plans to oust him from board

MR GEORGE WALKER, the deposed head of Brent Walker, yesterday failed in a renewed court attempt to halt plans for his removal from the leisure group's board.

Mr Walker, who has already been removed as chairman and chief executive, had sought an injunction banning eight banks involved in re-financing plans for the group from moving resolutions to oust him as a non-executive director at an extraordinary general meeting on Thursday.

However the Court of Appeal ruled in effect that, having now accepted his removal as chief executive by Brent Walker, and issued a writ for damages against the company, Mr Walker had no right to apply for a court order to stop his removal from the board.

The banks have made it clear that restructuring finance will not be made available if he remains as a director.

Mr Walker is said to have subscribed £2.2m of his own resources to the re-financing plan. Jassaro SA, a Walker family trust said to have subscribed £27m through a loan from Standard Chartered Bank, joined him in his move for an injunction.

Lord Justice Stocker pointed out that Mr Walker and Jassaro would be far worse off if the injunction were granted "because the banks will withdraw their support and Brent Walker will inevitably collapse."

Last July, on the eve of a meeting at which the banks were to call for his removal, Mr Walker was refused a High

Court order banning them from doing so.

In the event, the banks were unable to get their resolutions carried at the meeting and Mr Walker has remained on the board.

His appeal against the High Court's refusal to grant an injunction was launched when the banks renewed their move to end his directorship.

The banks involved are Standard Chartered, Lloyds, Hill Samuel, Caisse Nationale de Crédit Agricole, Bank of Yokohama, Svenska Handelsbanken, Arab Banking Corporation and TSB.

Mr Walker and Jassaro were refused leave to appeal to the House of Lords against yesterday's ruling, although they may seek an emergency sitting of the law lords before Thursday.

Manders expands paint side via £5.7m purchase

By Paul Cheeseright, Midlands Correspondent

MANDERS (Holdings), the Wolverhampton-based paints, inks, decorative products and property group, is taking over Windeck Paints of Bingley, West Yorkshire, for £5.6m.

"The move takes us into the own-brand business for retail multiples," said Mr Roger Akers, the Manders chief executive.

Payment for the acquisition is by the issue to Windeck of 3.14m new Manders shares. Klenwort Benson has agreed

to find buyers for the shares or to buy them itself at a price of 180p a share, a discount of 9p on the Manders market price just before the announcement.

Windeck made profits before tax and interest of £0.5m on a turnover of £3.8m during the nine months to December 1990. Its tangible assets are valued at £2.3m.

The company specialises in the manufacture of domestic paints, sold by retail multiples under their own labels.

Mosaic lifts interim despite static profits

MOSAIC Investments, the Birmingham-based industrial holding group, is increasing its interim dividend despite static profits, writes Paul Cheeseright.

The group, which has sought to make diversity a virtue through the development of a portfolio of subsidiaries active in specialised markets ranging from car security devices through spirit measures to the character licensing of Teenage Mutant Hero Turtles, yesterday announced pre-tax profits

for the six months to October of £3.24m. This compared with £3.35m in the same period of 1990.

Earnings per share for the 1991-92 first half slipped to 12.6p against 14.05p. The interim dividend has been set at 3.75p against 3.5p at this time last year and a full payment for 1990-91 of 9.25p.

During the first half, the group's turnover rose by 27 per cent to £26.77m (£20.33m). The rise was spread across the group's four divisions.

BTR Australian minorities valuation

By Mark Westfield in Sydney

THE Australian Securities Commission (ASC) has appointed an independent expert to value the minority shares in two Australian companies acquired by BTR as a result of its £1.55bn takeover of Hawker Siddeley.

Hawker owns 85 per cent of Westinghouse Brake & Signal

Co (Aust) and 70 per cent of aircraft parts maker Hawker de Havilland, which have fallen under the control of BTR since it reached 70 per cent acceptance from shareholders of the UK parent late last month.

BTR has already appointed to the Westinghouse board two

directors, Mr Alan Jackson, BTR's chief executive, and Mr Graeme Pearson, managing director of BTR Nymex, another BTR Australian subsidiary.

Westinghouse had earlier retained Lloyds Corporate Advisory Services to advise the board on the position of minorities.

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The Commission would like to receive evidence in writing by 17 January 1992 to be sent to: The Reference Secretary (Manchester Airport), Monopolies and Mergers Commission, New Court, 48 Carey Street, London, WC2A 2JT.

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مكازم الاجل

TURKISH FINANCE INVESTMENT & INDUSTRY

Tuesday December 17 1991

Promises of a better life



For many of Turkey's people, the return of Süleyman Demirel 11 years after he was

ousted in a coup is seen as the start of a new era. He is promising reforms more radical than anything since the republic was founded by Mustafa Kemal Atatürk. John Murray Brown reports

IT SAYS something about the state of Turkish politics that a man who has already been prime minister six times should be greeted with such popular fervour on the seventh occasion.

Mr Süleyman Demirel could yet surprise his critics. The veteran 68-year-old conservative, who became Turkey's new leader following the October general election, is promising reforms more radical than anything since the founding of the Republic by Mustafa Kemal Atatürk in the 1920s.

Familiarity, it is said, breeds contempt. But for many of Turkey's 58m people, Mr Demirel's return 11 years after he was ousted by a military coup, is seen as the start of a new era. The optimism is hard to fathom. Mr Demirel heads a fragile coalition between his True Path party and the Social Democratic Populists. Political division may yet derail the government's best efforts.

He inherits an economy suffering rapid inflation, high real interest rates and a mounting budget deficit. Moreover his government is likely to encounter the problems of growing labour unrest, environmental concern and student protest which the outgoing

Motherland party was able to side-step when it came to power in the wake of the 1980 coup.

Mr Demirel has nonetheless caught the public mood with his liberal political programme, something President Turgut Ozal tried but was unable to pursue without party support. Human rights, the problems of Turkey's 10m Kurdish minority, the crises in the universities and the legal profession: on all these issues Mr Demirel is pledged to roll back the authoritarian constitution framed by the military.

The changes could have far-reaching effects on the Turkish workforce and on education standards. However it is on the economy where Mr Demirel faces the greatest challenge. In the 1970s, Mr Demirel had a reputation for political expediency. On the economy, he was better known as a *dirigiste*, raising Turkey's trade barriers to protect domestic industry.

His supporters still maintain it was those policies of import substitution – the systematic replacement of imports with national equivalents – which provided the platform for the performance of the 1980s, when

exports fuelled average growth rates of more than 6 per cent.

Mr Demirel's new programme pays grudging tribute to the market reforms undertaken by Mr Ozal. Where he departs from the Ozal legacy is in the implicit call for an increased role for government in the country's economic and industrial affairs.

Mr Demirel is already involved in the difficult process of changing the guard in the civil service. Top bureaucrats are holding their breath in anticipation of their marching orders.

Some of the 500,000 civil servants were political appointees, with salaries but no real jobs. But inevitably the axe will fall on gifted technocrats whose only real fault is to have been hand-picked by the previous Motherland party administration.

The coalition has a small breathing space. Economists predict a slowdown this year. The current projection is for growth of 2.5 per cent, compared with about 9 per cent in 1990, largely the result of declining investment, the Gulf war and the uncertain political environment at home. This has helped restrain inflation to 70 per cent, barely enough to keep pace with a population expanding at 2.5 per cent every year.

Meanwhile the trade picture is not getting any easier. Until the Gulf War and the UN sanctions, Iraq was historically Turkey's second-largest trading partner. New ties are being forged with the Turkish-speaking Soviet Republics, with Turkey hoping to provide a conduit for European and US companies. Neza, the local subsidiary of Northern Telecom, for example, is exporting digital switches to Azerbaijan and other republics. However finance will be the main problem.

There is talk of a Black Sea economic zone, a Balkan community, even a free trade agreement with the US. But the heart of the current trade malaise is Turkey's relations with Europe, traditionally the target for half of its exports.

One reason is the lack of political progress, with Turkey's application for EC membership shelved in 1989 and now increasingly distant. EC officials believe Turkey



Ankara: Talk of a Black Sea economic zone or a Balkan community

Picture: Terry Kim

remains on track for a customs union with Brussels in 1995 under its 1960 Association Agreement. Mr Demirel is expected to propose a new unified tariff system which could in the short run increase duties as special funds are consolidated.

Ankara's own concern is the growing protectionism. Last year, Turkey was cited in more EC anti-dumping investigations than any other country. The EC argument that this is a judicial matter cuts little ice

with Turkish exporters struggling to expand markets.

Perhaps a more positive way to view the current dispute is as a measure of Turkey's newfound competitiveness.

To survive in any environment where borrowing costs are at 110 per cent, a business has to be robust.

Turkey is learning that its advantage no longer lies in low-cost labour. With recent settlements, real wages have regained their pre-1980 level. The prospect of legislation to

lift union restrictions may prompt even higher wage demands.

Turkish groups are now gaining access to new technology and markets through foreign joint ventures to achieve the scale economies needed to compete. State funds are also to be made available to support research and development – the seed corn of a company's future growth.

One shortcoming is that many companies remain preoccupied with Turkey's large

home market. Sabanci Holdings, the country's largest industrial group, this year signed two important deals with vehicle manufacturer Toyota and US cigarette maker Philip Morris – both investments targeted for domestic demand.

More worrying is the fall in domestic investment, particularly in manufacturing. As a result, industrial employment levels are also expected to fall this year. Indeed, despite privatisation efforts, the Turkish state still accounts for about half of gross fixed investment.

The government is pledged to promote portfolio investment through the Istanbul stock exchange. Insurance companies and pension funds are to be encouraged in a bid to increase market liquidity.

But ownership presents a problem, with many businesses still concentrated in the hands of a few families. The speculative nature of so much of the share activity on the exchange is one disincentive for a company to go public. But the fundamental reason remains control.

The government's own task is to tackle the problem of the public sector deficit which is now more than 10 per cent of GNP.

Government paper accounts for more than 80 per cent of capital market transactions, and dominates banking assets, crowding out the private sector and fueling interest rates which in turn add to industry's costs.

Turkey continues to suffer from the immaturity of its capital markets, the narrowness of the tax base and the need to contain foreign borrowing.

But without tackling the deficit, the danger is the government will have to resort increasingly to treasury subventions which monetise the debt and add to the inflation rate.

Turkey's public sector is not large by the standards of the Organisation for Economic Co-operation and Development, while its public services are widely considered inadequate.

But it is hard to see how, without wide-ranging structural reform, Turkey can catch up with its competitors and fulfil Mr Demirel's promise of a better life.

IN THIS SURVEY

■ The economy: Turkey's growing confidence as an exporter has been largely overshadowed by the woe of its public finances. The new government's brief honeymoon seems about to be disrupted by a whole series of problems. Page 2

■ Bankers are preparing for leaner times. The industry looks set for a period of consolidation after the profits record of recent years. Page 2

■ Insurance: The new element of competition, while freeing the industry from tariffs, has set alarm bells ringing as companies warn of the effects of price-cutting. Page 3



The Turkish car industry is enjoying dynamic growth with a 40 per cent increase forecast on 1990's sales. Page 4

■ Stock exchange: The formation of a new government breathed some life into a deflated Istanbul stock exchange. Page 4

■ Electronics: The industry has come a long way since the late 1960s when the government identified a need for an indigenous sector. Page 5

■ Editorial production: Phil Sanders

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TURKISH FINANCE INVESTMENT & INDUSTRY 2

John Murray Brown reports on the economy

The honeymoon is over

LIKE a footballer's comment after the big match, Turkey's recent economic performance has been one of two halves, with the country's growing confidence as an exporter largely overshadowed by the woeful state of public finances.

"Turkey has no problems with the rest of the world, only with itself," says one foreign economist.

The new government's brief honeymoon looks set to be disrupted by rising inflation, high interest rates and a widening deficit on the budget.

Mrs Taner Çiller, an attractive 45-year-old academic better known for having forced her husband to take her maiden name, has been entrusted with introducing tax reform and restructuring loss-making public corporations.

Her task will be made all the more difficult by the need to reconcile the broadly liberal instincts of the True Path party with the views of its social democratic coalition partners, who are less than enthusiastic about the market.

The longer-term challenge is to reverse the recent decline in private sector investment while maintaining the growth in exports at a time when \$7bn has to be found every year to service the country's \$43bn foreign debt.

Since Turkey liberalised its economy in the 1980s, growth has averaged more than 6 per cent. In the mid-1980s, a depreciating currency, a raft of export incentives and industry's idle capacity helped to double Turkey's exports. Then, with the lira showing real appreciation in 1990, investments shot up. The growth in imports was more dramatic as the freeing of the

trade regime fueled private consumption.

Over the past year, Turkey has seen an 8 per cent real depreciation of the lira. Gross national product is estimated to have grown by just 2.5 per cent compared with close to 9 per cent in 1990 - largely due to the effects of the Gulf War, the fall in imports and continued tight monetary policy.

The slowdown has nonetheless taken heat out of the economy. The picture has been further improved with aid - due to Turkey's role in the Gulf War - contributing about \$1.8bn or 20 per cent of the public sector's borrowing needs.

The grants have been treated as current items. Thus the current account for the eight months to August was showing a surplus of \$621m.

In addition, Turkey's foreign exchange reserves stood at almost \$12.5bn in November, enough for seven months of imports.

In the immediate wake of the Gulf War, Turkey was thus able to postpone the imposition of a new austerity package. Today, however, inflation is rising. The annual rate touched 70 per cent in September before falling back. Price increases for state enterprise products, delayed by the outgoing government, are likely. The government can mask the public sector's inefficiencies by raising prices, but only in the



Mrs Taner Çiller: entrusted with introducing tax reform and restructuring loss-making public corporations

short term. The policy will further fuel inflation if monetary growth expands to accommodate. Monetary policy has been free wheeling for several months already as electoral spending made it all but impossible for the central bank to keep to its targets.

The unions, meanwhile, have been promised greater political freedoms. This could translate into new wage demands, creating further inflationary pressures. Internationally, Turkey's trade performance continues to improve

but the search for new markets looks uncertain. Turkey is already the subject of a number of EC anti-dumping measures - more than for any other country. Negotiations continue with Brussels on tariffs in line with Turkey's commitment to a customs union agreement due to be agreed in 1995.

As for its Middle East business, talks are deadlocked on opening the pipeline with Iraq, Turkey's second-largest trade partner. Baghdad refuses to conform with UN Resolution 706 calling for a one-off oil shipment worth \$1.5bn. Business with former eastern bloc neighbours and the Soviet republics will remain difficult as long as hard currency shortages persist.

Remittances from overseas workers will provide some relief, although this big foreign exchange earner looks set to fall this year from the \$3bn in 1990.

The tourism industry represents the one bright spot, with early bookings indicating that receipts may well reach \$4bn in 1992, up from \$2.5bn projected for last year.

On public finances, Mrs Çiller's room for manoeuvre is limited. As a share of GNP, the Turkish public sector is the smallest of the Organisation for Economic Co-operation and Development (OECD). Public services are often inadequate. On the expenditure side,

civil servants' salaries and debt service comprise about 70 per cent of the total budget outlay. The army will want to see defence spending increase as it bids to upgrade key technologies. The government is also pledged to continue to support the vast GAP south-east Anatolia irrigation project, vital if the economy of this troubled Kurdish-speaking region is to revive.

Most economists believe there is some scope to raise revenues in what is one of the least taxed countries in the OECD. The government has said it will review some of the tax exemptions and immunities. Interest paid on both government and other securities is currently tax deductible - an unnecessarily generous provision in an environment of high inflation.

The government's prescription for industrial recovery is more controversial. After years of market-based reforms, the new government is talking of engineering industrial development by way of incentives for foreign investors and subsidies for local producers. Privatisation is only to be used to provide equity capital for new investments.

The programme, if implemented, could mark the biggest shift in Turkish policy since the days of import substitution in the 1970s.

But it will take money. Without correcting the fiscal imbalance it is hard to see how government funds will be available for the sort of industrial promotion envisaged.

Equally, the monetary and fiscal reforms will come to nothing without a more radical shake-up of the state enterprise.

shift in bank loan books with the emphasis increasingly on consumer credit rather than on lending to manufacturing industry.

Some economists are concerned at the recent proliferation of new banking licences awarded to domestic banks and new foreign banks. Another imponderable is the effect of the recent buying spree on bank balance sheets as Turkish banks snap up overseas operations in Europe and the US. The more conservative of Turkish bankers dismiss the move as a fad.

A richer prospect is the merger and acquisition business. Many in the industry expect corporate finance work to take off in the next few years as Turkish search out foreign partners and foreign investors take direct equity stakes to gain more management control over Turkish businesses.

Today, bankers wait to see how the new government will flesh out its proposals on tax reform and improve the efficiency of the state sector companies. One banker warned that the changes proposed by the new government, in relaxing the prudential ratios, could in the short term increase banks' funding costs.

The first task will be to reduce the demand for treasury financing. By increasing the financial discipline of the state sector, the government hopes to cut the deficit. Only then will the government tackle the question of banking sector reforms.

John Murray Brown

Banks broaden their horizons

Building ties overseas

NO longer content with their insulated domestic market, Turkish bankers are dipping their feet in international waters, embarking on joint ventures and acquisitions in Europe and the US.

The country's banking sector has become visibly more sophisticated in the past few years. The potential for growth in retail banking, with the introduction of credit cards and automated teller machines, was one incentive for Turkish banks to build ties abroad.

At the same time, a surge in foreign trade made Turkish businessmen, constantly on the lookout for cheaper financing, aware of different products offered on international markets.

According to Turkey's Banks Association, Turkish groups now control seven banks in western Europe and three in the US. It is no coincidence that their main activities are trade financing and foreign exchange transactions: these are the two areas where banks in Turkey have recently found it easiest to make money.

Foreign bankers in Istanbul dismiss the suggestion that Turkish expansion abroad might affect their own flourishing trade financing business. They acknowledge that by raising their profile through a foreign presence, Turkish banks can effectively increase their funding leverage. "A Turkish bank in Paris can get more deposits from other Turkish banks much more easily than in Turkey, even if it's only a small operation," says a foreign banker.

Central bank supervision in Turkey is tighter than in the past. By 1993, the banks' capital adequacy ratios must be brought up to international levels and for the past three years, banks' accounts have been externally audited.

The preference shown so far for European Community countries reflects the belief of some Turkish bankers that gaining a foothold in Europe in advance of the single market will give them a competitive edge later in the 1990s.

However, some institutions such as Ziraat Bankasi, the state-controlled agricultural bank, are keen to establish a broader international network. Ziraat, Turkey's biggest commercial bank, has transferred itself from an unwieldy state credit agency into an outward looking modern institution under Mr Cokdemir Unsoy, a US-trained banker. Deutsche-Turkische Bank, Ziraat's joint venture in Frankfurt with a local bank, with capital of DM33m, is intended to provide advanced financing assistance with the initial aim of securing a larger slice of German-Turkish trade than a Ziraat branch could aspire to on its own. Ziraat is also making a US acquisition, taking advantage of the plunge in share values of American banks, as well as preparing joint ventures in Soviet republics.

Three other Turkish banks, two state-owned and one private, have together targeted the French market, setting up a joint venture in Paris with Banque Worms which is capitalised at FF80m. In addition to trade financing, the new institution, Banque de Bosphore, offers investment banking and capital market services. Like its Frankfurt counterpart, it also aims at servicing a large community of expatriate Turkish workers.

The privately-owned partner in the Paris venture, Finansbank, last year made the first Turkish bank acquisition in Switzerland, acquiring a multi-bank institution, FCB Privatbank Geneva, that had done very little business during two years in operation.

Mr Husein Ozyegin, who founded Finansbank four years ago, has a reputation for being one of the most aggressive of younger Turkish bankers. His Swiss acquisition, seen as a launchpad for doing business with eastern Europe, has the advantage of being able to offer anonymity for customers under Swiss banking law.

At Iktisat Bank, another private institution, Mr Erol Aksoy is tracing a similar path with acquisitions in France and the US.

Iktisat holds a 75 per cent stake in Banque Internationale de Commerce (BIC) in Paris, with paid-up capital of FF70m. Last year it paid \$8 (eight) to take control of Park Avenue Bank, a New York institution with an unimpressive record in private banking.

Under Mr Aksoy, Park Avenue is focusing on specialised trade finance, offering a range of services to East Coast exporters.

"Our strategy is half local business, half international. We prefer to act as lead managers in the syndication market, keeping only a small part of the Turkish risk on our books," Mr Aksoy says.

However, foreign acquisitions have not always been plain sailing for Turkish banks. The Çukurova group, an industrial conglomerate which owns four banks - including one in Germany - was the leading bidder for British and Commonwealth Merchant Bank (BCMB) after its collapse in 1989. But the deal collapsed after two British clearing banks showed reluctance to roll over their interbank deposits with BCMB in order to provide it with liquidity.

Iktisat, too, had its share of difficulties in Britain. When it became clear that Bank of England approval would not be forthcoming for a BIC branch in London, a trade finance company was set up instead.

"We decided to start doing business in London anyway, establishing a presence and getting to know the market. We'll be applying for branch status early in 1993," Mr Aksoy says.

Kerim Hope

BANKING

Leaner times ahead

TURKISH bankers are preparing for leaner times. After the astonishing profits record of recent years, the industry looks set for a period of consolidation.

For the past six months, as the country approached elections, boardroom discussion has been dominated by one issue: that of interest rates.

The tight money policy pursued by the central bank, increased banking costs as banks expand their networks and switch to computerisation coupled with the growing budget deficit, have pushed up the cost of credit.

In real terms, only Ziraat the state agricultural bank, now offers negative real rates. The rate of interest on a one-year bank deposit reached 80 per cent in late November before falling on the announcement of the economic programme of Mr Demirel's coalition government. Turkish manufacturing, meanwhile, is paying close to 110 per cent for working capital.

The high reserve requirement - the proportion of a bank's deposits to be held at the central bank - is now about 13 per cent, adding to banks' costs. Bank intermediation expenses mean the spreads - the difference between lending and deposit rates - remain large by the standards of other OECD (Organisation for Economic Co-operation and Development) economies.

The one comfort for bankers is that the volume of non-performing loans has turned out to be smaller than expected. The head of an Istanbul bank

estimated that less than 0.5 per cent of consumer loans would have to be written off.

Turkey's banking landscape has certainly changed dramatically since the financial crisis of 1982. Better managed and more professionally audited, in many ways Turkish banks have set a standard for the rest of the country's industry. Banks are the only institutions which by law have to be externally audited, lodging their accounts with the central bank.

The industry has mushroomed to finance Turkey's economic growth, which has averaged 6 per cent over the past decade. Today there seems to be a bank on every street corner. Many carry the names of the commodities which they were originally set up to finance.

Every self-respecting Turkish group has its own bank. Sabanci group, the largest industrial company, owns Akbank the most profitable private bank. Koc Trading owns Koc American. Dogus construction group owns Garanti Bankasi. Çukurova, another large Turkish conglomerate, is estimated to earn more than half its revenues from financial business from its subsidiaries - Yapi Kredi bank, Pamukbank and Interbank.

Turkey's banking sector is still dominated by three big banks: Ziraatbank the state-owned agricultural bank, Isbank also state-owned, and the private Akbank. Together, these account for more than half the banking sector's assets.

Banks have traditionally been among the most profitable institutions in Turkey. Of the 100 or so listed companies on the Istanbul stock

exchange, the four best performers are banks. However the coming period may prove leaner. The quality of many loan books has deteriorated in the past two years as consumer lending has taken off and domestic investment has slowed down.

The cosy relationships between banks and their affiliated companies will pose a serious challenge for banking supervisors. Some banks have floated equity on the stock market partly to meet the capital adequacy requirements of the Bank of International Settlements.

But most Turkish banks are still considered undercapitalised. Indeed, the equity positions in related companies can sometimes be more than the capital of the bank itself. To comply with the BIS, banks may now have to sell off some of their industrial participations.

The state sector banks face even tougher times. The new government is widely expected to replace the heads of the

state banks. World Bank support for financial sector reform has been held back because of continuing problems at Ziraat. With reform of the state enterprises mooted, the state banks will have to compete more with the private sector for their savings.

In the recent high interest environment, banks have had little incentive to improve efficiency. Under the outgoing Motherland party government the state has had an almost insatiable appetite for funds, providing banks and other investors with low-risk, high-yielding assets.

Many in the industry expect corporate finance work to take off as Turks search out foreign partners and foreign investors take direct equity stakes to gain more management control over Turkish businesses.

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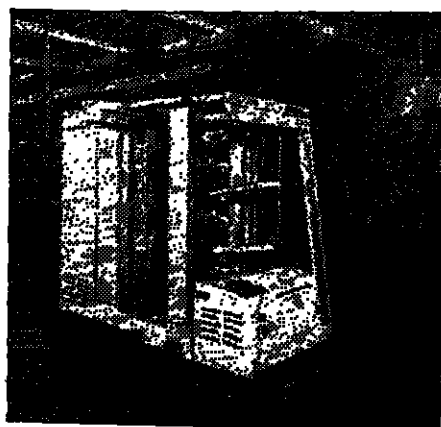
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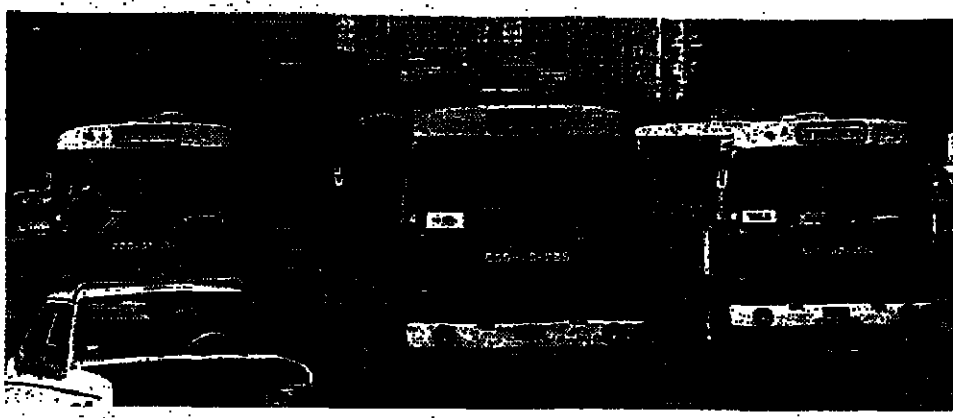
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مركز الاستثمار

TURKISH FINANCE INVESTMENT & INDUSTRY 3



Compulsory third-party individual accident insurance has been introduced for buses

■ INSURANCE

Alarm bells are ringing

SOME sectors of the Turkish insurance industry probably wish they had been able to take out storm-damage policies of their own. The industry has been going through a period of rapid change with the injection of a strong element of competition through the abolition of the tariff regime.

But the new element of competition, while freeing the industry from the shackles of tariffs, has set alarm bells ringing as companies warn of the effects of price-cutting.

The price-cutting is squeezing margins and could, according to those in the industry, lead to company failures. As one foreign observer put it: "Only the fittest will survive."

The companies are doing battle in one of the least developed insurance markets in the world. As such it offers great potential.

Mr Süphan Altınordu of insurance group Merkez Sigorta estimates that only 10 per cent of insurable risks are insured despite the rapid growth in premium income terms in recent years. In addition, per capita direct premiums stood at only around \$14 in 1990.

The insurance sector as a whole netted about TL2,000bn in direct premium income last year which adds up to an average rise of well over 100 per cent at current prices and around 50 per cent in real terms.

But in the first half of this year the figure had shot up to TL1,500bn, a leap of more than 91 per cent. Business was heavily weighted to the non-life side.

Of last year's total, however,

foreign companies accounted for only a relatively small segment, which some figures put as low as 2-3 per cent of direct premium income.

The raft of changes instituted last year were aimed at liberalising the sector, which had been constrained by government-imposed tariffs, and at strengthening the companies' financial positions.

The measures included the abolition of the tariff regime on all non-life branches, excluding compulsory insurance, and freed accident, engineering, agricultural, fire and marine insurance.

There were increases in the categories and premium rates for compulsory insurance and health insurance was deemed a separate branch of the business. In addition, compulsory third-party individual accident insurance was introduced for buses.

To strengthen the sector financially, the minimum capital requirement has been boosted to TL15bn from TL5bn, while the authorities have limited maximum premium income to four times shareholders' equity, a constraint which is hitting some companies.

The notorious motor sector, a veritable sink according to one observer, has seen changes which were sorely needed in view of the sector's poor record.

Premiums for Trafik or basic third party insurance had been very low given the number of claims and the average standard of driving. Rates have now been lifted sharply and will be regularly reviewed.

Some stress, however, that

while the changes should create a healthier and more competitive sector they have been introduced too rapidly.

Mr Faruk Ömrüçak, general manager at Basak Sigorta, said: "I think we needed a transition period. Some companies are making very big rate cuts. It is hitting industry profits and I think some (companies) will be affected very badly."

His warning is echoed elsewhere in the industry. In its annual report, the insurance group Basak Sigorta said of the dismantling of the tariff system: "In the short run, extreme competition poses the danger of undermining the financial stability of the sector."

In the long run, however, it saw a stronger industry developing.

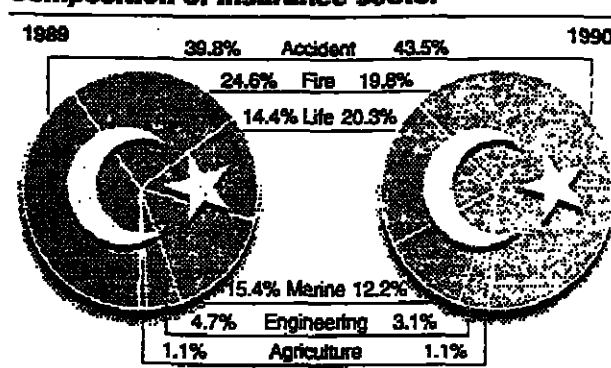
Mr Murat Körtan, assistant superintendent reinsurance at Basak Sigorta, said he foresaw rationalisation taking place as some smaller companies either disappeared or were merged with their bigger brethren.

Concern over the instability in the short-term has also led to a requirement to pay premiums on the inception of a policy.

The problems are tough at the moment but the incentives to stay in the market are great. The sector has a long way to go in terms of sophistication so there is a great deal of scope for development in areas such as liability, risk insurance and life.

There should be increasing business in private health insurance because of dissatisfaction with the state system and on the pension side, to augment the state health system. But much of this development

Composition of insurance sector



Source: Basak Sigorta

Kerim Hope reports on the accounting industry

Growing pains linger on

TURKEY'S accounting industry is still suffering growing pains, almost a year after a law establishing a legal framework for the profession came into full effect.

Initial fears that the international accountancy houses, several of which have built flourishing practices over the past decade, would see their share of the market shrink now seem unfounded.

However, considerable restructuring was needed to meet the new legal requirements. Turkish rather than foreign names now take precedence on company letterheads since the law banned auditors who are not Turkish citizens from signing a local company's balance sheet.

The international houses now describe themselves as affiliates of Turkish companies whose shareholders are practising accountants.

"For a country that wants to join the European Community, the law is hardly a step in the right direction. But business life is evolving so quickly here that the international accounting practices won't suffer."

Turkish accounting does not use the standard accruals convention

says a Turkish accountant.

The international houses provide external audits for banks and local subsidiaries of foreign companies, as well as Turkish companies seeking financial statements in line with international accounting standards, with a view to obtaining loans in foreign exchange or establishing partnerships abroad.

In addition, some larger Turkish holding groups, whose activities are often highly diversified, request consolidated figures not yet required under Turkish law for internal use.

The problems faced by administrators trying to untangle the Turkish and northern Cypriot operations of Polly Peck International, the UK-

based fruit and electronics group, turned the spotlight on some of the gaps in Turkish accounting.

Turkish accounting does not use the standard accruals convention whereby expenses and revenue are assessed in the period incurred, not when paid or received. As the system is designed to accommodate tax regulations, it can often give a misleading picture of a company's financial health.

However, considerable restructuring was needed to meet the new legal requirements. Turkish rather than foreign names now take precedence on company letterheads since the law banned auditors who are not Turkish citizens from signing a local company's balance sheet.

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"For a country that wants to join the European Community, the law is hardly a step in the right direction. But business life is evolving so quickly here that the international accounting practices won't suffer."

Equally, the government encourages a liberal depreciation policy, which enhances a company's cash flow rather than its tax liabilities.

The new law splits the accounting profession into three categories: auditors, tax consultants and book-keepers. It provides rules on qualifications and areas of responsibility. As a result, established Turkish accountants have spent much time and energy winning certification from the Finance Ministry so they can continue practising.

The law also permits university professors of accounting as well as government tax inspectors to become auditors. Critics complain that standards are unlikely to improve because the tax inspectors, who form the majority of new entrants to the profession, have little knowledge of international accounting principles.

On the other hand, in their new role as auditors, they may help the Finance Ministry to boost revenues from corporate taxation.

"There are many companies around like Polly Peck. The family-controlled structure of Turkish business, even of large concerns, means companies

can easily be exploited by their owners," says one observer.

The law laid down stiff penalties for malpractice, including imprisonment for an auditor who signs an inaccurate tax certification. But it did not set up a professional body or institute that could help bring Turkish accounting in line with international practice.

However, some ground is being covered by the Capital Markets Board (CMB), the government watchdog for the Turkish securities and investment industry, which has tightened up reporting requirements for banks and for companies listed on the Istanbul Stock Exchange.

Three years ago, banks were asked to start presenting externally audited balance sheets to the central bank. An auditor could be selected from a list of more than 30 approved names, including the international houses.

Listed companies also undergo external audits annually, while financial statements of companies coming to the market must be signed by two qualified accountants. Some

Hopes for broader change rest with a committee set up last summer

companies on the bourse now submit interim results, but as they are not audited, disparities can be so large that, when the official financial statement is published, shareholders complain of being misled.

"The CMB-required statements are close to international practice, though there are incompatibilities in some areas - depreciation for example, and capitalisation of foreign exchange," says one accountant.

Hopes for broader change rest with a committee set up last summer to draft a uniform charter of accounts for local companies and develop a set of accounting standards for Turkey. But much will depend on how rapidly its recommendations are adopted.

ES TUESDAY DECEMBER 17 1991

broaden their horizons

broadening ties overseas

Three other Turkish banks, two state-owned and one private, have together formed a joint venture in Paris to trade finance. In addition, the French market, set up by the French bank, is also a joint venture in Paris. The venture, which is a joint venture in Paris, is also a joint venture in Paris. The venture, which is a joint venture in Paris, is also a joint venture in Paris.

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TURKISH FINANCE INVESTMENT & INDUSTRY 4

STATE SECTOR REFORMS

An uncertain future looms

MR Süleyman Demirel, the prime minister is choosing his words carefully. Reform of the state sector was never going to be easy in a country where "etatism" was once almost a national religion.

The government has nonetheless put the issue at the centre of its economic programme - Mrs Tansu Çiller, the minister in charge, prescribing a period of rehabilitation rather than a garage sale of state assets.

Mrs Çiller has given herself six months to push the necessary laws through parliament. The results may take a lot longer to realise.

In the short term at least, privatisation as set in motion by the outgoing Motherland party government, faces an uncertain future. As the World Bank argued in a report last year: "Turkey's privatisation effort has shrunk to being a technique for financing the budget deficit, with the latter targets of greater efficiency pushed into the background."

The aim of the programme was to increase efficiency in the state sector as well as

enhance the market economy. It also sought to spread share ownership in the economy using the flotation of state companies to give a boost to the country's infant stock exchange.

Its achievements have been modest. The sale of minority stakes in public companies raised about \$300m in 1990 and is expected to raise a further \$600m in 1991. The stock exchange had little appetite for state companies while the block sale of shares to foreign interests encountered legal objections.

Unlike in eastern Europe, in Turkey there has never been a great political momentum to roll back the frontiers of the state. Indeed, the Motherland party government never sought to garner a broad consensus behind its programmes, pushing ahead using its parliamentary majority.

Even the bureaucrats charged with implementing the programme often seemed less than happy about a policy whose ultimate aim could be seen to reduce their influence over the economy.

Mrs Çiller's proposals do not rule out privatisation. But her short-term target is for institutional reform of state sector companies, investing funds where necessary and scaling back loss-making operations.

She faces a formidable task. The Turkish state constitutes a massive drain on national resources. In all, the government has stakes in 235 enterprises - either majority holdings, affiliates or minority interests - ranging from state utilities to trading and retail operations.

The state accounts for an estimated 45 per cent of gross

The management will no longer be appointed by the government

fixed investment, although this is much less than it was 10 years ago.

The internal debt of the public sector enterprises - central government subventions to cover their operating losses - is this year estimated at

TL18,000, or 40 per cent of the public sector borrowing requirement. In addition, the outstanding foreign debt of the state companies is more than \$4bn.

In the words of one Treasury official, the government could build 10 brand new universities with the money now used to keep the Zonguldak state coal corporation running. In short, Turkey can no longer foot the bill.

Mrs Çiller's plan is to rationalise the state sector, merging the companies according to their business activity. The enterprises will be consolidated as joint stock companies under the Turkish commercial code and organised under nine new holding companies. The management will no longer be appointed by the government but will be directly responsible to parliament.

Economists have been quick to point out the plan's shortcomings. For one thing, the programme appears not to cover the main loss-makers - the state railways, the state telecom company, the power utility, the tobacco and

alcohol monopoly and the Turkish grain board. Together, these are said to account for 90 per cent of the state corporations' total deficit. With these enterprises still controlled by their respective ministries, the problem of political interference will remain.

Even the more limited objective of improving the management could meet with legal objections. According to the constitution, all managers of state companies have to be civil servants, answering not to the commercial code but to civil service law. The idea of public sector managers being motivated by a profit incentive has still to take root.

The plan has clearly been shaped as much by political as economic and commercial considerations. No government minister, especially one in a fragile coalition, wants to take responsibility for laying off thousands of workers. That decision would, under the new arrangement, be left to parliament. Zonguldak, for example, employs more than 50,000 men. The state sector as a whole employs almost 500,000.



Prime Minister Süleyman Demirel: choosing his words carefully

There could also be opposition within the coalition. On two occasions this year, the Council of State, the highest court of administrative law, has ruled to annul the sale of state enterprises.

It was Mr Demirel's own True Path party, DYP, which ruled against the 1990 sale of Uss, the airport caterer, to the Scandinavian Airlines System. On this occasion, it was the deputy from the Social Democratic Populists, the SHP, who first filed the suit.

Illegal, arguing that it contravened the terms of a 1987 decree which gave priority to domestic buyers.

Privatisation suffered another setback in November when the Council of State ruled against the 1990 sale of Uss, the airport caterer, to the Scandinavian Airlines System. On this occasion, it was the deputy from the Social Democratic Populists, the SHP, who first filed the suit.

The SHP is now opposing plans to sell the distribution

companies of Tek, the power utility, to domestic buyers.

The sale was one of the conditions for a \$500m World Bank loan to restructure the state company.

With the DYP and SHP in coalition, the chances for further sell-offs appear fairly bleak. But then as one Turkish economist put it: "What you do in opposition is one thing. In government, people act differently."

John Murray Brown

Kerim Hope on the car manufacturing industry

Enjoying dynamic growth

LOOKING out of a taxi caught in one of Istanbul's frequent traffic jams, the impression is of being surrounded by an army of trim but old-fashioned saloons.

If their shapes seem familiar, it is because the most popular cars in Turkey are locally made versions of the Fiat 131 and Renault 12. The Turkish car industry is enjoying dynamic growth, with total sales forecast to rise above 230,000 units this year, a 40 per cent improvement over 1990. Industry analysts predict that before the end of the decade the domestic market will absorb 500,000 cars a year.

To meet the surge in demand, Fiat and Renault have rushed to expand their plants at Bursa in south-west Anatolia. Introducing more up-to-date models. But competition is expected to intensify with the arrival in Turkey of a Japanese car maker.

Toyota has launched a \$400m joint venture with

Sabancı, a leading Turkish conglomerate, to produce the 1.6-litre Corolla at a greenfield site at Adapazarı in north-west Anatolia.

Sabancı holds a 50 per cent stake in the venture, while Toyota Motor Corporation and Mitsui Corporation have 40 and 10 per cent respectively. The project was delayed by difficulties in finding a suitable site within easy reach of Istanbul, the main Turkish market, with one third of total car sales. The first Corollas are now expected to roll off the assembly line late in 1993.

Meanwhile, a network of Toyota dealerships is being established around the country with the aim of whetting the Turkish consumer's appetite through a steady supply of imports, both of the Corolla and other Toyota models.

Japanese cars already head the list of imports, which have risen sharply after tariff cuts in 1989 enabled them to compete with locally produced models. With duties now set at

39 per cent, imports account for almost one quarter of total sales. But further import penetration, particularly by European models, could be restricted by a lack of spare parts and after-sales service, according to industry analysts.

The Toyota factory is intended to make 100,000 cars a year, although it will take up to five years to reach this target from 12,000-15,000 units in the first 12 months of production.

The Corolla's engine and transmission system will initially be imported, probably from Toyota's UK plant. A parallel factory to manufacture electrical components is planned at Adapazarı; eventually about 70 per cent of the car will be local production.

"It's not realistic to try to produce a 100 per cent Turkish-built car," says Mr Özdemir Sabancı. "But the difference in import duties between built-up cars and auto components is not very big, so we need to be operating at full

capacity before we can become profitable."

Although wages in the Turkish auto industry have risen by about 30 per cent in the past year, approaching southern European levels, automation along Japanese lines is not a priority, according to Mr Sabancı. While assembly lines will be fully computerised "robots would be introduced only gradually as we gain experience." In fact the Corolla, aimed at a small but growing number of Turkish consumers looking for a more powerful and stylish car, is not expected to capture much more than 25 per cent of the local market.

"But just to maintain that percentage we would probably have to expand as soon as we reach full capacity," Mr Sabancı says. "There will be plenty of room for other manufacturers."

However, little has been heard of a \$400m project by Peugeot and Citroën to produce the Peugeot 405 at a



The Turkish car industry: total sales are forecast to rise above 230,000 units this year

plant near Izmir on the Aegean coast since the collapse of Polly Peck International, the third partner in the venture.

Production of the Opel Vectra by General Motors of the US is underway at a plant at Tuzlaci near Izmir. A total of 5,000 cars - half the factory's annual capacity - will be shipped this year to France, Italy and Spain in an \$80m export deal.

Exports tend to play a secondary role in an industry based for years on import substitution. But Renault last year sold \$90m worth of cars, including a shipment to the Soviet republic of Moldavia.

This year, Fiat expected to earn \$18m from sending 3,000 completely knocked down kits (CKDs) for assembly in Egypt. Fiat, in a joint venture with the local holding group Koc, dominates Turkish car sales, with a 57 per cent share of the market.

"Most Turkish consumers still choose a roomy family car, but we think demand will grow both for an executive car and for a smaller car for young people and city driving," says Mr Ugurman Yalcin, managing director of Tofas Oto, the Fiat distribution company.

Fiat will have spent \$400m by next year on increasing plant capacity to produce the 1.6-litre Tempra. An additional \$500m investment is planned to bring two more models into

full production by 1995. These are likely to be the Tipo hatchback and a new small car, the successor to the Fiat 600.

Fiat expects to produce 110,000 units this year at Bursa, rising to 200,000 over the next three years. Almost 12,000 Tempras have been sold since production started a year ago, competing with the locally produced Renault 21 and imported Toyota Corollas. Within a few months the Tempra engine will be produced in Bursa, an important development in Fiat's strategy.

"Putting the Tempra engine into all the 131 models will allow us to introduce catalytic converters and prolong the life of this range," says Mr Franco Grimaldi, the plant manager. Including the engine, the Tempra will have 60 per cent local manufacture. This compares with more than 95 per cent for the 131 series, for which only the carburettor, camshaft and a few electrical parts are imported. Twenty years of car-making in Bursa has spawned a network of local components suppliers, sometimes in co-operation with foreign manufacturers.

With only 1.8m privately-owned cars in a country of 57m people, the car producers feel confident there is almost unlimited room for growth.

THE STOCK EXCHANGE

Intent on expanding its services

AS ONE Istanbul broker put it: "We have more time these days to savour the delights of the Bosphorus." But that was before the formation of a new government in Turkey.

breathed some life into a deflated Istanbul stock exchange.

Turkey's newly formed coalition government has promised to curb public spending and cut interest rates to stimulate the stagnant economy. It also pledged to diversify capital market instruments which is welcome news to the exchange.

On November 26, shares shot up to an eight-month high in a rush of buying that lifted the market 21 per cent in 10 days. The 75-share index soared 10.32 per cent to 4,544.02: the highest close since March 27 when it stood at 4,596.56.

As well as the hopes for lower interest rates, the bourse was looking to possible tax changes to encourage equities and the return of foreign investors.

Mr Ismail Kovaci, an official at the stock exchange, said that foreign investors had been attracted back to the market which by early December had stabilised after the recent surge. However, he said, the angueries were good.

The market's price earnings

ratio at December 8 stood at 15.9 and the value of shares traded had jumped to TL31,300m: double the amount at the same stage last year.

Before the formation of the government coalition, the stock exchange had taken on an unwelcome and uneasy calm. Little new money was coming in and the ISE 75 index had taken a dive from which some brokers believed it would take a considerable time to recover.

The key, Istanbul brokers were saying, was the formation of a new government. Once that had been achieved, the hope was that the exchange's ISE index would start to take off again - as indeed it did.

The market had declined significantly, said Mr Kovaci. Small investors had deserted the stock exchange and had either put their money into the banks where they could earn more than 70 per cent interest on some deposit accounts, or into foreign currency.

The market, he added, had become extremely sensitive to political events and concern over the economic fundamentals was keeping investors away.

In addition, foreign investors had avoided allocating fresh funds, which further depressed

the market, said Mr Sinan Arslaner, manager at Tekstilbank.

Brokers looked back with fond memories on the heady days of 1989, a vintage year when the exchange managed to put on continuous gains on all fronts. During that year, the average return was more than 500 per cent on leading stocks.

Last year also had its moments. The ISE index shot to a record high of 5,749 in August, ironically just as Iraq invaded neighbouring Kuwait. But the shockwaves from that war dragged down the market, leaving the index at 3,255 at the year end.

Since then the economy has been putting on a relatively lacklustre performance and political worries have taken the place of concern about the war.

The election in October produced a temporary political vacuum as a result of which there was little incentive to invest. Short-term speculation became rife while the long-term investor decided to wait on the sidelines until a coalition had been formed.

Mr Yilmaz Kalkavan of the Istanbul brokers Rehber Menkul Kıymetler said that the instability had hit the market hard; so hard that it had

almost returned to its 1989 level.

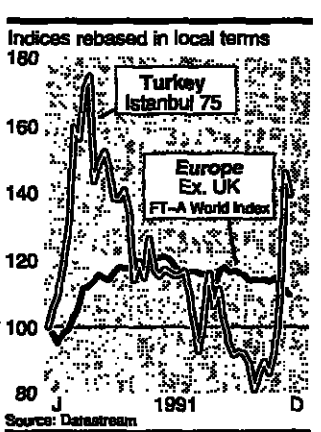
He believed the cheapness of blue chips stock might in itself be sufficient to bring back reluctant investors. Once the upturn started he predicted that it would be strong one.

The developing Istanbul stock market - it was owned in its present form in 1986 and to foreign investors in 1989 - has certainly displayed vigour in its early years. It has had to face challenges presented by the changing economic and political environment and those of a more elemental nature.

Turkey's high inflation - now standing at about 70 per cent - is one test of its mettle. Soaring inflation has resulted in the stock market having to compete with exceedingly high bank interest rates.

The ISE has in the main succeeded in performing well against the one-year bank deposit rate, but last year it was just beaten by the banks.

Helping it to counter the high bank interest rates are several factors, including the absence of capital gains tax, no dividend withholding tax and no stamp duty. An added incentive to the foreign investor is that earnings can be freely remitted overseas.



Source: Datastream

It has also had to absorb the government's privatisation stock. Last year the Public Participation Administration (PPA), a government body responsible for privatisation, made bulk sales of six blue chip companies, causing indignation in the market.

Mr Arslaner also pointed out that some issues had been too highly priced, for which he blamed the lack of consultation with the institutions.

The tempo of privatisation which was introduced in part to boost the infant market has, however, slowed markedly this year as a result of the turbulent state of the stock market.

Mr Kalkavan believes that initially the process of privatisation had been too fast and that because of this any weakness in the market would be exacerbated. But he added, the government had improved its techniques.

One benefit of the slowdown in market activity was that the exchange was at least able to catch its breath. Since it is still a physical market, the rush of trading put great pressure on the system and this is an issue which is being addressed by the authorities.

At the end of October the number of companies trading on the exchange had risen to 133 and this is set to rise. The expansionist aims are laudable but those working in the market realise that it will have to improve its facilities, both in terms of accommodation and the dealing system, if it is to achieve its ambitions.

Last month at a conference of fund managers in Istanbul, some of these problems were highlighted. The exchange was urged by fund managers from western brokerage houses to improve its settlement service, automate trading and improve the disclosure of company figures which, they said, lagged behind international standards.

Fund managers also complained about the lack of institutional investors and called on the authorities to take action to improve institutional investment.

Such a move would go some way to answering criticisms from some quarters that the

exchange has no market-makers and is being manipulated by those who commit money for short-term gains.

The exchange is looking at these problems. It intends to move to a new building but progress has proved slow, and it is earnestly pursuing negotiations with the Vancouver exchange on a computer-based system which would improve its efficiency and facility expansion.

It is also working on new requirements for capital adequacy for brokers. There is concern in the exchange that some brokers could be in trouble following the market downturn. It is estimated that the 10 top brokerage houses

account for 70 per cent of trading - which in the recent market downturn leaves slim pickings for the remainder.

Nonetheless the market is intent on expanding its services. Officials are looking at forward and options markets, the introduction of investment instruments for gold and other precious metals and at expanding capital markets operations.

Computerisation is obviously a key to some of these ambitions but this will have to go hand in hand with developing the market's regulatory system and building up a bedrock of institutional investment.

Bob Vincent

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مكاتب الأصيل

TURKISH FINANCE INVESTMENT & INDUSTRY 5

THE SEED INDUSTRY

Well established

TURKEY'S seed industry has established firm roots in the country, with the private side of the industry - nurtured by foreign companies - taking a growing slice of the market.

The increasing influence of the private operators arrived with a new emphasis on the agricultural sector which had tended to play second fiddle to the industrial build-up on which the Ozal administration had been concentrating.

In the early 1980s, the government began to open up the sector. A policy of liberalisation began in which the administration moved away from price supports for farmers and allowed more imports.

It also encouraged the introduction of new seeds. This was integral to the development of an efficient agriculture industry which was required to feed a growing population and which accounted for 18 per cent of exports in 1990.

The government then began to place increasing emphasis on the private sector which in 1985 accounted for only 1.5 per cent of total seed production. Foreign companies started to move in, seeking local partners. With them they brought in size and influence. It deals with issues such as registration, certification of seeds and production, and holds regular meetings with the Ministry of Agriculture.

In 1990 this organisation, whose members now account for the bulk of private sector production, accounted for just over 10 per cent of total seed production. There was an almost corresponding decline in state production.

There are still private producers outside the industry association, but their production in 1990 amounted to only just over 1 per cent, mainly concentrated upon potato and vegetable seeds, according to the ministry's figures.

The government agencies are still dominant in areas such as cotton, rice, wheat, barley and chick peas. The industry association growers, however, have taken a commanding position in the production of seeds for several crops.

In 1990 they were responsible for 80 per cent of soya seed production, over 96 per cent of hybrid maize, 99 per cent of hybrid sunflower and nearly half the seed potatoes.

The private sector also grew the entire lentil seed production and more than 71 per cent of vegetable seed.

Mr Kemal Cetin of Dahlgren-Hayat in Izmir started his operation, of which he owns 49 per cent, in 1988. It produced 100 tons of sunflower seed last year and he is looking to raise this to 300 tons.

include Ciba-Geigy, Pioneer, Sandoz, Interstate, Cargill and Dahlgren. They are mainly US, French, Dutch and German concerns, and between 1985 and 1990 they have made considerable progress.

1988 was a landmark year with the creation of the Seed Industry Association, set up to establish a seed sector and represent the interests of the private companies. Since its inception it has grown rapidly in size and influence. It deals with issues such as registration, certification of seeds and production, and holds regular meetings with the Ministry of Agriculture.

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Mr Kemal Cetin of Dahlgren-Hayat in Izmir started his operation, of which he owns 49 per cent, in 1988. It produced 100 tons of sunflower seed last year and he is looking to raise this to 300 tons.

He sees the market continuing to expand but warns that after the initial rush some companies may be forced to withdraw.

In addition, farmers can now afford to be more selective since there are so many varieties on the market - for example there are about 20 varieties of sunflower. This has led to increased competition. Hence the warning about a reduction in the number of companies in the private sector.

Mr Kutay at Ciba-Geigy, which specialises in corn seed used mainly for feed stuff, is bullish about the future. Three quarters of the operation's production is exported, mainly to the European Community.

In 1990 the company produced 1,000 tons of seed and this year it hopes to increase this to 1,400 tons.

Mr Kutay says the quality of Turkish seeds are acknowledged by its EC customers, although they have yet to be sold in many markets. Nevertheless, Mr Kutay maintains that Turkey has the potential to challenge the US seed exporters to the EC.

"The average seed yield in Turkey is greater than in the US and EC." The erratic weather in the US was also hitting seed growers, he added. The US could, therefore, become an unreliable seed supplier, especially if predictions about the ozone effect were correct. He said that already US growers were having difficulty meeting some commitments because of unexpected weather conditions in the past three years.

Bob Vincent



Polly Peck's Vestel is one of Turkey's top television manufacturers

Bob Vincent examines the electronics industry

Looking overseas for new business

TURKEY'S electronics industry is increasingly looking overseas for business. The industry, which was worth \$2bn-plus last year, has been extending its tentacles overseas. As Mr Cefi Kamhi, general co-ordinator at the Profilo conglomerate, put it: "Domestic demand is not enough for our ambitions."

Such a statement is an indication of how far the sector has come from the late 1980s when the government identified the need for an indigenous electronics industry. The foundations were largely laid through licensing deals with foreign companies which provided the know-how and materials for the assembly of a range of products.

Turkish companies and their foreign partners were thus able to launch the industry with the latest technology and without the burden of old investments. Turkey has also provided a source of relatively cheap labour, although costs are rising.

The foreign links, both commercial and technical, have been and in some cases still are integral to the growth of companies such as Polly Peck's Vestel, which is going through a tough period, Profilo and Koc which dominate the domestic goods side.

But the Turkish groups have ploughed money into improving production techniques and into local parts manufacture which is particularly strong in the high-growth white goods sector where Koc's Arçelik and Profilo dominate.

The leading Turkish electronic groups resent the fact that they are regarded as mere operators of screwdriver plants. Those in the industry now see things differently, pointing to the growing sophistication of their operations and the increasing amounts of money being spent on research and development.

Mr Kamhi, for one, maintains that his group imports no more than any other leading international manufacturer.

Mr Mustafa Gökaydin, president of Koc's Bekoteknik, said they aimed for a mixture of local and imported parts which would give them quality at the right price so that they could more than hold their own in the domestic market and build up export markets which were increasingly important to maintaining economies of scale.

On the telecommunications side, the government has spurred rapid growth through the state monopoly of the Post Office and Telecommunications

Organisation which has established joint ventures with Alcatel of France and Northern Telecom of Canada.

The size of the market is indicated by the fact that last year the PTT invested about \$450m, but there is still a long way to go. The number of subscribers was lifted to 6.7m by the end of last year yet the number of lines per 100 citizens was still at a relatively low 13. Investment, therefore, should be set to continue apace, providing there are no government cutbacks.

One beneficiary will be Telcel, formerly a part of PTT which was floated on the stock market in 1987. Ninety per cent of its sales are to the PTT, but it is anxious to reduce this dependence, to protect itself against any spending cutbacks, and to this end is seeking to increase exports. Netas, a subsidiary of Northern Telecom which has developed a design capability, has been pushing up its exports.

The consumer side of electronics is, however, no stranger to exports. Last year, for example, exports of televisions jumped to 1.2m, a three-fold increase on 1989. The white goods sector, dominated by Arçelik and Profilo, is estimated to have exported about 10 per cent of production last year.

Turkish companies are intent on building up their overseas markets although the domestic market on which they have a tight grip would be sufficient to have many salesmen jumping for joy.

They are sitting on a market with substantial potential which should provide a firm base for their export ambitions and they are protected by tariffs on finished goods which average about 40 per cent, although these are gradually coming down.

It is a large and young market to tap - Turkey's population is more than 67m, half of whom are under 20 - and the market is far from saturated. For example there were, according to one estimate, only 97 refrigerators and 172 television sets per 1,000 citizens in 1988, well below western standards.

The leading companies can exploit the market through networks of dealerships and can combat high interest rates demanded by banks with packages of their own, cheaper loans.

In their search for overseas markets, companies have been knocking on doors in countries far beyond those regarded as being in the captive areas, such as the Middle East and neighbouring countries. Western and eastern Europe and the US are targets.

Bekoteknik, part of the Koc group, is one of the top TV manufacturers along with Vestel and Telra. Last year it doubled the number of units it turned out to 640,000, while exports to Europe increased to more than 266,000. The company, which produces under its own and other Koc brand names, manufactures and assembles Toshiba and Hitachi televisions and video and audio

equipment. It also makes Casio cash registers.

Mr Gökaydin said the company was exporting to the Middle East, North Africa, the Soviet Union and Europe about 15 per cent of turnover, mainly TVs. Overall turnover this year should be well over \$400m.

He added that the company was continuing to build up sales in the European market. The US was another target, although it was a keenly competitive market, and the company was in talks there for the possible sale of 1m sets, which would provide the company with the volume, albeit at slimmer margins.

In addition, the company was building a TV plant in Algeria with a potential capacity of 500,000 sets.

Mr Gökaydin stressed that they were keen to win regular orders so they could plan investment and run their plants at full capacity.

The build-up of manufacturing would, he pointed out, have a knock-on effect on the indigenous parts manufacturers which also required volume in order to be competitive.

The company, he said, was stopping up money spent on research and development to about 2.5 per cent of sales; nevertheless this was well below the US average which he put at 8-10 per cent.

Profilo, with a web of companies producing telecoms equipment and white and brown goods, exports to well over 30 countries and has developed strong links with a range of

foreign companies. These include AEG of Germany, Thomson Consumer Electronics of France, which takes in Telefunken and Saba brands, Singer of the US, Olivetti of Italy and Sony of Japan.

The company has built a large manufacturing complex at Çerkezköy and continues to pump in money in the shape of all the latest technology, including robots and other computerised machines.

Last year it spent TL100bn modernising its white goods PEG Profilo plants, and Mr Kamhi said they were continuing to invest in new machinery and plant totalling another TL100bn.

Last year, Profilo produced 320,000 TV sets of which about 100,000 were exported, and this is set to rise.

Mr Farzad Kuchani, general manager at Profilo's Telra, said the group would have to export TVs to run their plants to capacity. Over 2½ years the company has invested TL150bn most of which has been completed.

He said the group had concentrated on the European Community market but since this market was getting tighter they were looking to the east. European countries which the company regarded as an increasingly important market, and to the US.

The company has set up a factory in Poland through a long-established relationship there. This would produce TVs, audio and video products and cash registers and it expected to assemble some white goods there.

He added that the company and Thomson were looking at further ventures in eastern Europe.

The sector is thus setting itself ambitious goals, with the companies confident they can remain competitive in some tough markets. Doubtless they have achieved a great deal, not least in the quality of their products.

Some analysts point out, however, that inflation has shielded inefficiencies within the industry which, said one, has sought to drive up production while not making similar advances in efficiency.

In addition, Turkish companies may have to do battle in foreign markets against a background of continuing high inflation, higher wages costs and an increasingly competitive market overseas.

They must also be looking to the new government to pursue an economic policy which will keep buoyant that all-important domestic demand.

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Pre-Export Loan Facility

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Sabah Yagmurlu A.Ş.
U.S. \$10,000,000,000
Corporate Bond

KARAT
BEYMEN İncelikler San. ve Tic. A.Ş.
KARAT İ. ve Da. San. A.Ş.
U.S. \$4,000,000,000
Commercial Paper

Bekoteknik
BEKOTEKNİK
U.S. \$20,000,000
Corporate Bond

Koç-Amerikan Bank
U.S. \$20,000,000
Two Year Loan Facility

META
Mete Elektronik Endüstri ve Tic. A.Ş.
U.S. \$5,000,000,000
Pre-Export Financing

FINANSBANK
Finans Bank A.Ş.
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INVESTMENT TRUSTS - Cont'd
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60	■	Height and lower class
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UNIT TRUSTS

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Percent	5%	68.94	68.94	72.56	+3.62	=
Adjusted	5%	67.92	68.90	72.57	+3.65	=

Special Ops	6	15.85	17.21	18.24	19.00
Rly Liquidity	6	31.51	32.06	33.40	34.00
Write Sp Sls	6	25.54	26.24	27.00	27.50

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1) Funds not SIC regulated. The regulatory authorities in these funds are Secretary Financial Services Commission, Jersey, the Grand Ducal Superintendent of the Jersey Financial Services Commission, Jersey Commercial Relations Department, Luxembourg Institution

CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng		
TORONTO																			
3:00 pm prices December 16																			
Quotations in cents unless marked \$																			
2700 Alcan Pk	518 1/2	518	515	515	-1/2	15200 Corp Sys	519	18	-1	7200 MacKenzie	58 1/2	58 1/2	57 1/2	-1/2	10000 Shawmut	512 1/2	512 1/2	512 1/2	0
4200 Alcan Pk	470	467	465	465	-1/2	20000000	58 1/2	62	-8	43000 Mason Bk	518 1/2	518 1/2	515	-1/2	10000 ScotPaper	510	510	510	0
4400 Alcan Pk	470	467	465	465	-1/2	11800000	52 1/2	52	-8	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
4600 Alcan Pk	470	467	465	465	-1/2	13200000	51	50	-1	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
4800 Alcan Pk	470	467	465	465	-1/2	42700 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
5000 Alcan Pk	470	467	465	465	-1/2	47000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
5200 Alcan Pk	470	467	465	465	-1/2	49000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
5400 Alcan Pk	470	467	465	465	-1/2	51000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
5600 Alcan Pk	470	467	465	465	-1/2	53000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
5800 Alcan Pk	470	467	465	465	-1/2	55000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
6000 Alcan Pk	470	467	465	465	-1/2	57000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
6200 Alcan Pk	470	467	465	465	-1/2	59000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
6400 Alcan Pk	470	467	465	465	-1/2	61000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
6600 Alcan Pk	470	467	465	465	-1/2	63000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
6800 Alcan Pk	470	467	465	465	-1/2	65000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
7000 Alcan Pk	470	467	465	465	-1/2	67000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
7200 Alcan Pk	470	467	465	465	-1/2	69000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
7400 Alcan Pk	470	467	465	465	-1/2	71000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
7600 Alcan Pk	470	467	465	465	-1/2	73000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
7800 Alcan Pk	470	467	465	465	-1/2	75000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
8000 Alcan Pk	470	467	465	465	-1/2	77000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
8200 Alcan Pk	470	467	465	465	-1/2	79000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
8400 Alcan Pk	470	467	465	465	-1/2	81000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
8600 Alcan Pk	470	467	465	465	-1/2	83000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
8800 Alcan Pk	470	467	465	465	-1/2	85000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
9000 Alcan Pk	470	467	465	465	-1/2	87000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
9200 Alcan Pk	470	467	465	465	-1/2	89000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
9400 Alcan Pk	470	467	465	465	-1/2	91000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
9600 Alcan Pk	470	467	465	465	-1/2	93000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
9800 Alcan Pk	470	467	465	465	-1/2	95000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
10000 Alcan Pk	470	467	465	465	-1/2	97000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
10200 Alcan Pk	470	467	465	465	-1/2	99000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
10400 Alcan Pk	470	467	465	465	-1/2	101000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
10600 Alcan Pk	470	467	465	465	-1/2	103000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
10800 Alcan Pk	470	467	465	465	-1/2	105000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
11000 Alcan Pk	470	467	465	465	-1/2	107000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
11200 Alcan Pk	470	467	465	465	-1/2	109000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
11400 Alcan Pk	470	467	465	465	-1/2	111000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
11600 Alcan Pk	470	467	465	465	-1/2	113000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
11800 Alcan Pk	470	467	465	465	-1/2	115000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
12000 Alcan Pk	470	467	465	465	-1/2	117000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
12200 Alcan Pk	470	467	465	465	-1/2	119000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
12400 Alcan Pk	470	467	465	465	-1/2	121000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
12600 Alcan Pk	470	467	465	465	-1/2	123000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
12800 Alcan Pk	470	467	465	465	-1/2	125000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
13000 Alcan Pk	470	467	465	465	-1/2	127000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
13200 Alcan Pk	470	467	465	465	-1/2	129000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
13400 Alcan Pk	470	467	465	465	-1/2	131000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
13600 Alcan Pk	470	467	465	465	-1/2	133000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
13800 Alcan Pk	470	467	465	465	-1/2	135000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
14000 Alcan Pk	470	467	465	465	-1/2	137000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
14200 Alcan Pk	470	467	465	465	-1/2	139000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
14400 Alcan Pk	470	467	465	465	-1/2	141000 Dominion	518 1/2	515	-1/2	180000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
14600 Alcan Pk	470	467	465	465	-1/2	143000 Dominion	518 1/2	515	-1/2	40000000	518 1/2	518 1/2	515	-1/2	20000000	512 1/2	512 1/2	512 1/2	0
14800 Alcan Pk	470	467	465	465	-1/2	145000 Dominion	518 1/2</												

3:00 pm prices, December 16

A high-contrast, black and white photograph of a cowboy on a horse. The cowboy is wearing a wide-brimmed hat and a patterned shirt, and is holding a lasso. The horse is in motion, with its mane and tail flowing. The word "Marlboro" is printed in a large, bold, serif font across the top of the image.

Continued on next page

هكذا من الأحرار

NASDAQ NATIONAL MARKET

3:00 pm prices December 1

[illegible]

+1/2	Dragonair	0.31	18	531	7	8 1/2	8 1/2	+1/2
+1/2	Orthoair	5	804	7	5 1/2	6 1/2	+1/2	
+1/2	OrthoServ	65	768	29 1/2	28 1/4	29 1/2	+1 1/2	
+1/2	Ortho	74	51	5	5 1/2	5 1/2	-1/2	

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CHESHIRE

The FT proposes to publish this survey on
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FT SURVEYS



FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

AMERICA

Dow's rally continues on hopes of interest rate cut

Wall Street

GROWING HOPES of an interest rate cut meant that news of a bigger-than-expected decline in monthly industrial production failed to interrupt the stock market's rise yesterday morning, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up 12.97 at 2,927.33. The more broadly based Standard & Poor's 500 was also higher at 388.57, while the Nasdaq composite of over-the-counter stocks added 1.30 to 542.90. Volume on the NYSE was 99m shares.

The market opened surprisingly firm, given that the 0.4 per cent decline in November industrial production reported by the Federal Reserve at 8.30 am was twice analysts' forecasts. The unwelcome news suggested that the weak state of the economy had already been factored into prices. The fact that shares actually rose after the figure was announced might have indicated that hopes of further interest rate cuts - the Fed's Open Market Committee meets today to discuss policy - are keeping up investors' spirits.

Among individual stocks,

DuPont fell 4% to \$43.75 as the market digested last Friday's late news that the company will be increasing its planned fourth-quarter charge by \$350m, which will take the overall charge to \$875m and push quarterly earnings into the red. The charge is being made to cover the costs of recalling an anti-fungal growth product for plants that was withdrawn from the market in March because some shipments were found to be contaminated with a herbicide.

Upjohn fell 4% to \$39.75, troubled by a television report about alleged side-effects of Halcion, its top-selling sleeping drug which has been temporarily banned in the UK. Upjohn denounced the television reports as misleading and irresponsible. The company also said it would be appealing against the suspension of Halcion in the UK.

Nike rose 1% to \$83.12 after the sports shoe maker announced a small increase in second quarter earnings. Reebok, Nike's big rival, rose 1% to \$74.12 in sympathy, while LA Gear fell 1% to \$10.00.

Bank of Boston fell 1% to \$10.00 on reports that the bank's merger talks with Shawmut National are nearing fruition, and that an agreement could be announced as

early as this week.

USX-Marathon rose 4% to \$22.00 on the news that its parent, USX (up 4% to \$25%), has postponed an offering of 20m new USX-Marathon common shares because of the market's uncertain conditions.

Commonwealth Edison fell 2% to \$39.00 after the Illinois Supreme Court sent a rate case under appeal back to the regulators who had previously granted the power company a smaller rate increase than it had requested.

Canada

TORONTO STOCKS recovered slightly by midday, but remained weak. The composite index was down 8.4 at 3,351.1, up from a low of 3,345.02. Declining issues led advances by 219 to 171 in light volume of 10m shares valued at C\$120m.

Nova Corp of Alberta recovered from a low of C\$6.50, slipping C\$4.00 to C\$6.90. The company said late on Friday that it would take a forecast charge against earnings of C\$97.5m.

Deprenyl Research rose C\$2 to C\$19.00. The company said it had filed an investigatory new drug application with the Canadian health protection branch for the approval of a drug for Alzheimer's disease.

MARKETS IN PERSPECTIVE

	1 Week	4 Weeks	1 Year	Start of 1991	Start of 1990	Start of 1989
Austria	-3.26	-7.91	-18.58	-13.34	-13.33	-18.40
Belgium	+1.58	-1.61	+4.69	+8.98	+10.06	+3.62
Denmark	-0.59	-5.38	+13.15	+18.87	+16.47	+8.66
Finland	-3.32	-12.49	-14.74	-14.90	-23.58	-26.06
France	+0.54	-8.50	+4.03	+11.67	+11.85	+5.30
Germany	-0.46	-5.21	-3.64	+5.04	+5.41	-0.77
Ireland	+4.48	-3.23	+8.86	+15.44	+16.08	+9.30
Italy	-0.78	-4.69	-11.13	-5.34	-6.10	-10.65
Netherlands	+1.22	-4.47	+14.95	+15.27	+15.78	+9.00
Norway	+4.07	-5.94	-11.28	-8.77	-8.76	-14.09
Spain	-1.35	-3.12	+2.28	+10.43	+11.07	+4.57
Sweden	+0.11	-4.65	+9.78	+13.00	+13.60	+6.96
Switzerland	+0.59	-7.08	+13.57	+17.38	+13.67	+7.02
UK	+2.50	-4.21	+12.48	+13.81	+13.81	+7.15
EUROPE	+1.11	-5.10	+6.32	+10.80	+10.54	+4.87
Australia	+1.04	-4.63	+21.58	+25.88	+23.37	+25.57
Hong Kong	-0.73	-2.81	+4.38	+38.88	+40.55	+40.55
Japan	+1.19	-4.68	-3.38	+0.98	+12.51	+5.92
Malaysia	+1.19	-1.41	+1.33	-1.30	+3.01	-3.03
New Zealand	-0.76	-6.41	+8.97	+10.53	+11.68	+5.04
Singapore	+0.47	-2.56	+21.27	+22.90	+37.41	+29.11
Canada	-2.26	-5.54	+4.08	+0.16	+8.12	+1.79
USA	+1.35	+0.46	+17.68	+17.48	+24.75	+17.48
Mexico	-7.32	-13.42	+106.64	+115.70	+122.48	+109.46
South Africa	-1.30	-1.75	+29.33	+28.10	+44.43	+35.97
World Index	+1.05	-2.87	+7.78	+10.38	+17.25	+10.38

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EUROPE

Milan and Paris extend recovery in thin trade

RECOVERY in thin volume continued in Milan and Paris equity markets yesterday, but the picture elsewhere was gloomy, writes Chris Matthews.

MILAN majored on banks and other financials as it opened the January account with a 1% per cent rise in thin volume. The Milan index closed 7.21 higher at 499.96.

Banco di Roma jumped 1.92, or 9 per cent, to L2,350 on the hope that its merger with Banco Santo Spirito will take effect before the end of this year. Stocks rising 3 per cent and more included Credito Italiano up 1.19 to L1,950.

The insurer, Generali, closed 1.55 higher at L2,741.5, and another L235 on the kerf. The Milan merchant bank, Mediobanca, joined in with a rise of L610 to L13,900.

PARIS recovered from mid-session weakness on gentle buying by institutions. The CAC 40 index closed 6.53 up at 1,696.50, near the day's high of 1,698.51 and the market's fourth successive rise. Turnover was light at about FF1.6bn, down from FF2.3bn.

The day's principal feature was Canal Plus, which dropped to a day's low of FF2.65, before closing FF2.64 or 5.2 per cent down at FF2.98 in active trading of 137,775 shares.

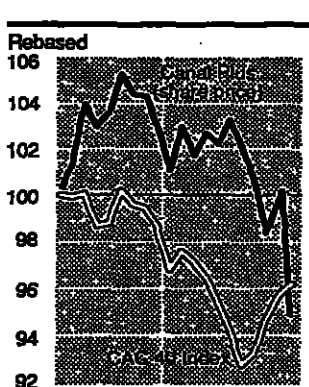
The decline was on speculation that merger talks would lead the pay-television station to acquire Havas, the media group, which gained FF14.50 or 3.5 per cent to FF434.50.

The stock was also hurt by news that tax inspectors have been given the right to examine the Canal Plus subscriber list to track down non-licence payers.

Canal Plus had outperformed the market in recent weeks after recommendations from a number of brokers in October and November.

FRANKFURT was influenced mainly by the reluctance of brokers to deal as the holiday season approaches. Volume fell from DM3.7bn to DM2.2bn. After a 1.64 decline to 632.08 in the FAZ index at mid-session, the DAX closed 5.45 lower at 1,552.88.

The main price change, 3 DM16.20 drop to DM200.80 in the Siemens computer arm, Siemens-Nixdorf, reflected last week's news that the parent had reached a 98 per cent holding in S-N, that its cash offer of DM225 a share was now withdrawn and that a share



Rebased 100
Source: Datastream

exchange alternative would not follow until next March. AMSTERDAM closed mixed in quiet trading. The CBS Tendency index added 0.2 to 88.2.

Elsewhere, which has been attracting foreign demand, rose FI 1.30 to FI 98.10, while Rodamco, the property investment fund, gained FI 1.30 to FI 59 after the weekend's news that ABP, the civil servants'

By Jacqueline Moore

WORLD STOCK markets managed to shake off some of their recent gloom and moved higher last week, after five successive weeks of decline. Most leading markets rebounded, including the US, Japan and the UK which each rose by more than 1 per cent in local currency terms, according to the FT-Actuaries indices.

The gains were concentrated in the second half of the week. On Thursday, Wall Street broke a seven-day losing streak on evidence that inflationary pressures were decreasing. The following day, Tokyo's Nikkei index, which had reached a 1991 low during trading on Wednesday, leapt 4.8 per cent - its best gain of the year. The rise was partly on relief that the worrying December futures settlement was now over. The firm Japanese market in turn helped Wall Street to register a second consecutive strong gain on the Friday.

Europe firmed 1.1 per cent on the week, but this figure disguises a number of poor per-

formances on the Continent. Among the main bourses, Germany, Italy and Spain all moved lower, while Austria and Finland suffered sharp falls of more than 3 per cent.

Indeed, the European gain was largely thanks to one market, London, excluding the UK, the Europe index managed to rise only 0.1 per cent. The British rally was partly technical, and partly triggered by a belief that last week's European Community summit at Maastricht had improved the chances of re-election next year. Sterling strengthened for similar reasons.

The UK was not the only winner within Europe, however. Ireland and Norway both advanced by more than 4 per cent in local currencies. Mr Robbie Kelleher of Davy's, the Dublin-based broker, says the Irish market was driven higher by the recovery in overseas markets.

He adds, however, that he believes Irish stocks to be undervalued relative to other markets. "If there is a recovery in markets next year, Dublin is poised to more than participate

in it, particularly the cyclical stocks," he says.

Ireland is set to end the year as one of the world's best markets, having risen more than 15 per cent in local currency terms - a performance exceeded within Europe only by Switzerland and Denmark. However, last week's other big riser, Norway, remains one of the poorest performers, having lost more than 8 per cent on the year to date.

Kleinwort Benson wrote in its Norway Monthly, published last Tuesday: "From a fundamental point of view, we think that the market is fairly priced... However, as the market sentiment is extremely negative, it is difficult to say whether the bottom has been reached... The time to buy may come during spring/summer 1992."

In sharp contrast, the best market within the FT-Actuaries indices, Mexico, has jumped more than 100 per cent in local currency, sterling and dollar terms. In recent weeks, however, the market has been in retreat on worries about the health of the economy of its main trading partner, the US.

ASIA PACIFIC

Arbitrage-related buying outweighs profit-taking

Tokyo

SMALL-LOT profit-taking depressed share prices initially yesterday, but the Nikkei average closed with a modest net gain on arbitrage-related buying, writes Emilio Terazono in Tokyo.

The 225-issue index ended 81.77 up at 22,836.67 after a day's high of 22,883.82 and a low of 22,546.84. Profit-taking after last Friday's jump of 1,042.33 points or 4.8 per cent depressed the index in the morning session, but bargain hunting by investment trusts and arbitrage-related index buying provided support.

Volume dropped from 700m shares to 250m. In spite of the sense of relief that the December futures settlement, which had unnerved market participants, was now out of the way, most investors remained inactive because of the lack of news. "Current levels are not attractive for buying or selling," said Mr Masami Okuma at UBS Phillips & Drew.

Gain finally led losses by 556 to 428 with 169 issues unchanged. The Topix index of all first section stocks added 2.03 at 1,738.18 although, in London, the ISE/Nikkei 50 index was just 0.05 firmer at 1,291.83.

Many traders expected activity in Tokyo to fall further ahead of the year-end, with foreign investors and brokers, who have been supporting activity during the past few months, away for the holidays.

However, Daiwa Securities said investors would come into the market once interest rates eased. "The economic slowdown is accelerating, and there is a high possibility that short-term interest rates will fall," added a Daiwa official.

Issues newly designated for margin trading attracted buying. Rasi Industries advanced Y8 to Y81 and Kanto Special Steel Works up Y6 to Y84. Mitsui Sugar forged ahead by

its daily limit of Y100 to Y933.

Dealers and investors focused on speculative shares owing to the lack of news. Nippon Carbide climbed Y380 to an all-time high of Y3,420 and Toyo Ink, the most active issue of the day, firmed Y10 to Y395.

Chugoku Marine Paints, said to be the target of speculators, appreciated Y90 to Y1,220. The issue has been sought as an environmental stock, because the company makes anti-pollution marine paints.

The Tokyo Stock Exchange and the other seven Japanese stock exchanges announced yesterday that Chugoku's stock would be put on the watch list owing to its volatile price movements. Margin trading on the issue has soared, and the stock exchanges will announce the ratios of margin selling and buying balances on the stock, starting today.

In Osaka, the OSE average gained 95.52 to 34,691.66 in volume of 68.1m shares. Early bargain hunting pushed the index higher, but later profit-taking pared the gains. Nintendo, the video game maker, rose Y200 to Y12,200 on reports that the company will export Yim of its lower-priced game machines this current fiscal year.

Roundup

US and Japanese influences led the majority of markets in the Pacific Rim higher yesterday, but most of them only modestly so.

SINGAPORE rose on bargain hunting and the expectation of key interest rate cuts, following a drop in three-month inter-bank rates just before the weekend. The Straits Times Industrial index gained 18.08 or 1.2 per cent to 1,459.41 in turnover of S\$115.5m (S\$86.7m).

One dealer said that lower interest rates could spark off another boom in the property sector. The S&S All-Property Index added 7.78 at 380.87.

KUALA LUMPUR saw continued buying by a government

investment fund, which generated some follow-through by smaller investors. The composite index rose 4.60 to 542.45.

HONG KONG moved moderately higher in thin trade, the Hang Seng index putting on 16.18 to 4,171.68. Turnover sank from HK\$1.3bn to HK\$925m.

AUSTRALIA'S All Ordinaries index improved 7.3 to 1,605.3 as turnover fell from A\$50m to A\$21.1m. News Corp lost 10 cents to A\$13.10, after the close. S&P-Australian Ratings, the Australian unit of Standard & Poor's, said it had raised its long-term credit rating for News Corp to double-B-minus from single-B.

NEW ZEALAND saw support for top blue chips Telecom and Fletcher Challenge, which helped the NZSE 40 index gain 3.26 to 1,433.08. Turnover eased from NZ\$19.9m to NZ\$17.4m.

Telecom, hit by foreign selling over the past month, was the most active stock as it gained 3 cents to NZ\$2.47 in volume of 2m shares. Fletcher Challenge firmed 2 cents to NZ\$3.27 in the next heaviest, 1.3m shares.

SEOUL fell for the third straight day, the composite index losing 9.27 to 630.45 in turnover fractionally lower at Won149.9bn.

Encouraging news on the day included government measures to help strengthen manufacturing competitiveness and expectations of a trade agreement between South Korea and China at tomorrow's meeting in Seoul.

In the market, however, financials lost 2.3 per cent on margin trading considerations, and manufacturing weakened on business failure rumours. Only construction and trade-related issues showed relatively small losses, aided by expectation of improved inter-Korean relations.

BOMBAY fell, but recovered from its day's lows on buying by state-owned investment houses. The BSE index ended 12.43 down at 1,804.81.

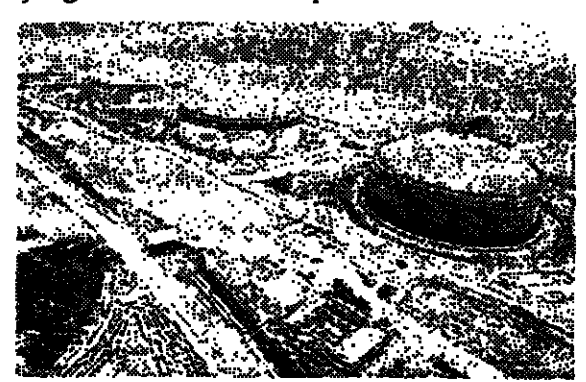
FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

	FRIDAY DECEMBER 13 1991	THURSDAY DECEMBER 12 1991	DOLLAR INDEX
Figures in parentheses show number of times of stock	US Dollar Index	Round Starting Index	Local Currency Index
Australia (69)	148.23	120.95	121.95
Austria (20)	180.46	130.93	132.02
Belgium (47)	137.01	111.79	112.72
Canada (116)	132.36	108.00	107.78
Denmark (37)	255.10	208.15	207.70
Finland (15)	74.20	60.55	60.42
France (108)	138.73	113.20	112.84
Germany (65)	111.04	90.81	90.42
Hong Kong (55)	170.86	138.50	138.19
Ireland (18)	162.27	128.40	128.11
Italy (77)	98.87	81.04	80.56
Japan (474)	132.16	107.83	107.50
Malaysia (68)	205.72	167.88	167.48
Mexico (17)	124.03	98.49	98.59
Netherlands (31)	146.03	119.18	118.70
New Zealand (14)	45.60	37.10	37.12
Norway (30)	175.48	143.18	142.87
Singapore (38)	205.64	167.78	167.48
South Africa (25)	246.88	192.46	192.39
Spain (53)	146.73	119.72	119.48
Sweden (25)	170.54	139.15	138.95
Switzerland (58)	95.17	77.88	77.49
United Kingdom (238)	177.51	144.84	144.51
USA (528)	156.58	127.76	127.49
Europe (824)	140.00	114.23	113.98
Nordic (107)	175.06	142.84	142.82
Pacific Basin (718)	133.40	108.85	108.61
Euro-Pacific (1942)	136.36	111.79	112.18
North America (641)	155.01	126.49	126.22
Europe Ex UK (588)	117.72	95.05	95.86
Pacific Ex Japan (244)	145.88	118.85	118.81
World Ex UK (725)	138.07	112.66	112.42
World Ex US (1053)	114.25	114.01	113.81
World Ex S&A (2207)	142.59	116.10	115.72
World Ex Japan (1767)	150.53	122.83	122.87
The World Index (2261)	143.28	116.81	116.66

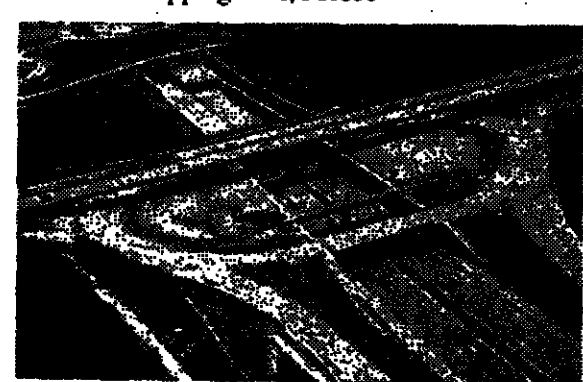
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Çırağan Palace Hotel Kempinski Istanbul



Liquefied natural gas terminal, Marmara Ereğlisi

Petrovski shopping mall, Moscow



217-km Kinalı-Sakarya motorway

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